

2022 COMMUNITY PROFILE

This project was made available through Community & Regional Economic Support (CARES) funding, in partnership with the Central Alberta Economic Partnership (CAEP).



Community and Regional Economic Support Program

CARES



V 1.0

Alberta

August 2022

© 2022 Clearwater County

Information in this document is subject to change without notice. Although all data is believed to be the most accurate and up-to-date, the reader is advised to verify all data before making any decisions based upon the information contained in this document.

For further information, please contact:

Jerry Pratt Economic Development Officer

Clearwater County 4340 -47 Avenue P.O. Box 550 Rocky Mountain House, AB T4T 1A4 Phone: 403-845-4444 Email: jpratt@clearwatercounty.ca

Let's Connect /clearwatercnty @clearwatercntv



Clearwater County

2022 Community Profile

Table of Contents

DA	ATA SOURCES	4
1.	INTRODUCTION	5
	1.1. Location 1.2. Climate	
2.	DEMOGRAPHICS	9
	 2.1. Population Size and Growth 2.2. Age Profile. 2.3. Income 2.4. Mobility Characteristics. 2.5. Language Characteristics 2.6. Level of Education 	. 10 . 12 . 15 . 16
3.	LABOUR FORCE	20
	 3.1. Key Indicators	. 22 . 24 . 26 . 27
4.	QUALITY OF LIFE	30
	 4.1. Housing Characteristics 4.2. Social and Community Services 4.3. Education 4.4. Recreational Facilities 4.5. Events 4.6. Local Media 4.7. Local Institutions 4.8. Communications Infrastructure 	. 32 . 36 . 37 . 39 . 40 . 41
	POSTSECONDARY AND PROFESSIONAL DEVELOPMENT TRAINING PORTUNITIES	44
	5.1. Postsecondary 5.2. Private Institutes and Professional Development Training Programs	
6.	TOURISM	47
7.	TRANSPORTATION AND SHIPPING	48



Clearwater County

2022 Community Profile

7.1. Highways 7.2. Rail Services 7.3. Airports	51
8. TAXES AND UTILITIES	
 8.1. Local Property Tax Rates 8.2. Federal and Provincial Income Tax Rates 8.3. Water/Wastewater and Waste Management 9.4. Flactricity 	54 56
8.4. Electricity 8.5. Natural Gas	62
 9. PLANNING AND DEVELOPMENT RELATED FEES 9.1. Planning Related Fees/Charges 	
10. BUSINESS SUPPORT PROGRAMS AND SERVICES	66
10.1. National and Provincial Support 10.2. Local/Regional Support	
APPENDIX A - PROVINCIAL AND FEDERAL INCENTIVES	

List of Tables

Table 1: Clearwater County, Average Temperature (°C), 1981-2010	8
Table 2: Census Population Change	9
Table 3: Age Distribution, Clearwater County and Alberta, 2022	11
Table 4: Total Individual Income Levels, 2021	12
Table 5: Household Income Levels, Clearwater County and Alberta Households, 2021 .	14
Table 6: Mobility Rates, Clearwater County and Alberta, 2022	15
Table 7: Knowledge of Official Languages, 2022	16
Table 8: Most Common Non-Official Languages Spoken, 2022	16
Table 9: Major Field of Study, Clearwater County Residents 15 years and over, 2022	19
Table 10: Labour Force Characteristics, 2022	20
Table 11: Labour Force Characteristics, Youth, 2022	21
Table 12: Labour Force by Occupation, 2022	23
Table 13: Labour Force by Industry, Clearwater County Residents, 2022	25
Table 14: General Wages by Occupation	26



Table 15: Largest Private Sector Employers	27
Table 16: Largest Public Sector Employers	27
Table 17: Key/Target Sectors	27
Table 18: Place of Work for Residents of Clearwater County, 2016	28
Table 19: Place of Residence for Persons Working in Clearwater County, 2016	29
Table 20: Dwelling Characteristics, 2022	30
Table 21: Social and Protective Services	32
Table 22: Elementary and Secondary Schools	
Table 23: Recreation Facilities	37
Table 24: Radio	40
Table 25: Print	40
Table 26: Real Estate Institutions	41
Table 27: Financial Institutions	42
Table 28: Communications Infrastructure	43
Table 29: Distance to Urban Centres	49
Table 30: Distance to Major US Border Crossings	50
Table 31: Regional Airports	52
Table 32: Local Property Tax Rates, 2022	53
Table 33: Corporate Taxes - General Corporation (2021/2022)	54
Table 34: Corporate Taxes - Canadian Controlled (2021/2022)	54
Table 35: Personal Income Tax, 2021- 2022	54
Table 36: Sales Tax	55
Table 37: Landfill and Tipping Fees	57
Table 38: Commercial Rates, Fortis Alberta, 2021	59
Table 39: General and Large Service Rates, Fortis Alberta, 2021	60
Table 39: Natural Gas Distribution - Service Rates	62
Table 40: Building and Development Planning Fees, 2022	63
Table 41: National and Provincial Business Support Organizations	66
Table 42: Local Business Support	68



List of Figures

Figure 1: Clearwater County Location Map	7
Figure 2: Clearwater County, Temperature and Precipitation Averages, 1981-2010	8
Figure 3: Age Distribution Chart, Clearwater County, 2011-2021	.10
Figure 4: Employment Income Levels, Clearwater County and Alberta Residents, 15+, 2021	.13
Figure 5: Educational Attainment, Clearwater County and Alberta Residents ages 25-64, 2022	.17
Figure 6: Major Field of Study, Population Aged 15 Years or Older, 2022	.18
Figure 7: Labour Force by Occupation, 2022	.22
Figure 8: Largest Employment Sectors, Clearwater County and Alberta, 2022	.24
Figure 9: Structure type by Occupied Dwelling, 2022	.31

A Snapshot of CLEARWATER COUNTY

Location

RW

Clearwater County is a municipal district in west central Alberta. The county has a land area of 18,691.65 km² and comprises close to 99% of Census Division No. 9's land area of 18,921.38 km². Although the territory excluded is rather small in geographical area, it comprises the major population centre of Rocky Mountain House, which has one-third of Division No. 9's population, in addition to the communities of Caroline, Burnstick Lake and three First Nations reservations.

On July 1, 2000, the name was changed from "Municipal District of Clearwater No. 99" to "Clearwater County". Clearwater County

POPULATION **12,226**

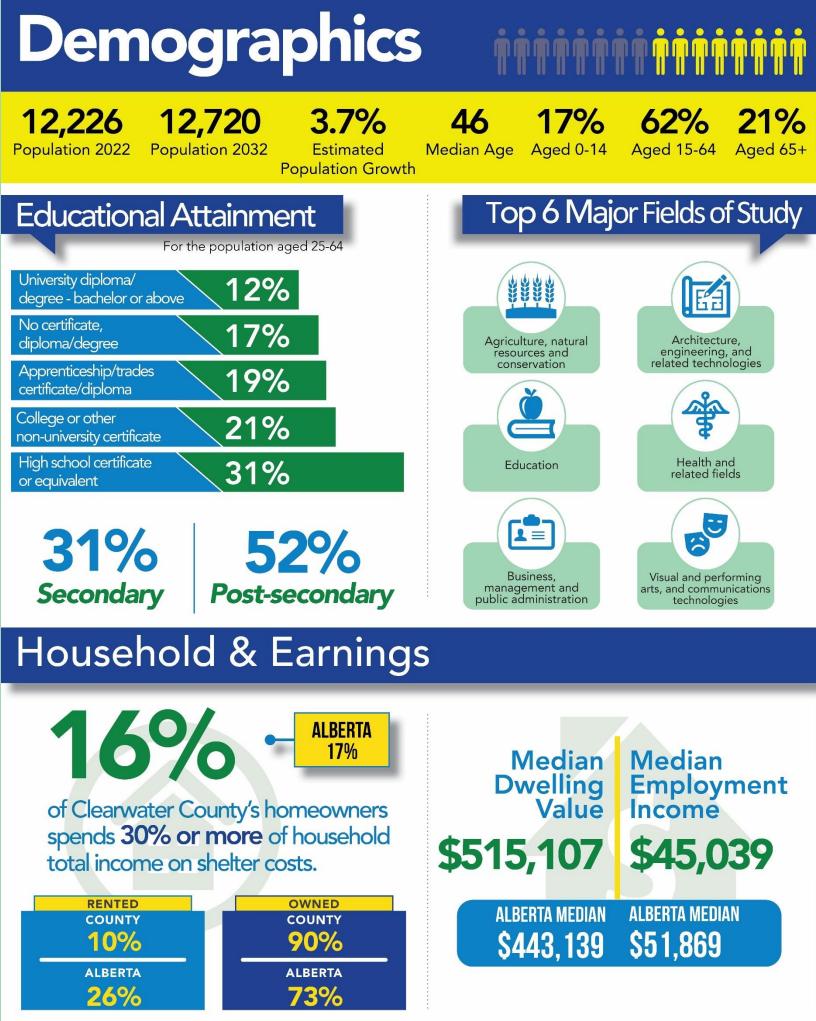
ALBERTA

POPULATION **4,491,760**



Major Urban Centres

82km		City of Red Deer
213km	•••••••••••••••••••••••••••••••••••••••	Calgary
215km	•••••••••••••••••••••••••••••••••••••••	Edmonton
	•••••••••••••••••••••••••••••••••••••••	
488km		Medicine Hat
655km	••••••	Fort McMurray



All data sourced from Manifold SuperDemographics 2022, unless otherwise specified.

<u>ŶŶŶŶŶŶŶ</u>ŶŶŶŶ

Labour Force



*By labour force employment.

All data sourced from Manifold SuperDemographics 2022, unless otherwise specified.



DATA SOURCES

Please note that every effort has been made to use the most current data available. The major sources of information for this document are:

- 2006, 2011, 2016, and 2021 Census from Statistics Canada;
- Manifold SuperDemographics data is 2022 from Manifold Data Mining Inc.; and



EMSI Analyst Data.

The most recent Census was conducted in 2021. Though most data has not yet been released from this Census, population figures have been updated and included in this document. SuperDemographics 2022 is the most up-to-date estimation of population characteristics, based on mathematical models that draw from various data sources.

Manifold Projection Method

Manifold estimates demographic data annually, including population projections for 5 and 10 years in the future. Manifold methodologies are based on the following techniques:

- Enhanced cohort survival methods;
- Nearest neighbourhood and regression techniques; and
- Structural coherence techniques.

Manifold Data Sources include:						
Statistics Canada	Real Estate Boards/Companies					
Health Canada	Canadian Bankers Association					
Regional Health Ministries	Bank of Canada					
Citizenship and Immigration Canada	Canada Post Corporation					
Regional School Boards	Consumer and business directories books					
Proprietary survey and research	Flyer Distribution Association					
Publications of hospitals, CMHC, BBM and partners						

|4



1. INTRODUCTION

Clearwater County: A Community of Communities!



Clearwater County is a municipal district in west central Alberta, Canada in Division No. 9. Its northwest boundary is the Brazeau River. The municipal office is located in the Town of Rocky Mountain House. The county's 2016 census population was 11,947. The economy of the county is based on agriculture, oil and gas and forestry, with tourism increasing in importance in recent years.

Discover the space to grow!

Settlement history in Clearwater County extends back over 200 years and includes a long history of ingenuity and growth. Explorers and traders, such as David Thompson, had an entrepreneurial spirit that set the mould for this modern-day community. Although much has changed in the past century – with the addition of roads, buildings and industries - this area still retains its natural attractions and cultural treasures, offering opportunity to various industries and a wide-ranging community demographic. There are few regions in Canada as rich and diverse in natural beauty, resources, industry and culture as Clearwater County.

Developers and businesses move to Clearwater County to take advantage of a growing rural-urban community which is located along the southeastern slopes of the Rockies.

Key Economic Drivers

- 1. Mining, quarrying, and oil and gas extraction
- 2. Construction
- 3. Agriculture, forestry, fishing and hunting
- 4. Transportation, warehousing, & logistics
- 5. Manufacturing

Incentives for Businesses

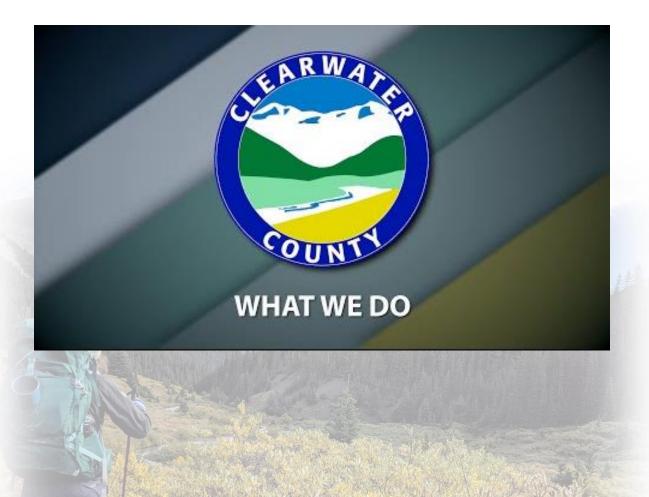
- No provincial sales tax
- No payroll taxes
- No inventory taxes
- ✓ No off-site levies

| 5



Heritage Preservation Grant :

The Clearwater County Heritage Grant aims to support community efforts that will interpret, recognize or celebrate our local heritage: http://clearwater.municipalwebsites.ca/Editor/images/Documents/Communications/G rant Guidelines 2019.pdf





1.1. Location

Clearwater County is located 82 kilometres west of Red Deer along Highway 11. Alberta's two most populated urban areas, Edmonton and Calgary, are accessible via Highway 2, which runs north and south and intersects with Highway 11 and 11A at Red Deer.



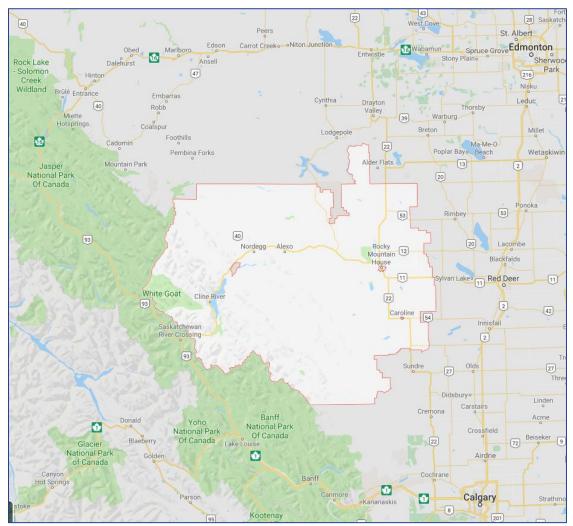


Figure 1: Clearwater County Location Map

Source: Google Maps, McSweeney & Associates, 2022

|7



1.2. Climate

Clearwater County climatic data was retrieved from the Government of Canada's Nearest Environment Canada Station. The most recent longitudinal information presents data from 1981-2010. Table 1 and Figure 2 illustrate precipitation levels and average and extreme temperatures.



Temp. (°C)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Daily Average	-10.2	-7.7	-2.9	4.8	10.3	14.5	16.8	15.9	10.8	5	-3.8	-8.5
Daily Maximum	-4.5	-1.7	2.9	11.3	16.8	20.5	23.1	22.5	17.3	11.2	1.3	-3.2
Daily Minimum	-16	-13.7	-8.7	-1.7	3.7	8.4	10.5	9.2	4.3	-1.3	-8.8	-13.8
Extreme Maximum	13.5	18	19	29.4	32	33.5	34.5	36	33.5	29	22.8	16.5
Extreme Minimum	-41.5	-41.5	-36.7	-26.7	-8	-1.1	1.7	-2.5	-8	-25	-35	-43.3

Table 1: Clearwater County, Average Temperature (°C), 1981-2010

Source: Environment Canada, Station. Temperature and Precipitation Graph for 1981 to 2010 Canadian Climate. Weather Station: <u>Red Deer.</u>

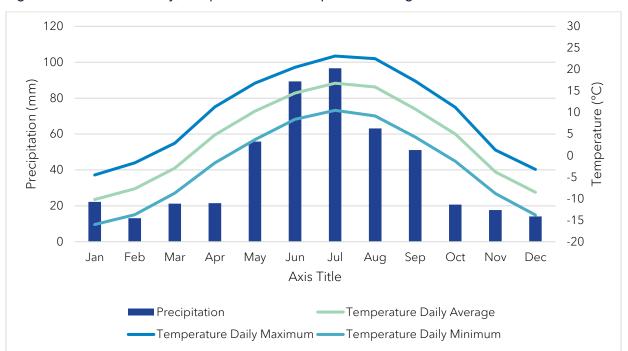


Figure 2: Clearwater County, Temperature and Precipitation Averages, 1981-2010

Source: Environment Canada, Station. Temperature and Precipitation Graph for 1981 to 2010 Canadian Climate. Weather Station: <u>Red Deer.</u>

clearwatercounty.ca

8



2. DEMOGRAPHICS

2.1. Population Size and Growth

Between 2011 and 2021, the census population in Clearwater County retracted from 12,290 to 11,870 (see Table 2)¹, a decline of 420 individuals over 10 years. However, over the next decade Clearwater's population is expected to rebound to 12,720, approximately 430 individuals more than the 2011 high.²



Table 2: Census Population Change

Population	2011	2016	2021	2022	2027	2032
Clearwater County	12,290	11,945	11,870	12,266	12,493	12,720
% Change	3.89%	-2.81%	-0.63%	/	1.85%	1.82%
	2011	2016	2021	2022	2027	2032
Alberta	3,645,257	4,067,175	4,262,635	4,491,760	4,715,899	4,938,018
% Change	10.79%	11.57%	4.81%	/	4.99%	4.71%

Source: Clearwater County Population Data, Statistics Canada Census Profiles 2011, 2016, 2021 and Manifold SuperDemographics 2022

* = Estimates, n/c = not comparable

3.70%

population growth projection over the next 10 years!

|9

¹ We are aware that these figures differ from other County documents. Manifold data bases their estimates on the current and historical Census, plus a number of additional sources, like Canada Revenue Agency tax filers data, and Canada Post data, housing starts statistics from the Canada Mortgage and Housing Corporation, immigration statistics, movers data, birth rates, and mortality rates. Though these differ from other County reports, we rely on Manifold population projections here to maintain consistency throughout the report.

² Please note, different tables within the document may refer to different "total population" figures. These figures represent the total population *for that statistic* - reliable data for those figures may not be available for the entire population and therefore use a slightly smaller sample size.



2.2. Age Profile

Figure 3 illustrates changes to Clearwater County's population by age, over the past 15 years.

The County has seen a significant relative decrease in individuals under the age of 54; in 2006 the under-54 demographic represented nearly three out of every four Clearwater residents (72.2%). However, in 2021, the same demographic represents three in five (61.5%) residents. This indicates a clear shift in the makeup of Clearwater County's



population and suggests that a differing approach to community engagement will be needed in the coming years to adjust for this new demographic breakdown.



Figure 3: Age Distribution Chart, Clearwater County, 2011-2021

Source: McSweeney & Associates from County Population Data.





Table 3 shows 2022 population estimates by age group.

Clearwater Clearwater Characteristics Alberta County County **Total Population** 12,266 100% 100% 0 to 4 years 642 5.2% 5.8% 5 to 9 years 5.6% 6.1% 681 10 to 14 years 714 6.2% 5.8% 5.8% 15 to 19 years 707 5.8% 20 to 24 years 504 4.1% 6.1% 25 to 29 years 4.9% 6.7% 600 30 to 34 years 718 5.9% 7.6% 35 to 39 years 730 6.0% 8.0% 40 to 44 years 664 5.4% 7.3% 45 to 49 years 5.9% 6.5% 722 50 to 54 years 796 6.5% 6.1% 55 to 59 years 1032 8.4% 6.2% 60 to 64 years 1131 9.2% 6.2% 65 to 69 years 934 7.6% 5.3% 70 to 74 years 712 5.8% 3.9% 2.7% 75 to 79 years 527 4.3% 80 to 84 years 276 2.3% 1.7% 85 years and over 174 1.4% 1.8%

Table 3: Age Distribution, Clearwater County and Alberta, 2022



ATER



2.3. Income

Table 4 shows the breakdown of total individual incomes in 2021³. In 2021, the median total income for all Clearwater County residents 15 years and over was \$45,039. Approximately 40.4% of residents earned over \$50,000 in 2021, and 18.2% of residents earned over \$90,000.



Characteristic Total Male Female Total 15 years and over 5,277 10,228 4,951 Without total income 421 221 200 With total income 9,807 4,730 5,077 Under \$10,000 (including loss) 970 664 247 \$10,000 to \$19,999 1,375 346 971 \$20,000 to \$29,999 1,294 455 831 \$30,000 to \$39,999 1,099 460 645 \$40,000 to \$49,999 940 481 475 \$50,000 to \$59,999 753 412 356 \$60,000 to \$69,999 410 230 630 \$70,000 to \$79,999 493 145 361 \$80,000 to \$89,999 397 309 97 \$90,000 to \$99,999 354 275 88 \$100,000 and over 1,504 1,320 229 Characteristic Female Total Male Median total income \$ \$45,039 \$62,449 \$29,494

Table 4: Total Individual Income Levels, 2021

Source: McSweeney & Associates from Manifold Data Mining Inc. SuperDemographics 2022 *(2021 incomes).

\$70,923

\$94,576

\$46,167

Male-female income disparity was prevalent in 2021, with males earning average incomes nearly 50.0% higher than females. The median total income for males in Clearwater County was also significantly higher, as the median income for males (\$62,449) was \$32,955 higher than for females (\$29,494). Figure 4 (following page)

Average total income \$

³ Please note that the 2022 Manifold data uses 2021 income data, as it is the most recent information available.



presents employment income levels for males and females in Clearwater County and Alberta.



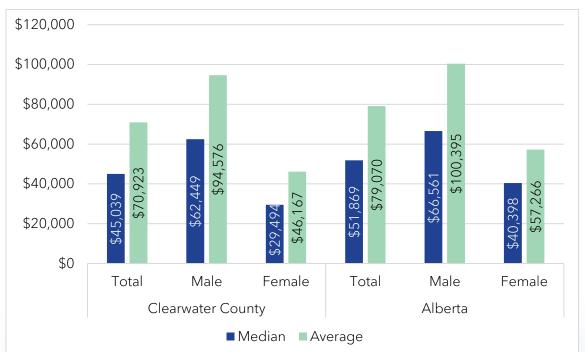






Table 5 illustrates that median and average household income levels are slightly lower in Clearwater County than in Alberta. In general, however, household income levels are quite comparable across all earning cohorts. For example, Clearwater County (47.2%) has a comparative percentage of households earning over \$100,000 than Alberta (50.2%).

Characteristic	Clearwater County	Clearwater County	Alberta
Total - Total household income groups for private households	4,978	100%	100%
Under \$5,000	26	0.5%	0.8%
\$5,000 to \$9,999	43	0.9%	0.9%
\$10,000 to \$14,999	62	1.3%	1.1%
\$15,000 to \$19,999	110	2.2%	1.6%
\$20,000 to \$24,999	147	3.0%	2.5%
\$25,000 to \$29,999	156	3.1%	2.5%
\$30,000 to \$34,999	155	3.1%	2.7%
\$35,000 to \$39,999	162	3.3%	2.9%
\$40,000 to \$44,999	182	3.7%	3.0%
\$45,000 to \$49,999	189	3.8%	3.1%
\$50,000 to \$59,999	259	5.2%	4.9%
\$60,000 to \$69,999	280	5.6%	5.8%
\$70,000 to \$79,999	286	5.8%	6.0%
\$80,000 to \$89,999	289	5.8%	6.0%
\$90,000 to \$99,999	284	5.7%	6.0%
\$100,000 and over	2,349	47.2%	50.2%
Median household total income (\$)	\$102,745		\$113,175
Average household total income (\$)	\$136,034		\$153,665

Table 5: Household Income Levels, Clearwater County and Alberta Households, 2021



15

Clearwater County 2022 Community Profile

2.4. Mobility Characteristics

Residents in Clearwater County were less likely to change place of residence within one or five years, relative to Alberta residents. Specifically, over the last five years, 7.1% of Clearwater County residents had moved, compared to 16.1% of Albertans (Table 6).



Table 6: Mobility Rates, Clearwater County and Alberta, 2022

Characteristics	Clearwater County	Clearwater County	Alberta					
Mobility status - place of residence year ago ⁴								
Total population	12,135	100%	100%					
Non-movers ⁵	11,275	92.9%	83.9%					
Movers ⁶	860	7.1%	16.1%					
Non-migrants ⁷	303	2.5%	10.5%					
Migrants ⁸	557	4.6%	5.6%					
Internal migrants	536	4.4%	4.4%					
Intra-provincial migrants	485	4.0%	3.2%					
Interprovincial migrants	51	0.4%	1.2%					
External migrants	21	0.2%	1.2%					
Mobility status - place of reside	nce status five ye	ears ago						
Total population	11,587	100%	100%					
Non-movers	8,487	73.2%	53.3%					
Movers	3,100	26.8%	46.7%					
Non-migrants	1219	10.5%	25.5%					
Migrants	1,881	16.2%	21.2%					
Internal migrants	1,838	15.9%	15.6%					
Intra-provincial migrants	1,556	13.4%	9.3%					
Interprovincial migrants	281	2.4%	6.3%					
External migrants	43	0.4%	5.6%					

⁴ Refers to the relationship between a person's usual place of residence on Census Day and their usual place of residence one year earlier. A person is classified as a non-mover if no difference exists. Otherwise, a person is classified as a mover and this categorization is called Mobility status (1 year ago). Within the category of movers, a further distinction is made between non-migrants and migrants; this difference is called migration status.

⁵ Non-movers are persons who, on Census Day, were living at the same address as which they resided one year earlier.
⁶ Movers are persons who, on Census Day, were living at a different address from the one at which they resided one

year earlier. ⁷ Non-migrants are movers who, on Census Day, were living at a different address, but in the same census subdivision (CSD) as the one they lived in one year earlier.

⁸ Migrants are movers who, on Census Day, were residing in a different CSD one year earlier (internal migrants) or who were living outside Canada one year earlier (external migrants).



2.5. Language Characteristics

Table 7 indicates knowledge of Canada's official languages. Only 0.1% of residents in Clearwater County speak neither English nor French, which is 1.4% less than the provincial figure (1.5%), though slightly less speak French (6.7% of Alberta residents and 3.2% of Clearwater County residents speak either French or English and French).



Table 7: Knowledge of Official Languages, 2022

Characteristics	Clearwater County	Clearwater County	Alberta
Total population	12,266	100%	100%
English	11,867	96.7%	91.8%
French	0	0.0%	0.1%
English and French	388	3.2%	6.6%
Neither English nor French	11	0.1%	1.5%

Source: McSweeney & Associates from Manifold Data Mining Inc. SuperDemographics 2022.

Table 8 builds upon Table 7 by illustrating the most common languages *outside of the official languages of Canada* that are spoken in Clearwater County.

Table 8: Most Common Non-Official Languages Spoken, 2022

Characteristics	Clearwater County	Clearwater County %
Total population with knowledge of non-official languages	544	100%
Dutch	145	29%
German	139	27.97%
Spanish	41	8.25%
Frisian	21	4.23%
Slavic languages	18	3.62%
Danish	11	2.21%
Polish	10	2.01%
Afrikaans	10	2.01%



2.6. Level of Education

Figure 5 illustrates educational attainment for residents ages 25 to 64 in Clearwater County and Alberta. While Alberta's population is more likely to have attained a university certificate, diploma or degree, Clearwater County residents are much more likely to have an apprenticeship or trades certificate or diploma.



Two out of every five Clearwater County residents (40.3%) have either an "apprenticeship or trades certificate or diploma", or a "college or other non-university certificate or degree".

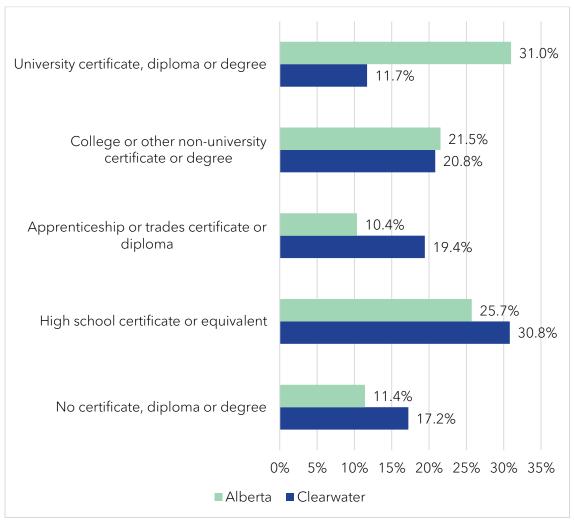


Figure 5: Educational Attainment, Clearwater County and Alberta Residents ages 25-64, 2022



Figure 6 and Table 9 illustrate major subfields of study for residents ages 15 years and older. The most prominent subfield of study, with 6.4% of residents completing their education within the field, is "family and consumer sciences/human sciences". Residents of Clearwater County were twice as likely to have attained an educational degree in this field compared with the broader Alberta demographic.

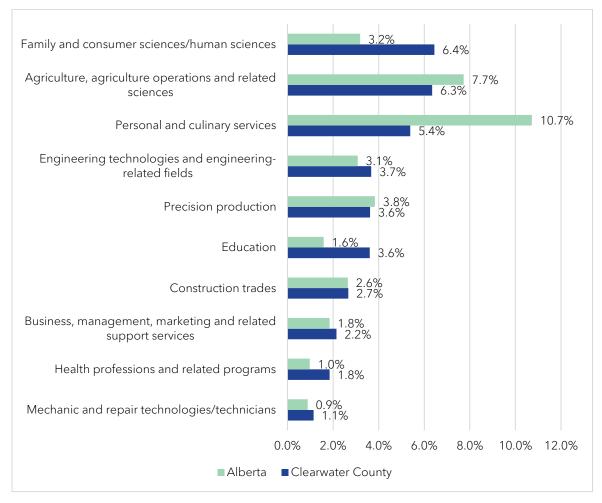


Figure 6: Major Field of Study, Population Aged 15 Years or Older, 2022

Source: McSweeney & Associates from Manifold Data Mining Inc. SuperDemographics 2022.

When breaking down major fields of study for residents in Clearwater County by sex it becomes clear that there are significant differences in fields of study undertaken. Notably, males over 15 in Clearwater County are much more likely to have studied *architecture, engineering and related technologies*, while females were much more likely to have pursued educational training in *health and related fields* or *business, management and public administration*.

|18



Table 9: Major Field of Study, Clearwater County Residents 15 years and over, 2022

Field of Study	Total	Female	Male
No postsecondary certificate, diploma or degree	54%	53%	54%
Architecture, engineering, and related technologies	17%	2%	31%
Health and related fields	7%	12%	2%
Business, management and public administration	6%	11%	1%
Education	4%	6%	2%
Personal, protective and transportation services	3%	4%	3%
Social and behavioural sciences and law	3%	5%	1%
Agriculture, natural resources and conservation	3%	2%	4%
Humanities	1%	2%	1%
Visual and performing arts, and communications technologies	1%	1%	0%
Physical and life sciences and technologies	1%	1%	0%
Mathematics, computer and information sciences	1%	0%	1%
Other	0%	0%	0%





3. LABOUR FORCE

3.1. Key Indicators

Clearwater County is home to a labour force of approximately 6,713 individuals. As illustrated in Table 10, the labour force participation and employment rate are lower than Alberta's while the unemployment rate is higher.⁹ These data suggest that Clearwater County residents are slightly less likely to be engaged in the labour force and are less likely to find work when compared to the broader Alberta labour force.



Table 10: Labour Force Characteristics, 2022

Characteristic	Clearwater County	Alberta
Total population aged 15 years and older	10,228	3,677,898
In the labour force	6,713	2,576,081
Employed	5,729	2,292,080
Unemployed	984	284,002
Not in the labour force	3,516	1,101,817
Participation rate %	65.63	70.04
Employment rate %	56.01	62.32
Unemployment rate %	14.65	11.02

Source: McSweeney & Associates from Manifold Data Mining Inc. SuperDemographics 2022.

ŤŤŤŤŤŤŤŤŤŤŤŤŤŤŤŤ

⁹ Please note that these numbers differ significantly from those in the front infographic. These numbers rely on Manifold's 2022 dataset, which utilizes 2021 labour force figures. These figures are therefore greatly impacted by COVID-19 and therein show a less engaged workforce. As COVID-19 impacts subside, residents are re-engaging with the workforce more consistently. This section continues to use Manifold data to maintain consistency throughout the body of the community profile.



Clearwater County's youth have a similar participation rate compared to Alberta youth more broadly, though the employment rate is much lower and the unemployment rate much higher. This suggests that Clearwater County youth are looking for work at similar rates as youth across the province, but finding it somewhat more challenging to find relevant labour.

Characteristic	Clearwater County	Alberta
Total population aged 15 to 24 years old	1,212	535,544
In the labour force	755	344,953
Employed	493	270,555
Unemployed	263	74,398
Not in the labour force	457	190,591
Participation rate %	62.33	64.41
Employment rate %	40.67	50.52
Unemployment rate %	34.75	21.57

Table 11: Labour Force Characteristics, Youth, 2022





3.2. Labour Force by Occupation

Figure 7 and Table 12 illustrate Clearwater County's labour force make up by occupation:

- 'Trades, transport and equipment operators and related occupations' are the largest occupation group (22.8% of residents work within this occupation class) in Clearwater County.
- 'Occupations in art, culture, recreation and sport' are the least intensive in Clearwater County, representing 2.1% of occupations. This occupation is similarly concentrated compared to the sector across all of Alberta (2.2%)

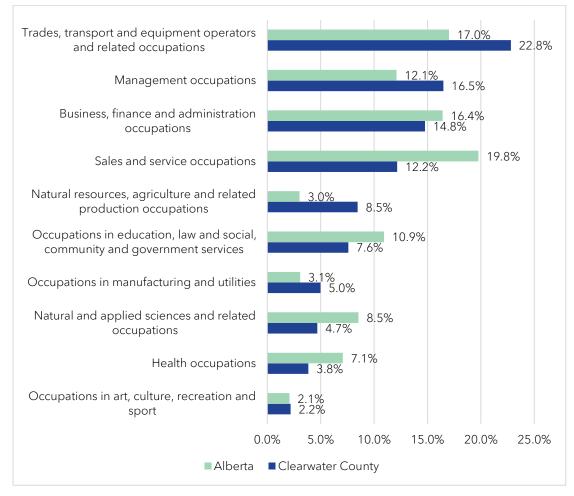


Figure 7: Labour Force by Occupation¹⁰, 2022

Source: McSweeney & Associates from Manifold Data Mining Inc. SuperDemographics 2022.

¹⁰Occupation data are produced according to the NOC 2016: <u>http://www.statcan.gc.ca/eng/subjects/standard/noc/2016/index</u>



Table 12 compares male and female employment counts by occupation. As can be seen:

- The occupation class with the highest percentage of females in the workforce are health occupations (89% female/11% male)
- The occupation with the highest percentage of males in the workforce are trades, transport and equipment operators and related occupations (93% male/7% female)

Table 12: Labour Force by Occupation, 2022

Characteristic	Male	Percentage of Occupation	Female	Percentage of Occupation
Total labour force 15 years and over by occupation	3,836	57%	2,877	43%
Occupation - Not applicable	35	25%	103	75%
All occupations	3,801	58%	2,774	42%
Management occupations	792	72%	315	28%
Business, finance and administration occupations	151	15%	841	85%
Natural and applied sciences and related occupations	244	78%	70	22%
Health occupations	29	11%	229	89%
Occupations in education, law and social, community and government services	102	20%	407	80%
Occupations in art, culture, recreation and sport	49	34%	97	66%
Sales and service occupations	244	30%	572	70%
Trades, transport and equipment operators and related occupations	1,427	93%	104	7%
Natural resources, agriculture and related production occupations	455	80%	113	20%
Occupations in manufacturing and utilities	309	93%	25	7%



3.3. Labour Force by Industry

Figure 8 illustrates the top 15 employment sectors in Clearwater County. The largest employment sectors are 'Mining and oil and gas extraction' (14.4%) and 'Agriculture, forestry, fishing and hunting (13.8%). Together these two sectors represent over one in every four jobs within Clearwater County (combined 28.2%).



Figure 8: Largest Employment Sectors, Clearwater County and Alberta, 2022

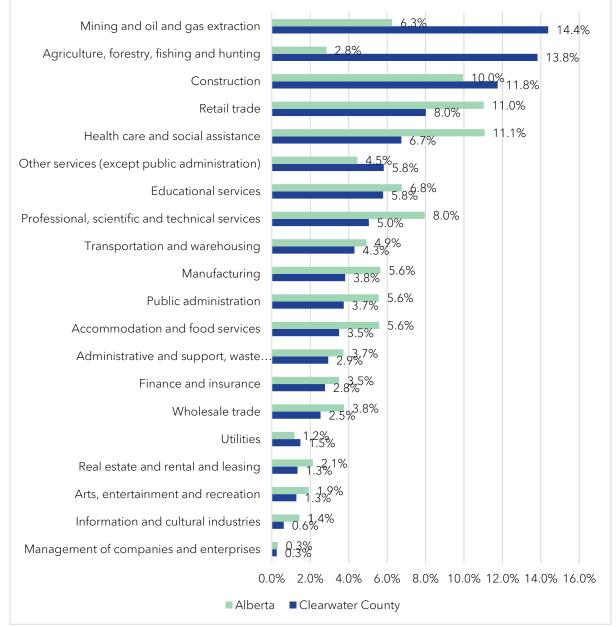




Table 13 compares male and female employment counts by industry. As can be seen:

- The industry with the highest percentage of females in the workforce is health care and social assistance (93% female)
- The industry with the highest percentage of males in the workforce is manufacturing (97% male)

Table 13: Labour Force by Industry, Clearwater County Residents, 2022

Characteristic	Male	Percentage of Industry	Female	Percentage of Industry
Total labour force 15 years and over	3,836	57%	2,877	43%
Industry - not applicable	35	25%	103	75%
All industries	3,801	58%	2,774	42%
11 Agriculture, forestry, fishing and hunting	578	64%	331	36%
21 Mining and oil and gas extraction	803	85%	143	15%
22 Utilities	92	94%	6	6%
23 Construction	641	83%	132	17%
31-33 Manufacturing	242	97%	8	3%
41 Wholesale trade	91	54%	76	46%
44-45 Retail trade	250	47%	277	53%
48-49 Transportation and warehousing	215	76%	69	24%
51 Information and cultural industries	16	39%	25	61%
52 Finance and insurance	34	19%	149	81%
53 Real estate and rental and leasing	44	50%	44	50%
54 Professional, scientific and technical services	172	52%	160	48%
55 Management of companies and enterprises	8	47%	9	53%
56 Administrative and support, waste management and remediation services	81	42%	112	58%
61 Educational services	50	13%	331	87%
62 Health care and social assistance	31	7%	411	93%
71 Arts, entertainment and recreation	26	31%	58	69%
72 Accommodation and food services	90	39%	140	61%
81 Other services (except public administration)	227	59%	157	41%
91 Public administration	110	45%	136	55%



3.4. General Wages by Occupation

Below is a sampling of local wage rates of the highest paying occupations (by median wage) for the closest and most representative region available (Red Deer Region).



For a complete review of all wages by occupation see: <u>https://www.jobbank.gc.ca/wagereport/location/22319</u>

Table 14: General Wages by Occupation¹¹

Category	Low Wage	Median Wage	High Wage
	(\$/hour)	(\$/hour)	(\$/hour)
Other managers in public administration	\$29.82	\$60.00	\$74.52
School principals and administrators of elementary and secondary education	\$35.90	\$54.09	\$69.71
Dental hygienists and dental therapists	\$38.54	\$53.00	\$59.00
Engineering managers	\$32.50	\$52.64	\$75.34
Other business services managers	\$23.08	\$52.45	\$60.10
Urban and land use planners	\$38.99	\$52.00	\$63.19
Managers in health care	\$26.42	\$51.55	\$78.37
Banking, credit and other investment managers	\$25.26	\$51.28	\$87.95
Electrical power line and cable workers	\$25.00	\$50.00	\$61.20
Central control and process operators, petroleum, gas and chemical processing	\$31.73	\$50.00	\$65.00
Mechanical engineers	\$34.62	\$48.72	\$72.50
Psychologists	\$46.83	\$48.60	\$64.44
Natural and applied science policy researchers, consultants and program officers	\$28.61	\$47.69	\$62.94
Information systems analysts and consultants	\$27.88	\$47.62	\$67.50
Managers in transportation	\$22.60	\$47.12	\$62.97
Registered nurses and registered psychiatric nurses	\$39.50	\$47.00	\$50.00
Supervisors, petroleum, gas and chemical processing and utilities	\$28.70	\$47.00	\$69.23

Source: Produced by Human Resources and Skills Development Canada's Labour Market Information Service. Last updated July 5th, 2022.

¹¹ For more wage rates please visit: <u>www.jobbank.gc.ca/LMI_report_area.do?&area=29315&reportOption=wage</u>



3.5. Largest Employers

Tables 15 and 16 identify some of the largest private and public employers by NAICS and employment levels in Clearwater County.



Table 15: Largest Private Sector Employers

Name	Industry (NAICS Classification)
Pidherney's Inc.	237110, 2131
Challand Pipeline Ltd	21311
Bunch Projects	21311
WPW Inc	21311
West Fraser LVL	32121
Foothills Tank Rentals	21311

Source: Clearwater County and McSweeney & Associates

Table 16: Largest Public Sector Employers

Name	Industry
Alberta Health Services	
Wildrose School Division	
Alberta Agriculture & Forestry	
Alberta Environment & Parks	
Clearwater County	
Alberta Health Services	
Source: Clearwater County and McSweeney & Associates	

. . .

Table 17: Key/Target Sectors

Sector
Agriculture
Tourism
Retail
Manufacturing
Source: Clearwater County



3.6. Place of Work

Tables 18 and 19 provide information on persons reporting a "usual place of work other than in their home or outside of Canada", and reveals the following regarding labour force commuting:



- More than half (87%) of the Clearwater County labour force works outside of the community. Most residents that work outside the community commute to the Rocky Mountain House.
- About half (49%) of the persons working in Clearwater County are not residents in Clearwater County.
- Most of the non-residents working in Clearwater County are from Caroline, Sundre, and Rocky Mountain House

Table 18: Place of Work for Residents of Clearwater County, 2016

Place of Work	Total	Male	Female
Rocky Mountain House, T	2,065	900	1,165
Clearwater County, MD	400	175	230
Red Deer, CY	175	75	100
Eckville, T	165	65	95
Sundre, T	70	30	40
Calgary, CY	55	30	30
Red Deer County, MD	45	30	20
Sylvan Lake, T	40	25	15
Rimbey, T	35	10	30
Big Horn 144A, IRI	30	20	10
Innisfail, T	25	10	15
Lacombe, CY	25	15	10
Wood Buffalo, SM	20	20	0
Total workforce residing in Clearwater County	3,150	1,405	1,760
Total resident labour force with a usual place of work outside the county	2,750	1,230	1,530
Percent of residents declaring a place of work outside of the county	87%	88%	87%

Source: McSweeney & Associates, Statistic Canada, 2016 Commuting Flow



Table 17. Trace of Residence for Ferson's Working in Clearwater County, 2010				
Place of Residence	Total	Male	Female	
Clearwater County, MD	400	175	230	
Caroline, VL	70	35	40	
Sundre, T	50	25	25	
Rocky Mountain House, T	50	25	25	
Sylvan Lake, T	45	30	15	
Eckville, T	40	20	15	
Red Deer, CY	30	15	15	
Lacombe County, MD	30	10	15	
Mountain View County, MD	25	10	20	
Red Deer County, MD	20	0	10	
Innisfail, T	20	20	10	
Total workforce in Clearwater County	780	365	420	
Total non-resident workforce commuting to work to Clearwater County	380	190	190	
Percent of workers (non-residents) commuting to work in Clearwater County	49%	52%	45%	

Table 19: Place of Residence for Persons Working in Clearwater County, 2016

Source: McSweeney & Associates, Statistic Canada, Commuting Flow





4. QUALITY OF LIFE



4.1. Housing Characteristics

The value of houses in Clearwater County is higher than the rest of Alberta both in terms of average value (\$515,107 compared to \$506,749) and median value (\$525,834 compared to \$443,139). However, median and average shelter costs are lower for both owned and rented dwellings compared to provincial figures, suggesting a lower cost of living. When it comes to household affordability (i.e., the percent of the population spending 30% or more of their income on shelter costs), Clearwater County is comparable to the rest of Alberta.

Table 20: Dwelling Characteristics, 2022

	Clearwater County	Alberta
Total number of private households	4,978	1,722,012
Average value of dwelling \$	\$515,107	\$506,749
Median value of dwellings (\$)	\$525,834	\$443,139
Median monthly shelter costs for owned dwellings	\$924	\$1,687
Average monthly shelter costs for owned dwellings	\$1,443	\$1,817



% Owned	90%	73%
% Rented	10%	26%
Median monthly shelter costs for rented dwellings	\$1,214	\$1,343
Average monthly shelter costs for rented dwellings	\$1,341	\$1,457
Percent of the population spending 30% or more of household total income on shelter costs	16%	17%

Source: McSweeney & Associates from Manifold Data Mining Inc. SuperDemographics 2022 Note: The definition of this category refers to occupied dwellings; therefore, it does not incorporate seasonal dwellings (i.e., cottages).

Clearwater County has significantly more single detached homes compared to Alberta (79.9% of housing units are single detached homes in Clearwater County, compared to 61.7% across Alberta) and movable dwellings (18.9% compared to 2.9% across Alberta). The County correspondingly has fewer apartments (only 0.1%, compared to 21.6%), row houses (0.1% compared to 7.8%) and semi-detached homes (0.8% compared to 6.0%).

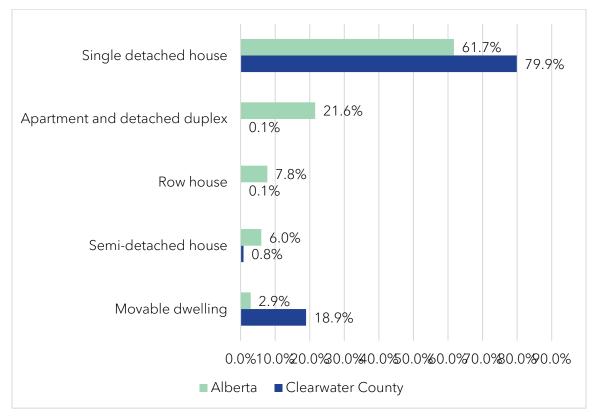


Figure 9: Structure type by Occupied Dwelling, 2022

Source: McSweeney & Associates from Manifold Data Mining Inc. SuperDemographics 2022.



4.2. Social and Community Services

Table 21: Social and Protective Services

Protective Services		
Service	Service Provider	Contact
Fire	Rocky Mountain House Fire Department	911 4920 52 St, Rocky Mountain House, AB T4T 1E5 Business Hours: 403-845-4444 24-Hour On-Call Emergency: 403-845-2200
Police Services	Royal Canadian Mounted Police (RCMP) - Rocky Mountain House	4428 45 St, Rocky Mountain House, AB T4T 1P3 Administration: 403.845.2882 Complaint Line: 403.845.2881
Police Services	Royal Canadian Mounted Police (RCMP) - Sundre	215 - 6 Avenue NE, Sundre, AB T0M 1X0 Administration: 403.638.3675 Complaint Line: 403.638.3655
Police Services	Royal Canadian Mounted Police (RCMP) - Rimbey	Box 919, Rimbey, AB TOC 2J0 Administration: 403.843.2224 Complaint Line: 403.843.2223
Police Services	Royal Canadian Mounted Police (RCMP) - Innisfail	4904 - 45 Avenue, Innisfail, AB T4G 1N8 Administration: 403.227.3342 Complaint Line: 403.227.3341
Police Services	Clearwater County Highway Patrol	4920 52 St, Rocky Mountain House, AB T4T 1E5 Business Hours: 403-845-4444



Ambulance/Para medics	Alberta Health Services	911	
Emergency Shelters/Resource Centres			
Service	Service Provider	Contact	
Family Service Centre	FCSS - Family & Community Support Services	Rocky Regional Recreation Centre 5332 50 St, Rocky Mountain House, AB T4T 1G7 (403) 845-3720	
Family Service Centre	Aboriginal Neighbourhood Place Society	4917 - 52 Street, Rocky Mtn. House, AB, T4T 1B5 (403) 845-2788	
Family Service Centre	O'Chiese Child Welfare	(403) 989-3949	
Family Service Centre	Sunchild Child Welfare	(403) 989-3956 or (403) 989-3955	
Family Service Centre	First Nations and Inuit Health Branch, Health Canada	Bighorn • 403-721-2262 Sunchild • 403-989-3962 O'Chiese • 403-989-3900	
Housing Support	Metis Urban Housing	5840 - 60 Ave, Rocky Mountain House, AB 403-845-7077 • 403-846-1204 (C)	
Resource and Support Centre	NADAP - National Native Addictions Drug Abuse Program	Cuisine Strawberry, O'Chiese (403) 989-3900 Mavis Redcalf, Sunchild (403) 989-3962 Jason Hunter, Bighorn Wesley First Nations (403) 721-2262	
Resource and Support Centre	Alberta Alcohol and Drug Abuse Commission	(866) 332-2322	



Resource and Support Centre	Burden Bearers Marriage and Family Counselling	(403) 845-3419		
Resource and Support Centre	Native Counselling Service	(403) 347-4377		
Resource and Support Centre	GOEL Counselling Services	(403) 845-2033		
Resource and Support Centre	Rocky Aboriginal Employment Services	Unit A, 5013 - 50 Street, RMH, AB, T4T 1A9 (403) 845-6405		
Resource and Support Centre	Rocky Native Friendship Centre	4917 - 52nd St., Rocky Mountain House, AB T4T 1B4 (403) 845-2788		
Resource and Support Centre	Sunchild Headstart Program	(403) 989-3909		
Resource and Support Centre	Sunchild Social Services	(403) 989-3787		
Resource and Support Centre	Yellowhead Community Corrections	(403) 989-2550		
Resource and Support Centre	Barb Hudson - Life Coach	(403) 845-6099		
Daycare	Sunchild Daycare	(403) 989-2467		
Food Bank	The Lord's Food Bank	4923 52 St, Rocky Mountain House, AB T4T 1E3 (403) 845-7546		
Health Care Services				
Resource	Ser	Service Provider Contact		
Rocky Mountain Ho Health Centre	Duse	e 5016 52 Ave, Rocky Mountain House, AB T4T 1T2 (403) 845-3347 <u>www.albertahealthservices.ca</u>		



Heritage Family Services	5817 60 Ave, Rocky Mountain House, AB T4T 1K2 (403) 871-3604 <u>www.heritagefamilyservices.com</u>
Alberta Health Services - Mental Health	5016 52 Ave, Rocky Mountain House, AB T4T 1T2 (403) 844-5235 <u>www.albertahealthservices.ca</u>
Primary Care Network	4809 47 Ave, Rocky Mountain House, AB T4T 1A8 (403) 845-3050 <u>www.rockypcn.com</u>
Dr. Bruce Rudkin (chiropractor)	4835 50 St, Rocky Mountain House, AB T4T 1A8 (403) 845-2111
Aspen Dental Clinic	5216 50 Ave, Rocky Mountain House, AB (403) 845-3111 <u>www.aspen-dental.ca</u>
Burden Bearers Counselling Centre	5136 48 St, Rocky Mountain House, AB T4T 1M5 (403) 845-3419 <u>https://www.burdenbearers.ca/</u>
West Country Family Service Association	4934 50 St, Rocky Mountain House, AB T4T 1G7 (403) 845-2033 <u>www.albertahealthservices.ca</u>
Rocky Dental Clinic	5111 49 St, Rocky Mountain House, AB T4T 1B8 (403) 845-4476
Mountainview Dental Centre	5040A 50 St, Rocky Mountain House, AB V7J 1C6 (403) 845-7868 <u>https://www.mountainviewdentalrocky.ca/</u>
Daniela L Roitberg Pro Corporation (Dentistry)	5010 50 Ave, Rocky Mountain House, AB T4T 1W9 (403) 845-3200
Rocky Eye Care Centre	5040 B - 50th Street, Rocky Mountain House, AB, T4T 1A5 (403) 845 2780 <u>https://reddeereyecare.com</u>
Best Optical & Glass Gallery	5010 50 Ave, Rocky Mountain House, AB T4T 1A9 (403) 845-6048
Eyes & Ears Optical & Hearing Co.	101 4809 47 Ave, Rocky Mountain House, AB T4T 1C8 (403) 871-2020 <u>http://eyesandearsclinic.ca/</u>

Source: McSweeney & Associates and Clearwater County

| 35



4.3. Education

Table 22: Elementary and Secondary Schools

Elementary Schools			
Name	Address		
Kootenay School	5821 65 Ave, Rocky Mountain House, AB T4T 1N6 (403) 845-2142		
Leslieville Elementary School	Box 70, Leslieville, AB T0M 1H0 (403) 729-3830		
École Rocky Elementary School	4703 50 Ave, Rocky Mountain House, AB T4T 1B9 (403) 845-3541		
Condor Elementary School	725 Condor Rd, Condor, AB T0M 0P0 (403) 729-3868		
St. Matthew Catholic School	5735 58th St, Rocky Mountain House, AB T4T 1S2 (403) 845-2836		
Lochearn Elementary	5416 54 St, Rocky Mountain House, AB T4T 1S6 (403) 845-3721		
	Secondary Schools		
David Thompson School	RR1, Clearwater County, AB T0M 0P0 (403) 729-3930		
West Central High School	5506, 50th Street, Rocky Mountain House, AB T4T 1W7 (403) 845-3711		
Rocky Christian School	5204 54 Ave, Rocky Mountain House, AB T4T 1G9 (403) 845-3516		
St. Dominic Catholic High School	5502 50 St, Rocky Mountain House, AB T4T 1W6 (403) 845-5313		
Caroline School	5027 48 Ave, Caroline, AB T0M 0M0 (403) 722-3833		

Source: Clearwater County

| 36



4.4. Recreational Facilities

The area is well known for its many natural attractions and its history. This includes Abraham Lake, Nordegg, the North Saskatchewan River, the Rocky Mountain House National Historic site, the Ya Ha Tinda, Crescent Falls, Siffleur Falls, and many mountains, rivers, lakes, and wilderness areas. Common activities include camping, hiking, OHV trails, horseback trail rides, canoeing, kayaking, and mountain climbing.

Below are facilities available to residents.

Table 23: Recreation Facilities

Recreation Facilities			
Name	Address		
Community Halls			
Lou Soppit Community Centre	Rocky Mountain House, AB		
Arbutus Community Centre	Township Rd 385, Alhambra, AB T0M 0C0		
Nordegg Community Hall	Stuart St, Nordegg, AB T0M 2H0		
Ferrier Community Hall	24 Ferrier Road, Rocky Mountain House, AB T4T 2A4		
Frisco Community Hall	6100 Cowboy Trail, Alder Flats, AB T0C 0A0		
Everdell Community Hall	Range Rd 73, Alhambra, AB T0M 0C0		
Dovercourt Hall	Clearwater County, AB T0M 0M0		
James River Community Hall	Range Rd 53, James River Bridge, AB T0M 1C0		
Bearberry Community Hall	Sundre, AB T0M 1X0		
Sports Facilities			
Rocky Regional Recreation Centre	5332 50 St, Rocky Mountain House, AB T4T 1G7		
Kurt Browning Arena	5103 48 Ave, Caroline, AB TOM 0M0		

Parks and Trails



Crimson Lake Provincial Park	Clearwater County
Rocky Mountain House National Historic Site	Just outside Rocky Mountain House, Parks Canada
Brazeau Collieries Mine National Historic Site	Nordegg, Clearwater County
Ram Falls Provincial Campground	Clearwater County, Alberta Parks
Crescent Falls Provincial Campground	Clearwater County, Alberta Parks
Siffleur Falls Trail Head	Clearwater County, Alberta Parks
Abraham Lake area	Clearwater County, many trails for hikers, horseback and OHV users, and many random camping sites
Nordegg Rail trail	Nordegg, Clearwater County

Source: Clearwater County





4.5. Events

The area hosts the following events/festivals on a reoccurring basis:

Event	Area	When
Snowy Saturdays	Crimson Lake	Saturdays, January - March
Rocky's Freezin' For A Reason Polar Bear Dip	Crimson Lake	February
Small Town Smack Down, bull riding event	Caroline	April
Bighorn Rodeo, parade	Caroline	May
Rocky Pro Rodeo, parade	Rocky Mountain House	June
Fat Tire Festival	Nordegg area	June
Canada Day Celebration	Rocky National Historic Site	July 1
Prentice Creek Horse Trials	Rocky Mountain House area	July
Marketplace on Main	Rocky Mountain House	Thursdays, July - August
Nordegg Days	Nordegg	August
Leslieville Antique Days	Leslieville	August
Crimson Lake Trail Run	Crimson Lake	August
WPCA Chuckwagon Races	Rocky Mountain House	August
Alberta Masters Games	Rocky Mountain House area	August
Lions Demolition Derby	Rocky Mountain House	August
Fright Night at the Site	Rocky National Historic Site	October
Festival of Trees, Parade of Lights	Rocky Mountain House	November
Christmas Light Up	Caroline	December
Fur Trade Christmas	Rocky National Historic Site	December
Riverview Country Christmas	Rocky Mountain House	December (3 weeks)



4.6. Local Media

Table 24: Radio

Media	Frequency
B94 - CHBW -FM (Rocky Mountain House)	94.5 FM
Shine FM - CKRD-FM (Red Deer)	90.5 FM
Sunny 94 – CKRD-FM (Lacombe)	94.1 FM
Real Country 95.5 - CKGY-FM (Red Deer)	95.5 FM
98.9 Zed FM - CIZZ-FM (Red Deer)	98.9 FM
X100.7 - CKRI-FM (Red Deer)	100.7 FM
Big 105 – CHUB-FM (Red Deer)	105.5 FM
106.7 The Drive - CFDV-FM (Red Deer)	106.7 FM
KRAZE 101.3 - CKIK-FM (Red Deer)	101.3 FM

Source: McSweeney & Associates and Clearwater County

Table 25: Print

Media	Website
The Mountaineer	http://www.rock-e.ca/
The Western Star	https://www.thewesternstar.net/
Red Deer Advocate	https://www.reddeeradvocate.com
Red Deer Express	https://www.reddeerexpress.com



And Ad

4.7. Local Institutions

Table 26: Real Estate Institutions

Name	Address	Contact
RE/MAX Real Estate Central Alberta (RMH)	4624 47 St, Rocky Mountain House, AB T4T 1C8	403-844-3030
CIR Realty	6009 44 Ave, Rocky Mountain House, AB T4T 1W3	403-418-4010
Allan Furlotte Coldwell Banker Ontrack	4424 46 St, Rocky Mountain House, AB T4T 1C7	403-844-3856
Clearwater Realty, Ltd	4817 50 St, Rocky Mountain House, AB T4T 1C2	403-871-3333
Century 21 Westcountry Realty Ltd.	4915 50 St, Rocky Mountain House, AB T4T 1C2	403-845-7772



Table 27: Financial Institutions

Name	Address	Contact
ATB Financial	4515 52 Ave, Rocky Mountain	403-845-2811
	House, AB T4T 1A6	<u>www.atb.com</u>
ATB Financial	5039 50 Ave, Caroline, AB T0M	403-302-5700
	0M0	<u>www.atb.com</u>
Assante Financial	5204 49 Street, Rocky Mountain	403-845-2822
Management Ltd.	House, AB T4T 1G7	www.assante.com
CIBC	5003 50 St NW, Rocky Mountain House, Cleanwater	403-845-3357
CIBC Mountain House, Clearwater County, AB		www.CIBC.ca
Rocky Credit Union	5035 49 St, Rocky Mountain	403-845-2861
Nocky create official	House, AB T4T 1C1	https://www.rockycreditunion.com/
Scotiabank	5038 49 St, Rocky Mountain	403-845-3331
	House, AB T4T 1C1	www.scotiabank.com
Investors Group	4616 47 Ave, Rocky Mountain	403-845-7188
Financial Services	House, AB T4T 1C8	www.investorsgroup.com



4.8. Communications Infrastructure

Table 28: Communications Infrastructure

Cable Services			
Name of Provider	Service Area		
Shaw Communications	Rocky Mountain House		
Telus	Rocky Mountain House, limited areas		
Internet	Services		
Name of Provider	Service Area		
Shaw Communications	Rocky Mountain House		
Telus	Clearwater County via Cell Towers		
TekSavvy Solutions Inc.	Clearwater County via towers		
Xplorenet	Clearwater County via Towers and Satellite		
Phone	Services		
Name of Provider	Service Area		
Shaw	Clearwater County		
TELUS	Clearwater County		

Source: Clearwater County



5. POSTSECONDARY AND PROFESSIONAL DEVELOPMENT TRAINING OPPORTUNITIES

This section identifies recognized universities and colleges servicing the region. A comprehensive list of Alberta colleges and universities in Alberta can be found here: <u>http://www.collegealberta.info/</u>

The following two tables illustrate institutions located in and near the region and the key programs and strengths of each institution.

J.T. TOSISECONDATY				
Postsecondary Institutions				
Institution Key Programs Name		Location/Contact		
Clearwater College	Biblical Studies	Caroline, AB <u>http://www.clearwatercollege.com/</u>		
Rocky Community Learning Council	Literacy, high school upgrading, accounting and Microsoft software programs, part of the Campus Central Alberta network which has online diploma and certificate programs	4934 50 St, Rocky Mountain House, AB <u>https://www.rockyclc.ab.ca/</u>		
Burman University	35 major or track choices in bachelor's degree programs in their Division of Arts, Division of Science, School of Business, and School of Education.	6730 University Dr, Lacombe, AB <u>https://www.burmanu.ca/</u>		
Red Deer Polytechnic	RDC offers more than 100 different credit programs, housed in seven Schools: trades, certificates, diplomas,	100 College Blvd, Red Deer, AB <u>https://rdpolytech.ca/</u>		

5.1. Postsecondary



graduate certificates and
applied degrees.

Olds College Offers a variety of certificate, diploma and applied degree options in the 10 Faculties, specializing in agriculture, horticulture, land and environmental stewardship.

4500 - 50th Street, Olds, AB https://www.oldscollege.ca/

Source: McSweeney and Associates 2020

Private Institutions			
Institution Key Programs Name		Location/Contact	
Lokken College	Certified programs include Occupation- Specific skills a work internship and 6 months of follow-up support (after you are employed). Certifies retail hospitality and industrial workers.	302 - 5201 51 Ave Wetaskiwin, AB	
Norquest College	Offer workforce-relevant programs across a wide range of disciplines: health, business, community studies, environment	5502 49 Ave Wetaskiwin, AB	
Burman University	Offers over 35 major or track choices in bachelor degree programs in Division of Arts, Division of Science, School of Business, and School of Education.	6730 University Drive Lacombe, AB	
Northern Alberta Institute of Technology (NAIT)	Over 200 degree, diploma and certificate programs in the areas of business, applied sciences and technology, health and life sciences, and skilled trades.	11762 106 St Edmonton, AB	

5.2. Private Institutes and Professional Development Training Programs



Concordia University of Edmonton	The university has five faculties and two schools: Faculty of Arts, Faculty of Education, Faculty of Graduate Studies, Faculty of Management, Faculty of Science, School of Physical Education and Wellness, and School of Music. The university offers 45 majors and minors in the fields of Arts, Science and Management; two after-degree programs, three master's degrees, and several graduate certificates and diplomas.	7128 Ada Blvd NW, Edmonton, AB
CDI College	Business, healthcare and legal studies; professional development opportunities.	5000 Gaetz Ave, Red Deer, AB

Source: McSweeney and Associates 2020





6. TOURISM

David Thompson Country Regional Tourism is a partnership consisting of Clearwater County, the Town of Rocky Mountain House, the Village of Caroline, and the Chambers of Commerce in Caroline, Rocky Mountain House and Nordegg. This partnership is focused on promoting growth through the local tourism industry.



Nordegg, a part of Clearwater County, exists today mostly because of its tourism assets. The Nordegg Visitor Information Centre is run by Clearwater County and is located in the Nordegg Discovery Centre. The Nordegg Discovery Centre is housed in the town's old yellow school on the main street. It is also home to the Nordegg Museum, Miners Cafe and Coliseum Gift Shop. Tours of the Brazeau Collieries National Historic Site can be booked at the Visitor Information Desk.

For more information please call: (403) 721-2625 Hours: 9:00 am to 5:00 pm, May long weekend to the September long weekend.

Hundreds of Attractions in the Area!

Hiking, Swimming, Fishing, Off-Road Vehicles, Mountain biking, Paddling, Boat and Canoe Rentals, Agricultural Tours, Mountain Climbing, Geocaching, Golfing, Museums, Historic sites, Retail Outlets, and so much more!

See all attractions here: <u>https://davidthompsoncountry.ca/attractions/</u> an <u>http://www.clearwatercounty.ca/p/activities</u>

More than 45 Campsites to Explore!

See Camping: <u>http://www.clearwatercounty.ca/p/campgrounds</u>

Other accommodations:

Include Bed & Breakfast, RV Parks, Guest Ranch & Farm Stays, Hostel, Hotel, Motel & Inn, Lodges & Cabins. See the following links for more information: <u>http://www.clearwatercounty.ca/p/accommodations</u> and <u>https://davidthompsoncountry.ca/listings_category/accommodation/</u>

|47



7. TRANSPORTATION AND SHIPPING

7.1. Highways

Clearwater County is located 82 kilometres west of Red Deer, along Highway 11, which connects to Highway 2 -the main north-south highway in Alberta, which provides access to both the southern border, as well as western Alberta, the Canamex Trade Corridor and British Columbia and its tidewater, linking Canada to East Asia markets. Clearwater County is near 2 international airports -



Edmonton International Airport, and Calgary International Airport, both approximately 2 hours away.

Average Annual Daily Traffic (AADT) counts for key roads¹²:

Highway 11: From Cline River to Nordegg Distance (km): 46 km Weighted Annual Average Daily Traffic (AADT): 760

Highway 11: Nordegg Distance (km): 3.5 km Weighted Annual Average Daily Traffic (AADT): 900

Highway 11: From Nordegg to Lockout Road, Alexa Distance (km): 27 km Weighted Annual Average Daily Traffic (AADT): 990

Highway 11: From Lockout Road, Alexa to HWY 11A Distance (km): 51 km Weighted Annual Average Daily Traffic (AADT): 1,550

Highway 11: From HWY 22 to HWY 761 Distance (km): 17.5 km Weighted Annual Average Daily Traffic (AADT): 4,680

Highway 11A: From HWY 756 to HWY 22 Distance (km): 5.5 km Weighted Annual Average Daily Traffic (AADT): 3,600

| 48

¹² <u>http://www.transportation.alberta.ca/mapping/</u>



Highway 22: From HWY 13 to HWY 53 Distance (km): 27 km Weighted Annual Average Daily Traffic (AADT): 1,810

Highway 222: From HWY 11 to HWY 598 Distance (km): 3.5 km Weighted Annual Average Daily Traffic (AADT): 7,200

Highway 22: HWY 11 to HWY 591 Distance (km): 25 km Weighted Annual Average Daily Traffic (AADT): 2,370

The Town includes, within its borders, Highway 11. Highway 2 is the main north-south highway in Alberta, connecting the county to various urban centres, and border crossings as specified below:

Table 29: Distance to Urban Centres

Distance to Major Urban Centres					
Location	Distance (km)	Distance (miles)	Driving Time		
Red Deer	82	51			
Calgary	213	132			
Edmonton	215	134			
Lethbridge	423	263			
Medicine Hat	488	303			
Fort McMurray	655	407			

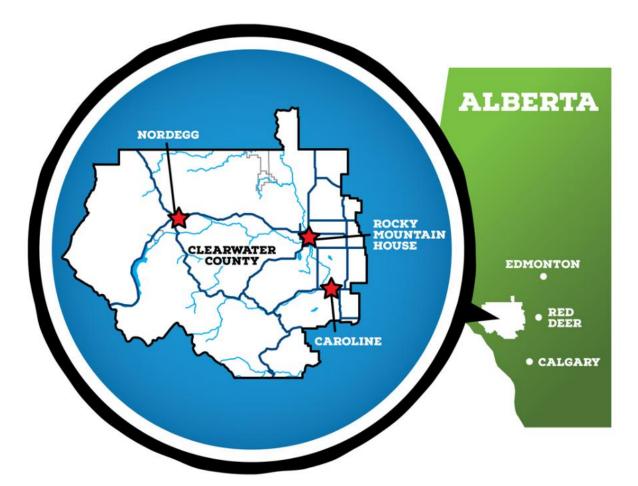
Source: McSweeney & Associates from Google Maps



Table 30: Distance to Major US Border Crossings

Distance to Border Crossings				
Border Crossing	Distance (km)	Distance (miles)	Driving Time	
Carway (Hwy 2)	464	288		
Del Bonita (Hwy 2)	492	306		
Sweetgrass (Hwy 4)	525	326		
Aden (Hwy 1)	604	375		

Source: McSweeney & Associates from Google Maps.





7.2. Rail Services

The nearest commercial rail services are Edmonton and Calgary, which are serviced by both CN Rail and Canadian Pacific. Red Arrow operates a bus line connecting Red Deer to passenger trains in Edmonton.

VIA Rail and Red Arrow Bus

The closest VIA Rail station is in the City of Edmonton. There is a Red Arrow Bus that connects Red Deer to Edmonton VIA Rail services -<u>https://www.viarail.ca/en</u>

CN Rail

CN Rail runs east and west in the eastern part of Clearwater County. Near Red Deer, it connects with main lines going north and south or further east. While there is no official station, there are companies along the line in the county that have drop-off and loading docks. CN provides shippers with more options and greater reach in the rapidly expanding market for north-south trade.

Closest CN Intermodal Station (with speed gate)

Edmonton, AB 12311 - 184th Street NW, T5V 1T3 Phone: 1-866-896-6601 Port Code: 702 Mon-Sun: 24 hours daily

Canadian Pacific

CP has numerous routing options across Canada and through the U.S. as well as excellent North American reach through gateways with all Class I railways. CP has extensive Canadian and U.S. short line partners and serves to lead Atlantic and Pacific port facilities.

Canadian Head Office:	Closest Transload Facility:	Closest Intermodal
Canadian Pacific	Edmonton TFR	Facility:
7550 Ogden Dale Road	6040 - 99 Street	Edmonton Intermodal
S.E.	Edmonton, AB	Terminal
Calgary, AB T2C 4X9	Phone: 403-319-6476	10155 - 39 Ave NW
Canada		Edmonton, AB
1-888-333-6370		Phone: 1-888-333-8111



7.3. Airports

Clearwater County has access to two international airports within 1.5 hours drive time: Edmonton International Airport and Calgary International Airport. The regional airports that serve Clearwater County are listed below.

Table 31: Regional Airports

Name	Location	Code/Elevation
Edmonton International Airport	1000 Airport Rd, Edmonton International Airport, AB T9E 0V3	Code: YEG
	Phone: (780) 890-8900	Elevation: 723 m
Calgary International Airport	2000 Airport Rd NE, Calgary, AB T2E 6W5	Code: YYC
	Phone: (403) 735-1200	Elevation: 1,084 m
Clearwater Airport	Caroline, AB T0M 0M0	
Red Deer Airport	3801 Airport Dr, Springbrook, AB T4S 2E8	Code: YQF
Ned Deer Airport	Phone: (403) 886-4388	Elevation: 905 m
Lacombe Airport	3910 63 Ave, Lacombe, AB T4L 0E5	Elevation: 848 m
	Phone: (403) 896-7175	
Ponoka Industrial (Labrie Field) Airport	Ponoka County, AB T0C 0Y0	Elevation: 814 m
,	Phone: (403) 704-4114	
Rimbey Airport	Rimbey, AB TOC 2J0	Elevation: 903 m
	Phone: (403) 886-4547	
Innisfail Airport	Markerville, AB T0M 1M0	Elevation: 920 m
	Clearwater County, AB T0M 0C0	Code: YRM
Rocky Mountain House Airport	Phone: (403) 845-4742	Elevation: 989 m

Source: McSweeney & Associates from Google Maps

clearwatercounty.ca



8. TAXES AND UTILITIES

This section describes the taxes (local, provincial and federal), cost of water and sewer connection, waste management rates and sites, and natural gas and electricity rates.



8.1. Local Property Tax Rates

Table 32: Local Property Tax Rates, 2022

2022 Property Tax Rates				
	Residential	Non- residential (incl. M&E)	Farmland	Small Business
Municipal	0.0026644	0.0079942	0.0043850	0.0059957
Seniors	0.0001600	0.0001600	0.0001600	0.0001600
School	0.0025241	0.0036621	0.0025241	0.0036621

Source: Clearwater County





8.2. Federal and Provincial Income Tax Rates

Table 33: Corporate Taxes - General Corporation (2021/2022)

Corporate Tax Rates - Non-Canadian Controlled	2021	2022
Combined Federal and Provincial	%	%
General/Manufacturing and Processing/Investment	23.0	23.0
General; Active Business Income	23.0	23.0

Source: https://assets.kpmg/content/dam/kpmg/ca/pdf/2022/01/ca-tax-facts-2021-2022-en.pdf

Table 34: Corporate Taxes - Canadian Controlled (2021/2022)

Corporate Tax Rates - Canadian Controlled	2021	2022
Combined Federal and Provincial	%	%
Small Business Income up to \$500,000	11	11
General; Active Business Income	23	23
Investment Income	46.7	46.7

Source: https://assets.kpmg/content/dam/kpmg/ca/pdf/2022/01/ca-tax-facts-2021-2022-en.pdf

Table 35: Personal Income Tax, 2021-2022

2021-22 Combined Federal and Provincial Tax Rates				
2022 Taxable Income	Other	Capital Gains	Canadian Dividends	
	Income		Eligible	Non-Eligible
first \$50,197	25.00%	12.50%	2.57%	15.86%
over \$50,197 up to \$100,392	30.50%	15.25%	10.16%	22.18%
over \$100,392 up to \$131,220	36.00%	18.00%	17.75%	28.51%
over \$131,220 up to \$155,625	38.00%	19.00%	20.51%	30.81%
over \$155,625 up to \$157,464	41.38%	20.69%	25.17%	34.70%
over \$157,464 up to \$209,952	42.38%	21.19%	26.55%	35.85%
over \$209,952 up to \$221,708	43.38%	21.69%	27.93%	37.00%
over \$221,708 up to \$314,928	47.00%	23.50%	32.93%	41.16%



over \$314,928	48.00%	24.00%	34.31%	42.31%
Marginal tax rate for dividends is a % of actual dividends received (not grossed-up taxable amount). Marginal tax rate for capital gains is a % of total capital gains (not taxable capital gains). Gross-up rate for eligible dividends is 38%, and for non-eligible dividends is 15%.				
Basic Personal Amount				
Level 20)22 Amount		2022 Tax Rat	e
Federal	\$14,398		15%	
Alberta	\$19,369		10%	
Source: <u>https://www.taxtips.ca/taxrates/ab.htm</u>				

Table 36: Sales Tax

Sales Tax	2022
Federal GST (sales tax)	5%
Provincial GST (sales tax)	N/A
Source: https://www.taxtips.ca/salestaxes/sales-tax-rates-2021.htm	





8.3. Water/Wastewater and Waste Management

- Clearwater County owns and maintains three communal sewer systems within the Hamlets of Leslieville, Condor, and Nordegg townsite.
- Municipal sewer service is not available in most rural areas.
- Similarly, municipal water service is not available in most areas of the County so you will have to locate an alternative supply, most commonly a water well.
- Clearwater County does not provide household waste removal. You will need to haul your household waste and recyclables to the landfill or one of several transfer sites within Clearwater County.

Source: http://www.clearwatercounty.ca/Home/DownloadDocument?docId=03cc0447-6bc8-4456-9691-96301761c7d6

As of April 1, 2021, residents of Clearwater County, and non-residents, can fill out an application form and receive access cards for use at the Clearwater Regional Landfill and Clearwater County Solid Waste & Recyclables Transfer Stations.

The **Solid Waste Disposal Access Card** allows for drop off of recyclables and disposal of residential and light agricultural waste at both the transfer stations and the Clearwater Regional Landfill (excluding recyclables) for no additional costs. All other over-sized loads and/or commercial loads will still incur fees, at the Clearwater Regional Landfill, in accordance with Bylaw 1105/21 Solid Waste and Recycling Services.

For more information, visit <u>clearwatercounty.ca</u>

Clearwater County has a Regional Landfill and ten transfer stations that residents can take their solid waste and recyclables. Each location may have restrictions or limitations for different types of recycling. Please refer to <u>this chart</u> for a list of acceptable material at each location.

The following tables provides hours of operation and tipping fees for the landfill and transfer stations.



Table 37: Landfill and Tipping Fees

	Waste Management 2019
	Landfill
	Rocky Regional Landfill
	5313 44 Street
	Rocky Mountain House, AB T4T 1A3
Site, Address	Phone: 403-845-4121
and Contact	Fax: 403-845-6350
	Landfill Scale Office
	403-845-4580
	Summer Hours: April 15 - September 15
	Monday - Friday: 8 am - 5 pm
	Saturday and Sunday: Closed
Operation	Winter Hours: September 16 - April 14
Hours	Monday - Friday: 8 am - 4 pm
	Saturday and Sunday: Closed
	ALL FACILITIES ARE CLOSED STATUTORY HOLIDAYS with the
	exception of Nordegg
Source: https://www	.clearwatercounty.ca/p/garbage-and-recycling-information





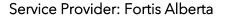
Transfer Stations		
Site Name	Location	Operation Hours
Caroline Transfer Station	SW-18-36-6 W5M *Near* Range Road 65A (386 meters SE), Clearwater County, AB	Sunday 10 am - 2 pm Tuesday 2:30 pm - 5 pm (6 pm in summer) Wednesday 2:30 pm - 5 pm (6 pm in summer) Saturday 2:30 pm - 5 pm (6 pm in summer)
Crammond Transfer Station	SW-16-35-5 W5M	Sunday 2:30 pm - 5 pm (6 pm in summer) Tuesday 10 am - 2 pm Wednesday 10 am - 2 pm Saturday 10 am - 2 pm
Leslieville Transfer Station	SE-2-39-5 W5M	Tuesday 10 am -5 pm (6 pm in summer) Wednesday 10 am - 5 pm (6 pm in summer) Saturday 10 am - 2 pm
Crossroads Transfer Station	SE-26-40-5 W5M *Near* 761 Highway (226 meters NE) Clearwater County, AB	Thursdays - 10 am-5 pm (6 pm in summer) Saturday - 230-5 pm (6 pm in summer)
Cow Lake Transfer Station	SW-26-38-8 W5M 384034 752 Highway Clearwater County, AB	Sunday 230-5 pm (6 pm in summer) Wednesday 10-2 pm
Everdell Transfer Station	SE-3-38-7 W5M 71675 Township Road 380 Clearwater County, AB	Sunday - 10-2 pm Wednesday - 230-5 pm (6 pm in summer)
Nordegg Transfer Station	*Near* 734 Highway (0.5 km NE) Clearwater County, AB SW 32-40-15 W5M	Sunday 12 am - 5 pm (6 pm in summer) Monday 10am - 2 pm Wednesday 2:30 pm - 5 pm (6 pm in summer)
Faraway Transfer Station	NE 10 43-6 W5M *Near* 53 Highway (405 meters S) Clearwater County, AB	Tuesday 10 am - 2 pm Saturday 2:30 pm - 5 pm (6 pm in summer)
Rocky Transfer Station	5313 44th Avenue Rocky Mountain House, AB T4T-1A3	Open Monday thru Saturday 8 am - 6 pm year around

Source: <u>https://www.clearwatercounty.ca/p/garbage-and-recycling-information</u>



8.4. Electricity

In Clearwater County, Fortis and Blue Mountain Power Co-Op are the providers of the electrical infrastructure, but there are numerous retailers that residents and businesses may purchase their services from. Click here for a complete list of retailer and price comparisons: <u>https://ucahelps.alberta.ca/</u>



Head Office Address: 320 - 17 Avenue SW

Calgary, AB, T2S 2V1

Phone: 403-310-8043

Table 38: Commercial Rates, Fortis Alberta, 2021

Small General Service	Transmission Component	Distribution Component	Total Distribution Tariff
For the first 6.575 kWh /kW of Capacity/day	0.5199¢/kWh	1.3735¢/kWh	1.8934¢/kWh
All additional kWh	0.5199¢/kWh	_	0.5199¢/kWh
For the first 2 kW of Capacity	\$0.2808/kW-da	\$0.55793¢/kW- day	\$0.83873/kW-day
All additional kW of Capacity	\$0.2808/kW-da	\$0.28402¢/kW- day	\$0.56842/kW-day
Oil and Gas Service	Transmission	Distribution	Total Distribution
	Component	Component	Tariff
Service Charge for the first 3 kW of Capacity y	Component \$0.3423/kW-day	Component \$0.95105/kW- day	Tariff \$1.29335/kW-day
0		\$0.95105/kW-	
kW of Capacity y For the next 12 kW of	\$0.3423/kW-day	\$0.95105/kW- day \$0.68477/kW-	\$1.29335/kW-day
kW of Capacity y For the next 12 kW of Capacity For all additional kW of	\$0.3423/kW-day \$0.3423/kW-day	\$0.95105/kW- day \$0.68477/kW- day \$0.64701/kW-	\$1.29335/kW-day \$1.02707/kW-day

october-rates-options-and-riders.pdf?sfvrsn=84639e1b_7

| 59



Table 39: General and Large Service Rates, Fortis Alberta, 2021

General Service	Transmission Component	Distribution Component	Total Distribution Tariff
Charge for the first 50 kW of Capacity	\$0.14784/kW-day	\$0.24768¢/kW- day	\$0.41534/kW-day
For the next 450 kW of Capacity	\$0.14784/kW-day	\$0.11115¢/kW- day	\$0.26789/kW-day
For all kW of Capacity greater than 500 kW	\$0.14784/kW-day	\$0.08493¢/kW- day	\$0.23957/kW-day
For all kWh delivered	0.5315¢/kWh	_	0.5315¢/kWh
For all kW of Peak Metered Demand	\$0.27291/kW-day	-	\$0.27291/kW-day
Large Service	Transmission Component	Distribution Component	Total Distribution Tariff
Service Charge	_	\$23.88/day	\$23.88/day
For all kW of Capacity	\$0.12509/kW-day	\$0.02393/kW-day	\$0.14902/kW-day
For each Contract kilometre	_	\$20.8590/km-day	\$20.8590/km-day
For all kWh delivered	0.5170¢/kWh	-	0.5170¢/kWh
For all kW of Peak Metered Demand	\$0.21908/kW-day	_	\$0.21908/kW-day

Source: Fortis Alberta: <u>https://www.fortisalberta.com/docs/default-source/default-document-library/2021-october-rates-options-and-riders.pdf?sfvrsn=84639e1b_7</u>



Service Provider: Blue Mountain Power Co-op

4920 - 43 Street, PO Box 1538 Rocky Mountain House, Alberta T4T 1B2 Canada

2022 Rates:

The Fixed Term Stable Rate Energy Contract is currently available from February 1, 2022 to January 31, 2023 at the contract rate of 7.99 cents per kilowatt-hour (\$0.0799/kWh).

Wholesale Rate is a variable rate best suited for members who consume a higher volume of electricity, more than 2000 kWh per month. The Wholesale Rate is calculated using an average of the monthly variable rate provided by the Alberta Energy System Operator (AESO), including various flow through charges allocated to Blue Mountain Power Co-op. There are no rate markups, only an administration fee, which is currently priced at \$18.85 per month. The AESO rate has historically been lower than the fixed and floating rates, but this is still subject to market conditions.

Current & Historical Monthly RRO Rates:

Month/Year	Regulated Rate Option (RRO) (\$/kWh)
August 2022	\$0.1527
July 2022	\$0.1235
June 2022	\$0.1087
May 2022	\$0.1050
April 2022	\$0.0998
March 2022	\$0.0998
February 2022	\$0.1320
January 2022	\$0.1224
December 2021	\$0.1224
November 2021	\$0.1161
October 2021	\$0.1169
September 2021	\$0.1149

Source: <u>https://www.bluemountainpower.coop/energy-rates/</u>



8.5. Natural Gas

Service Provider: Rocky Gas CO-OP Ltd.

4922 43 St Box 697 Rocky Mountain House, Alberta

Table 40: Natural Gas Distribution - Service Rates

	Rates	
Co-op Distribution Cost	\$1.60 Per Gigajoule	
Co-op Operating Charge	\$29.00 Per Month *	
Urban Service Installation **	\$ 5,251.00	
Rural Service Installation **	\$ 6,616.00	
New Service (Infill) Construction Financing	6%	
* The Operating Charge is to defer some operating costs and does not include calls for service or repair. These items are billed separately.		

** Urban and Rural Service Installation Price include installation, GST, and \$1.00 Co-op Membership fee.





9. PLANNING AND DEVELOPMENT RELATED FEES

9.1. Planning Related Fees/Charges

Table 41: Building and Development Planning Fees, 2022

Development Permits	Fee (last updated 2022)
Standard Permitted	\$150.00
Standard Discretionary	\$250.00
Resort/Campground	\$500.00
Recreation/Golf Course	\$500.00
Natural Resource/Aggregate Extraction	\$1,000.00
Source: Clearwater County	

Subdivision	Fee (last updated 2022)
Boundary Adjustment	\$500.00
First Parcel Out	\$600.00
Fragmented Parcel	\$500.00 + Lot Fees
Multi-Lot Subdivision	\$500.00 + Lot Fees
Lot Fees – Per Parcel	\$150.00
Subdivision Endorsement Fees	
Single Residential Parcel	\$350.00
Boundary Adjustment	\$150.00
Fragmented Parcel	\$350.00 (+\$300.00 per additional lot)
Single Industrial/Commercial	\$400.00
Multi-Lot Residential	\$300.00 per lot
Multi-Lot Industrial/Commercial	\$350.00 per lot



Subdivision Offsite Levy				
	Off-Site Levy – Per Parcel	\$200.00		
Subdivision Time Extension				
	First Time Request	\$100.00		
	Additional Requests	\$200.00		
Subdivision Refunds				
	Prior to Circulation	100% refund of fee		
	After Circulation	75% refund of fee		
	After Site Inspection	No Refund		

Source: Clearwater County

\$80.00

Source: Clearwater County

\$400.00
\$400.00
\$800.00

* Appeal fees are non-refundable. However, should the appeal be withdrawn before six working days (i.e. working days do not include Saturdays, Sundays or holidays) of the scheduled date of appeal where the date of the appeal is deemed to be one of the six days, the appeal fee will be 75 percent refunded.

Source: Clearwater County



Land Use Amendment	Fee (last updated 2022)	
Rezone to:		
"A" "CR" "CRA" "CRMI" "HR" "LR" "RR" "RE"	\$500 + \$100 per lot	
"P" "LI" "IA"	\$500 + \$35 per acre	
"I" "HD" "HC" "RF" "MHP"	\$1000 + \$35 per acre	
Land Use Amendment Refunds		
After First Reading	50% refund of fee	
After Second Reading	25% refund of fee	

Source: Clearwater County





10. BUSINESS SUPPORT PROGRAMS AND SERVICES

10.1. National and Provincial Support

The following organizations support businesses by facilitating commercialization, workforce development, research and development, export growth and, raising capital funding. For a complete list of funding, grants and tax credits available to businesses located in Clearwater County please see the <u>Appendix</u>.

Table 42: National and Provincial Business Support Organizations

Federal Departments/National Agencies			
Name	URL		
Federation of Canadian Municipalities	https://www.fcm.ca/home.htm		
Futurpreneur Canada	http://www.futurpreneur.ca/en/		
Business Development Bank of Canada	https://www.bdc.ca/en/pages/home.aspx		
Federal Economic Development Agency for Southern Alberta (FedDev Alberta)	http://www.feddevAlberta.gc.ca/eic/site/723.nsf/ eng/home		
Canada Business - Business Start-up Assistant	https://www.canada.ca/en/services/business/st art/support-financing.html		
Business Development Bank of Canada	https://www.bdc.ca/en/pages/home.aspx		
Export Development Canada	http://www.edc.ca/en/Pages/default.aspx		
Innovation, Science and Economic Development Canada	http://www.ic.gc.ca/eic/site/icgc.nsf/eng/home		
Economic Developers Association of Canada	https://edac.ca/		
Canadian Business Network	https://www.canadabusiness.ca/eng/		
Canada Post	www.canadapost.ca		
Fundica	https://www.fundica.com/		
CoopZone	http://www.coopzone.coop/		
Tools and Financing for Aboriginal Business	https://www.ccab.com/tfab/		

Source: Clearwater County and McSweeney & Associates



Provincial Departments/Agencies	
Name	URL
Alberta Ministry of Agriculture, Forestry and Rural Economic Development	https://www.alberta.ca/agriculture-forestry-and- rural-economic-development.aspx
Alberta Ministry of Infrastructure	https://www.alberta.ca/infrastructure.aspx
Alberta Ministry of Labour and Immigration	https://www.alberta.ca/labour-and- immigration.aspx
Alberta Ministry of Municipal Affairs	https://www.alberta.ca/municipal-affairs.aspx
Alberta Ministry of Jobs, Economy & Innovation	https://www.alberta.ca/jobs-economy-and- innovation.aspx

Source: Clearwater County and McSweeney & Associates





10.2. Local/Regional Support

Below is a list of agencies at the local/regional level involved in business support and development.

Table 43: Local Business Support

Regional/Local/Other Departments/Agencies	
Name	URL
Inno-Tech Alberta	https://innotechalberta.ca/
The Business Link	businesslink.ca/
Alberta Women Entrepreneurs	https://www.awebusiness.com/
Community Futures East Parkland	https://eastparkland.albertacf.com/
Community Futures Central Alberta	https://central.albertacf.com/
Economic Development Alberta	www.edaalberta.ca/
Alberta Chambers of Commerce, AB	http://www.abchamber.ca/
Alberta Innovates	https://albertainnovates.ca/
Clearwater County and District Chamber of Commerce	https://rockychamber.org
Western Economic Diversification Canada	https://www.wd-deo.gc.ca/eng/home.asp
Alberta's agri-food industry	https://www.alberta.ca/agri-food.aspx
Central Alberta Access Prosperity	https://accessprosperity.ca/
Central Alberta Economic Partnerships	https://caepalberta.com/
Central Alberta Access Prosperity	https://accessprosperity.ca/
Central Alberta Regional Innovation Network (CARIN)	https://www.ca-rin.ca/
Alberta Small Business Resources	www.smallbusiness.alberta.ca/
David Thompson Country	https://davidthompsoncountry.ca
Visit Central Alberta	https://visitcentralalberta.com/

Source: Clearwater County and McSweeney & Associates



APPENDIX A - PROVINCIAL AND FEDERAL INCENTIVES

Capital	Web
AgriCompetitiveness Program	https://agriculture.canada.ca/en/agricultur al-programs-and- services/agricompetitiveness-program
Canada Small Business Financing Program - Industry Canada	http://www.ic.gc.ca/eic/site/csbfp- pfpec.nsf/eng/Home
Futurpreneur Canada Newcomer Program	<u>https://www.futurpreneur.ca/en/get-</u> <u>started/financing-and-</u> <u>mentoring/newcomer/</u>
Investments in Forest Industry Transformation	http://www.nrcan.gc.ca/forests/federal- programs/13139
Metis Voyageur Development Fund	http://www.mvdf.ca/
SD Tech Fund	https://www.sdtc.ca/en/
Strategic Innovation Fund: Stream 2	http://www.ic.gc.ca/eic/site/125.nsf/eng/h ome
Aboriginal Economic Partnerships Program (AEPP)	https://open.alberta.ca/publications/abori ginal-economic-partnerships-program- application-guidelines
Alberta Investor Tax Credit (AITC)	https://www.alberta.ca/alberta-investor- tax-credit.aspx
Capital Investment Tax Credit (CITC)	https://www.alberta.ca/capital-investment- tax-credit.aspx
Alberta Innovates - Clean Technology Business Innovation (CTBI) Voucher Program	https://albertainnovates.ca/app/uploads/2 019/05/Clean-Technology-Business- Innovation-PROGRAM-GUIDE-FINAL-May- 23-2019.pdf
Alberta Enterprise Corporation	http://www.alberta-enterprise.ca/
CIP Project-Based Grant	https://www.alberta.ca/cip-project-based- grant.aspx
CIP Operating Grant	<u>https://www.alberta.ca/cip-operating-</u> grant.aspx



CIP Major Cultural and Sport Events Grant	https://www.alberta.ca/cip-major-cultural- sport-events-grant.aspx
Western Diversification Program	https://www.wd-deo.gc.ca/eng/301.asp
Economic Development Initiative	https://www.wd-deo.gc.ca/eng/11564.asp

Source: McSweeney & Associates

Community Development	Web
Tourism Growth Innovation Fund	https://open.alberta.ca/publications/touri sm-growth-innovation-fund
Government of Alberta - SPAR: Podium Alberta Grants	https://sportcalgary.ca/grants-funding- awards/government-of-alberta-spar- podium-alberta-grants
Engagement Operating Grant Program	https://open.alberta.ca/publications/enga gement-operating-grant-program- guidelines
Leadership and Certification Operating Grant Program Guidelines	https://open.alberta.ca/publications/lead ership-and-certification-operating-grant- program-guidelines
Alberta Blue Cross - Healthy Communities Grant	https://www.community.ab.bluecross.ca/ programs/built-together.php
Alberta Indigenous Solar Program	https://open.alberta.ca/publications/alber ta-indigenous-solar-program-application- guidelines
Alberta Municipal Water/Wastewater Partnership (AMWWP)	http://www.transportation.alberta.ca/2719 .htm
First Nations Development Fund Grant Program	https://www.alberta.ca/first-nations- development-fund-grant-program.aspx
Alberta Community Resilience Program	<u>https://www.alberta.ca/alberta-</u> <u>community-resilience-program.aspx</u>



Commercialization	Web
Canadian Technology Accelerators	https://www.tradecommissioner.gc.ca/cta -atc/index.aspx?lang=eng
Agrilnnovate Program	https://agriculture.canada.ca/en/agricultu ral-programs-and-services/agriinnovate- program
CDMN Soft Landing Program	https://canadastechnetwork.ca/program/s oft-landing
Industrial Research Assistance Program (IRAP) - National Research Council Canada	<u>http://www.nrc-</u> <u>cnrc.gc.ca/eng/ibp/irap/about/index.html</u>
Investments in Forest Industry Transformation	http://www.nrcan.gc.ca/forests/federal- programs/13139
SD Tech Fund	https://www.sdtc.ca/en/
Aboriginal Business and Entrepreneurship Development	<u>https://www.isc-</u> <u>sac.gc.ca/eng/1100100032796/16105463</u> <u>85227</u>
Alberta Innovates - Cross Sectoral Investments (Alberta Innovation Voucher and Micro-Voucher Programs)	https://albertainnovates.ca/programs/vou cher/
Alberta Innovates - Cross Sectoral Investments (Product Demonstration Program)	https://albertainnovates.ca/programs/pro duct-demonstration-program/
Alberta Innovates - Cross Sectoral Investments (Alberta-Jalisco Innovation and Commercialization Program)	<u>https://albertainnovates.ca/focus- areas/entrepreneurial- investments/alberta-jalisco/</u>
Strategic and International Technology Partnerships	<u>https://www.alberta.ca/international-</u> partnerships.aspx
Alberta-Europe Technology Collaboration Fund	https://eccir.ca/alberta-europe- technology-collaboration-fund/



Media (Digital and Other)	Web
Canadian Media Fund	https://cmf-fmc.ca/
Film or Video Production Services Tax Credit (PSTC)	https://www.canada.ca/en/canadian- heritage/services/funding/cavco-tax- credits/film-video-production- services.html
Theatre Individual Project Funding	<u>https://www.affta.ab.ca/funding/find-</u> <u>funding/theatre-individual-project-</u> <u>funding-0</u>
Major Arts Presenters Operating Funding	<u>https://www.affta.ab.ca/funding/find-</u> <u>funding/major-arts-presenters-operating-</u> <u>funding</u>
Emerging Curator Fellowship	https://www.affta.ab.ca/funding/find- funding/emerging-curator-fellowship
Visual Arts and New Media Individual Project Funding	https://www.affta.ab.ca/funding/find- funding/visual-arts-and-new-media- individual-project-funding
Public Art Galleries Operating Funding	https://www.affta.ab.ca/funding/find- funding/public-art-galleries-operating- funding
Film and Video Arts Scholarship	https://www.affta.ab.ca/funding/find- funding/film-and-video-arts-scholarship
Indigenous Arts Individual Project Funding	https://www.affta.ab.ca/funding/find- funding
Professional Performing Arts Organizations Operating Funding	https://www.affta.ab.ca/funding/find- funding/professional-performing-arts- organizations-operating-funding
Provincial Arts Service Organizations Operating Funding	https://www.affta.ab.ca/funding/find- funding/provincial-arts-service- organizations-operating-funding
Film and Video Individual Project Funding	https://www.affta.ab.ca/funding/find- funding/film-and-video-individual-project- funding



Arts Presenting Project Funding	https://www.affta.ab.ca/funding/find- funding/arts-presenting-project-funding
Community Support Organizations Operating Funding	https://www.affta.ab.ca/funding/find- funding/community-support- organizations-operating-funding
Music Individual Project Funding	https://www.affta.ab.ca/funding/find- funding/music-individual-project-funding
Dance Individual Project Funding	https://www.affta.ab.ca/funding/find- funding/dance-individual-project-funding
Indigenous Arts Projects for Organizations	<u>https://www.affta.ab.ca/funding/find-</u> <u>funding/indigenous-arts-projects-</u> <u>organizations</u>
Screen-based Production Grant	https://www.alberta.ca/screen-based- production-grant.aspx
Alberta Project Script Development Grant	https://www.alberta.ca/alberta-project- script-development-grant.aspx
Post-Production, Visual Effects and Digital Animation Grant (PPG)	https://www.alberta.ca/post-production- visual-effects-digital-animation-grant.aspx
Cultural Industry Support Organizations Operating Grant	<u>https://www.alberta.ca/cultural-industry-</u> <u>support-organizations-operating-</u> <u>grant.aspx</u>
Cultural Industry Organizations Project Grant	https://www.alberta.ca/cultural-industry- organizations-project-grant.aspx

Energy	Web
Canadian Industry Program for Energy Conservation (CIPEC)	http://www.nrcan.gc.ca/energy/efficiency/ industry/cipec/5153
IESO Conservation Fund	http://www.ieso.ca/get-involved/funding- programs/conservation-fund/cf-overview
ecoENERGY Efficiency for Industry Program: ISO 50001	http://www.nrcan.gc.ca/energy/efficiency/ industry/financial-assistance/5387
Save on Energy	https://www.saveonenergy.ca/Business.as px



SD Tech Fund	https://www.sdtc.ca/en/
Alberta Indigenous Community Energy Program	https://open.alberta.ca/publications/aice p-guidelines
Alberta Innovates - Clean Energy (Clean Technology)	https://albertainnovates.ca/programs/ren ewable-and-alternative-energy/
Alberta Innovates - Clean Energy (Advanced Hydrocarbons)	https://albertainnovates.ca/programs/cleaner-hydrocarbon-production/
Alberta Innovates - Water and Land (Tailings Management)	https://albertainnovates.ca/programs/wat er-innovation/
Petrochemicals Diversification Program	<u>https://www.alberta.ca/alberta-</u> petrochemicals-incentive-program.aspx
Coal Community Transition Fund	<u>https://www.alberta.ca/coal-community-</u> <u>transition-fund.aspx</u>
Alberta Indigenous Solar Program	https://open.alberta.ca/publications/alber ta-indigenous-solar-program-application- guidelines

Export	Web
Canadian Commercial Corporation (CCC)	http://www.ccc.ca/
New Exporters to Border States (NEBS)	<u>https://altitudeaccelerator.ca/opportunity</u> <u>/new-exporters-to-border-states-nebs-</u> <u>program/</u>
CanExport Program	https://www.tradecommissioner.gc.ca/fun ding- financement/canexport/index.aspx?lang= eng
Expanding Market Opportunities Program	http://www.nrcan.gc.ca/forests/federal- programs/13133
Going Global Innovation	http://tradecommissioner.gc.ca/funding- financement/ggi- vmi/index.aspx?lang=eng



https://www.alberta.ca/export-supportfund.aspx

Human Resources and Training	Web
Apprenticeship Job Creation Tax Credit - Canada Revenue Agency	<u>http://www.cra-</u> <u>arc.gc.ca/tx/ndvdls/tpcs/ncm-</u> <u>tx/rtrn/cmpltng/ddctns/lns409-</u> <u>485/412/jctc-eng.html</u>
Canada Summer Jobs	https://www.canada.ca/en/employment- social- development/services/funding/canada- summer-jobs.html
Canadian Institutes of Health Research	http://www.cihr-irsc.gc.ca/e/37788.html
Concierge Service - Government of Canada	https://nrc.canada.ca/en/stories/concierg e-service-helping-make-expansion- dreams-reality-small-business
Industrial Research Assistance Program (IRAP) - National Research Council Canada	<u>http://www.nrc-</u> <u>cnrc.gc.ca/eng/ibp/irap/about/index.html</u>
MITACS Accelerate	http://www.mitacs.ca/accelerate
NSERC CRD	http://www.nserc-crsng.gc.ca/Professors- Professeurs/RPP-PP/CRD-RDC_eng.asp
Skills Link Program	http://www.servicecanada.gc.ca/eng/epb /yi/yep/newprog/skillslink.shtml
Youth Employment Program - National Research Council Canada	<u>http://www.nrc-</u> <u>cnrc.gc.ca/eng/irap/services/youth_initiati</u> <u>ves.html</u>
Alberta Innovates - Cross Sectoral Investments (Alberta Entrepreneurship Incubator Program)	<u>https://albertainnovates.ca/focus-</u> <u>areas/entrepreneurial-investments/</u>
Alberta Innovates - Clean Technology Development (CTD) program	https://albertainnovates.ca/app/uploads/ 2019/01/Clean-Tech-Dev-Program- Guide-Open-Call-2.pdf



Alberta Innovates - Clean Technology Networks Program	https://albertainnovates.ca/impact/newsr oom/advancing-clean-technology- solutions/
Alberta Innovates - Clean Technology Facilities Support Program	https://albertainnovates.ca/app/uploads/ 2018/07/Clean-Technology-Facilities- Support-program-guide.pdf
Tourism Entrepreneurship Startup Seminar	https://open.alberta.ca/publications/9781 460137598
Tourism Entrepreneurial Support	https://industry.travelalberta.com/
Youth Agriculture Education	https://cap.alberta.ca/CAP/program/YOU TH_EDUCATION
Canada-Alberta Job Grant	<u>https://www.alberta.ca/canada-alberta-</u> job-grant.aspx
Summer Temporary Employment Program (STEP)	https://open.alberta.ca/dataset/e1b352f5 -792a-4d7c-b63a- 0e5b0bdeac53/resource/75db83cf-fd9a- 496b-8fbb- f1ee7f864cfa/download/stepguidelines.p df
Training for Work programs	https://www.alberta.ca/training-work- programs.aspx
Indigenous Tourism	https://indigenoustourismalberta.ca/
Leadership and Certification Operating Grant Program Guidelines	https://open.alberta.ca/publications/lead ership-and-certification-operating-grant- program-guidelines
Indigenous Relations' (IR) First Nations Consultation Capacity Investment Program	https://fcm.ca/en/resources/cedi/first- nation-municipal-funding-resources



Research and Development	Web
Agrilnnovation Program	https://agriculture.canada.ca/en/agricultu ral-programs-and-services/agriinnovate- program
AgriScience Program	https://agriculture.canada.ca/en/agricultu ral-programs-and-services/agriscience- program-projects
Canada Foundation for Innovation	http://www.innovation.ca/en/OurFunds
Canadian Institutes of Health Research	http://www.cihr-irsc.gc.ca/e/37788.html
Canadian International Innovation Program (CIIP)	https://www.tradecommissioner.gc.ca/fun ding-financement/ciip- pcii/index.aspx?lang=eng
Communications Research Centre Canada - Industry Canada	https://ised- isde.canada.ca/site/communications- research-centre-canada/en
Automotive Partnership Canada	http://www.apc-pac.ca/index_eng.asp
Canada Foundation for Innovation	https://www.innovation.ca/awards/innovat ion-fund
Industrial Research Assistance Program (IRAP) - National Research Council Canada	http://www.cra-arc.gc.ca/sred/
MITACS Accelerate	https://www.mitacs.ca/en/programs/accel erate
NSERC Engage R&D	<u>http://www.nrc-</u> <u>cnrc.gc.ca/eng/irap/services/youth_initiati</u> <u>ves.html</u>
Collaborative Technology Development and Demonstration Stream	http://www.ic.gc.ca/eic/site/125.nsf/eng/0 0002.html
Aboriginal Business and Entrepreneurship Development	https://www.isc- sac.gc.ca/eng/1100100032796/16105463 85227
Alberta Innovates - Bio Sector - Guest Speaker Support Program	https://albertainnovates.ca/what-we- offer/funding-grants/

|77



Alberta Innovates - Clean Energy	https://albertainnovates.ca/programs/clea
(Advanced Hydrocarbons)	ner-hydrocarbon-production/
Alberta Innovates - Clean Energy (Clean	https://albertainnovates.ca/programs/ren
Technology)	ewable-and-alternative-energy/
Alberta Innovates - Cross Sectoral	https://albertainnovates.ca/programs/vou
Investments (Alberta Innovation	cher/
Voucher and Micro-Voucher Programs)	
Alberta Innovates - Cross Sectoral	https://albertainnovates.ca/programs/alb
Investments (Alberta Small Business	erta-small-business-innovation-and-
Research and Innovation Initiative)	<u>research-initiative/</u>
Alberta Innovates - Clean Technology	https://albertainnovates.ca/app/uploads/
Development (CTD) program	2019/01/Clean-Tech-Dev-Program-
	<u>Guide-Open-Call-2.pdf</u>
Alberta Inneviator, Clean Technology	https://albertainnovates.ca/app/uploads/
Alberta Innovates - Clean Technology Facilities Support Program	2018/07/Clean-Technology-Facilities-
	Support-program-guide.pdf
Alberta Innovates - Clean Technology	https://albertainnovates.ca/app/uploads/
Large-Scale Demonstration and	2018/04/CCITF-Programs-April-25_2018-
Innovative Deployment Program	Webinar-Slidedeck-FINAL-V2.pdf
Value-Added Products to Markets	https://cap.alberta.ca/CAP/program/MAR
	<u>KETS LARGE</u>
Churche and Davids and Davids	https://albertabusinessgrants.ca/grants/st
Strategic Research and Development Grant Program	rategic-research-and-development-grant-
	program/
Tourism Growth Innovation Fund	https://open.alberta.ca/publications/touri
	sm-growth-innovation-fund

Innovation	Web
Alberta Innovates - Bio Sector - New Collaborations (Prion)	https://albertainnovates.ca/programs/alb erta-prion-research-institute/
Going Global Innovation	http://tradecommissioner.gc.ca/funding- financement/ggi- vmi/index.aspx?lang=eng



Build in Canada Innovation Program (BCIP)	https://buyandsell.gc.ca/initiatives-and- programs/build-in-canada-innovation- program-bcip/overview-of-bcip
Canada Periodical Fund	https://www.canada.ca/en/canadian- heritage/services/funding/periodical- fund.html
Canadian International Innovation Program (CIIP)	https://www.tradecommissioner.gc.ca/fun ding-financement/ciip- pcii/index.aspx?lang=eng
MaRS Catalyst Fund	https://impactinvesting.marsdd.com/mars -catalyst-fund/
Connect to Innovate	<u>https://ised-isde.canada.ca/site/connect-</u> <u>to-innovate/en</u>
Matching Investment Fund - Canadian Dairy Commission (CDC)	http://www.milkingredients.ca/index- eng.php?id=127
Centre of Excellence in Next Generation Networks (CENGN)	http://www.nce- rce.gc.ca/NetworksCentres- CentresReseaux/CECR- CECR/CENGN_eng.asp
Canada's New Superclusters	http://www.ic.gc.ca/eic/site/093.nsf/eng/0 0016.html
Bioenterprise Seed Funding	https://bioenterprise.ca/
Alberta Innovates - Bio Sector - IDeal Program (Prion)	https://albertainnovates.ca/programs/alb erta-prion-research-institute/
Alberta Innovates - Bio Sector - Alberta Bio Future	https://albertainnovates.ca/programs/alb erta-bio-future/
Alberta Innovates - Health Innovations - Training and Early Career Development	https://albertainnovates.ca/programs/hea https://albertainnovates.ca/programs/hea
Alberta Innovates - Clean Energy (Advanced Hydrocarbons)	https://albertainnovates.ca/programs/clea ner-hydrocarbon-production/
Alberta Innovates - Clean Energy (Clean Technology)	https://albertainnovates.ca/programs/ren ewable-and-alternative-energy/
Alberta Innovates - Cross Sectoral Investments (Product Demonstration Program)	https://albertainnovates.ca/programs/pro duct-demonstration-program/



Alberta Innovates - Cross Sectoral	https://albertainnovates.ca/programs/alb
Investments (Alberta-China International	erta-china-international-technology-
Technology Partnership Program)	partnership/
Alberta Innovates - Cross Sectoral	https://albertainnovates.ca/programs/alb
Investments (Alberta-China International	erta-china-international-technology-
Technology Partnership Program)	partnership/
Strategic and international technology partnerships	https://albertainnovates.ca/programs/glo bal-partnerships/
Alberta Innovates - Clean Technology Development (CTD) program	https://albertainnovates.ca/app/uploads/ 2019/01/Clean-Tech-Dev-Program- Guide-Open-Call-2.pdf
Alberta-Europe Technology	https://eccir.ca/alberta-europe-
Collaboration Fund	technology-collaboration-fund/
Economic Development Initiative	<u>https://www.wd-</u> <u>deo.gc.ca/eng/11564.asp</u>

Environment	Web
Alberta Community Resilience Program	<u>https://www.alberta.ca/alberta-</u> <u>community-resilience-program.aspx</u>
SD Tech Fund	https://www.sdtc.ca/en/
Alberta Innovates - Clean Energy (Advanced Hydrocarbons)	https://albertainnovates.ca/programs/clea ner-hydrocarbon-production/
Alberta Innovates - Cross Sectoral Investments (Alberta Innovation Voucher and Micro-Voucher Programs)	<u>https://albertainnovates.ca/programs/vou</u> <u>cher/</u>
Alberta Innovates - Clean Technology Development (CTD) program	https://albertainnovates.ca/app/uploads/ 2019/01/Clean-Tech-Dev-Program-Guide- Open-Call-2.pdf
Alberta Innovates - Clean Technology Business Innovation (CTBI) Voucher Program	https://albertainnovates.ca/app/uploads/ 2019/05/Clean-Technology-Business- Innovation-PROGRAM-GUIDE-FINAL-May- 23-2019.pdf



Alberta Innovates - Clean Technology Facilities Support Program	https://albertainnovates.ca/funding-clean- technology/climate-change-innovation- and-technology-framework-ccitf/#CTD
Alberta Innovates - Clean Technology	https://albertainnovates.ca/app/uploads/
Large-Scale Demonstration and	2018/04/CCITF-Programs-April-25_2018-
Innovative Deployment Program	Webinar-Slidedeck-FINAL-V2.pdf
Alberta Innovates - Water and Land	https://albertainnovates.ca/programs/wat
(Tailings Management)	er-innovation/
GreenSTEM	https://www.alberta.ca/greenstem.aspx
Alberta Municipal Water/Wastewater	http://www.transportation.alberta.ca/2719
Partnership (AMWWP)	.htm
EcoAction Community Funding	http://www1.agric.gov.ab.ca/general/pro
Program	gserv.nsf/all/pgmsrv221
Bayer Crop Science Canada - Investing in Canadian communities	https://www.cropscience.bayer.ca/Our- Company/Community-Investment.aspx