CLEARWATER COUNTY COUNCIL AGENDA July 08, 2014 9:00 A.M. Council Chambers

4340 – 47 Avenue, Rocky Mountain House AB

10:30 A.M. Delegation: Central Alberta Economic Partnership Ltd. – Dale Barr, Manager

1:00 P.M. Delegation: Ram River Coal Corp. -

Robert Bell, President; Lloyd Metz, VP Mining; Ken Brophy, Director

- A. CALL TO ORDER
- B. AGENDA ADOPTION
- C. CONFIRMATION OF MINUTES
- 1. June 24, 2014 Regular Meeting Minutes
- 2. June 24, 2014 Public Hearing Minutes
- D. PUBLIC WORKS
- 1. Mapping of Navigable Waterways
- 2. Canadian National Railways (CN) Community Advisory Panel
- 3. Friends of the Eastern Slopes Association Request for Crushed Aggregate

E. COMMUNITY & PROTECTIVE SERVICES

- 1. Request for Letter of Support re Temporary Foreign Worker Program
- 2. 10:30 A.M. Delegation: Central Alberta Economic Partnership Ltd. Dale Barr, Manager 2013 Economic Indicators Report

F. CORPORATE SERVICES

- 1. Operating and Capital Budget vs Actual Reporting as at June 30, 2014
- 2. Letter to Minister of Municipal Affairs re Well Drilling Equipment Tax

G. MUNICIPAL

- 1. Alberta Urban Municipalities Association Submission re Municipal Government Act *Item To Follow*
- 2. 1:00 P.M. Delegation: Ram River Coal Corp.

Robert Bell, President; Lloyd Metz, VP Mining; Ken Brophy, Director

H. INFORMATION

- 1. CAO's Report
- 2. Public Works Director's Report
- 3. Accounts Payable Listing
- 4. Councillor Remuneration

I. IN CAMERA*

- 1. Third Party Interest Ram River Coal Corp.
- 2. Labour Verbal Report

J. ADJOURNMENT

TABLED ITEMS

<u>Date</u> <u>Item, Reason and Status</u>

04/10/12 Arbutus Hall Funding Request

• To allow applicant to provide a complete capital projects plan.

STATUS: Pending Information, Community and Protective Services

^{*} For discussions relating to and in accordance with: a) the Municipal Government Act, Section 197 (2) and b) the Freedom of Information and Protection of Privacy Act, Sections 21 (1)(ii); 24 (1)(a)(c); 25 (1)(c)iii; and 27 (1)(a)



| Project: Mapping of Navigable Waterways | | | |
|--|---|--|--|
| Presentation Date: July 8th, 2014 | | | |
| Department: Public Works | Author: Kurt Magnus/Marshall Morton | | |
| Budget Implication: ⊠ N/A □ Fund | led by Dept. ☐ Reallocation | | |
| Strategic Area: Infrastructure & Asset Management | Goal: To effectively manage the financial and physical assets of the County in order to support the growth and development of the County while obtaining maximum value from County owned infrastructure and structures. | | |
| Legislative Direction: ⊠None | | | |
| ☐ Provincial Legislation (cite) ☐ County Bylaw or Policy (cite) | | | |
| Recommendation: That Council accepts the agenda report for information purposes. | | | |
| Attachments List: Preliminary Alberta Provincial (Clearwater County) Navigable Waters Map | | | |

Background:

Presently, we need to apply to Transport Canada for a determination of navigability before we do any work on a waterway. This process is very time consuming and often takes up to six months just for the determination as to the status of a waterway.

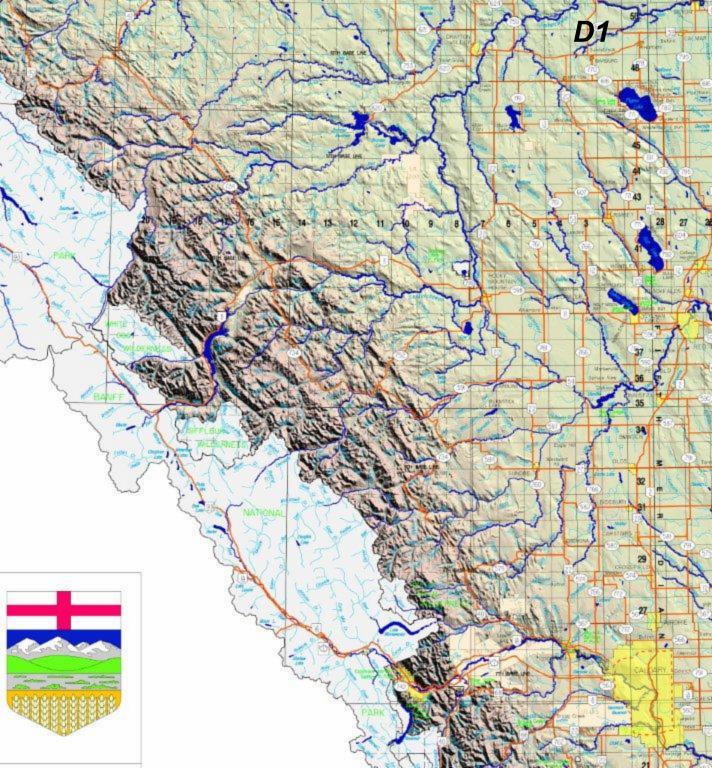
In April of 2014, the Navigable Waters Protection Program changed to the Navigation Protection Program (http://www.tc.gc.ca/eng/programs-621.html) where Transport Canada has defined which waterways in Canada they are concerned about: http://laws-lois.justice.gc.ca/eng/acts/N-22/page-19.html#h-27

The focus on the new act is on waterways used by boaters and gives those developing projects, in waterways, discretion as to how they deal with navigation. However, the changes in the act do not relieve anyone of the responsibility to provide navigation on waterways for those who wish to navigate them.

D1

To aid in the planning, construction and maintenance of stream crossings, Alberta Transportation is preparing a map of navigated waterways in Alberta. The map will be available to municipalities and others who conduct similar work in Alberta waterways. As such, to assist in the development of this map, the province has retained a consultant, "Mei Environmental Consulting", to determine which of the smaller waterways should be protected at a provincial level. Hence, part of "Mei Environmental Consulting's" job will be to contact any potential users of waterways in the province to get their feedback. This will include municipal governments, kayaking/rafting groups, tourism organizations, outfitters, etc. They will then compile all of this information and make recommendations back to the provincial government on which waterways should be protected at a provincial level.

In conclusion, for any bridge construction, river training or maintenance, Clearwater County is continuing to work off of Transport Canada Maps as a guideline as there is no clear definition of what is navigable at the moment with the exception of the major rivers.





| Project: Canadian National Railways (CN) – Community Advisory Panel | | | |
|--|---|--|--|
| Presentation Date: July 8 th , 2014 | | | |
| Department: Public Works Author: Kurt Magnus/Marshall Morton | | | |
| Budget Implication: ⊠ N/A □ Fund | ded by Dept. Reallocation | | |
| Strategic Area: Infrastructure & Asset Management | Goal: To effectively manage the financial and physical assets of the County in order to support the growth and development of the County while obtaining maximum value from County owned infrastructure and structures. | | |
| Legislative Direction: ⊠None | | | |
| ☐ Provincial Legislation (cite) ☐ County Bylaw or Policy (cite) | | | |
| Recommendation: That Council approve that a representative of Clearwater County, either a member of Council or Administration, attend an initial meeting, put on by Lacombe County, to gage the interest in forming a CN Community Advisory Panel. | | | |
| Attachments List: CPR Community Advisory Panel Terms of Reference | | | |

Background:

A number of years ago Lacombe County and Canadian Pacific Railway (CPR) worked together to establish a Community Advisory Panel to open lines of communication and to facilitate discussion on issues of mutual concern for the railway and the municipalitie(s). Some of the issues and concerns addressed at the CPR Community Advisory Panel included:

- a.) Speed of Trains
- b.) Trespass on railways
- c.) Use of warning devices
- d.) Control of noxious weeds
- e.) Emergency response procedures
- f.) Rough crossings
- g.) Safe crossings

In some instances, the rail line has been in a position to implement changes that address concerns, and in other cases, the community gains a better understanding as to the limitation of the rail lines and the rationale behind certain procedures.

Building on the success of the CPR Community Advisory Panel model, Lacombe County has been in contact with representatives from Canadian National Railways (CN) to see if they would be interested in participating in a similar arrangement. CN has expressed an interest in working with the municipalities on this initiative but asked that the municipalities act as the lead in establishing the Community Advisory Panel facilitating the meetings.

As Clearwater County has been identified as having a CN line running through the community, Lacombe County would like to extend an invitation for representatives from Clearwater County to attend an initial meeting to gage the interest in forming a CN Community Advisory Panel. Details of the meeting are:

Location: Lacombe County Office

Date: Monday, August 18, 2014

Time: 7:00 p.m.

Attached is a copy of the Terms of Reference that have been developed for the CPR Community Advisory Panel. While the Terms of Reference for the CN Community Advisory Panel will be reflective of the wishes of the participating communities and CN, the CPR Terms of Reference provides an understanding as to the intent behind the CN Community Advisory Panel and could be used as a starting point.

CANADIAN PACIFIC LACOMBE AREA MUNICIPALITIES COMMUNITY ADVISORY PANEL TERMS OF REFERENCE

1. Committee Purpose

- 1.1 To provide a forum for the exchange of information between the Canadian Pacific (CP) and Lacombe Area Municipalities (LAM).
- 1.2 To meet, discuss and provide updates of plans, concerns or issues and assist in issue resolutions between CP and LAM.
- 1.3 To provide recommendations to CP and LAM on specific issues or items as required such as railway operations & infrastructure improvements and planned developments or area restructure plans adjacent to railway right-of-way.

2. Duties

- 2.1 The Committee will discuss issues and activities relative to operations of CP and LAM, including, but not limited to, the following areas:
 - CP train operations on CP Leduc, Hoadley and Brechter Subdivisions
 - Proposed developments or area restructure plans adjacent to CP right-of-way in the LAM areas.
 - LAM Emergency Preparedness and Planning
 - Any other matters referred to the Panel by each of County, City, Towns, Village Councils or CP
- 2.2 The Committee may hear and consider representations by any individual, organization or delegation of citizens on matters referred to it from LCAM Councils or by CP.

3. Membership

The Committee will be comprised of the following appointments pursuant to the LAM Council Committee protocol and policies:

- Panel will be chaired by each of the LAM members & CP on a mutually agreed two (2) year rotating term as per Appendix A.
- At least two (2) members representing Canadian Pacific
- At least one (1) member from each of the LAM
- At least one (1) member representing Emergency Services

CANADIAN PACIFIC LACOMBE AREA MUNICIPALITIES COMMUNITY ADVISORY PANEL TERMS OF REFERENCE

Appendix "A"

Municipalities/Industry

- Lacombe County
- Canadian Pacific
- City of Lacombe
- Village of Clive
- Town of Blackfalds
- Town of Bentley
- Village of Alix
- Town of Ponoka
- Ponoka County
- Summer Village of Gull Lake
- Town of Rimbey



| Project: Friends of the Eastern Slopes Associaggregate. | ciation (FOESA) request for crushed | | |
|--|---|--|--|
| Presentation Date: July 8th, 2014 | | | |
| Department: Public Works Author: Kurt Magnus/Marshall Morton | | | |
| Budget Implication: □ N/A ☒ Funde | ed by Dept. Reallocation | | |
| Strategic Area: Quality of Life Goal: Continue to evaluate, plan, an support the recreation, cultural and le needs within the Rocky/Caroline/Cle community. | | | |
| Legislative Direction: □None | | | |
| ☐ Provincial Legislatio | on (cite) | | |
| ⊠ County Bylaw or Policy (cite) <u>Gravel</u> | | | |
| Recommendation: 1.) That Council approve Association's" request for approximately 80 ya | | | |
| 2.) That the Gravel Policy be revised to better needs of the Clearwater County community. | reflect Council's support for the aggregate | | |
| Attachments List: Clearwater County Gravel Policy | | | |

Background:

A letter of request, from the "Friends of the Eastern Slopes Association" (FOESA), was received on Friday, June 20th, 2014, for approximately eighty yards of crushed aggregate. The aggregate would come from the Bull Hill Gravel Pit. The aggregate would be utilized by the FOESA for the maintenance and improvement of the Eagle Creek and Bighorn campgrounds. The FOESA will arrange and pay for the trucking to transport the crushed aggregate to the Eagle Creek and Bighorn Campgrounds.

According to Clearwater County's Gravel Policy (see attachment), there is no direction as to how much, if any, aggregate quantity may be authorized, by Council, for organizations such as the FOESA other than "Any other requests (such as institutions) may be considered by Council."

As such, Administration recommends that the Gravel Policy be revised to better reflect the aggregate needs of the Clearwater County community.

Clearwater County

GRAVEL

EFFECTIVE DATE: December 12, 2000

SECTION: Public Works

POLICY STATEMENT:

To outline the gravelling requirements for the County.

PROCEDURE:

1. Regular Road Gravelling:

- a) Up to 250 cubic yards per mile (315 tonnes) on local roads.
- b) Up to 350 cubic yards per mile (450 tonnes) on collector/arterial roads.
- c) Should more gravel be required per mile, the Grader Foreman or the Director of Public Works are authorized to provide necessary amounts.
- 2. Construction Gravelling:
 - a) Initial lift of 2", followed by 3/4" crushed. Any deviation from this, the Grader Foreman or the Director of Public Works will make the decision.
 - b) Approaches replaced during new construction or re-grading and new approaches will be graveled.
- 3. Residents will be directed to purchase gravel from the private contractors in the area.
- 4. Community Halls and Cemeteries:
 - a) Rural community halls and cemeteries may receive up to 60 cubic yards (75 tonnes)
 of gravel per year. Any quantities above this amount must be authorized by Council.
 Any other requests (such as institutions) may be considered by Council.





| Project: Request for Letter of Support re Temporary Foreign Worker Program | | |
|--|----------------------------|--|
| Presentation Date: July 08, 2014 | | |
| Department: Municipal | Author: Tracy Haight | |
| Budget Implication: ⊠ N/A □ Fund | ed by Dept. Reallocation | |
| Strategic Area: | Goal: | |
| Legislative Direction: ⊠None | | |
| ☐ Provincial Legislation (cite) | | |
| ☐ County Bylaw or Policy (cite) | | |
| Recommendation: That Council reviews, amends and/or approves the letter of support for lifting the moratorium on the Temporary Foreign Worker Program. | | |
| Attachments List: 1. Letter from Rocky Mountain House Chamber of Commerce 2. Alberta Chambers of Commerce letter to Chamber Members 3. Draft Letter of Support to Hon. Jason Kenney, Minister ESDC | | |

Background:

On April 24, 2014 the Honourable Jason Kenney, Minister of Employment and Social Development (ESDC) announced an immediate moratorium, pending a complete review, on the Food Services Sector's access to the Temporary Foreign Worker Program. This moratorium means Canadian restaurants cannot hire any new foreign workers by applying for and obtaining a new work permit or a labour market opinion (LMO).

The decision to suspend the program was a result of six employers violating the rules of the program by hiring foreign workers over Canadian applicants. The employers are from BC, Ontario, Nova Scotia, and Newfoundland.

The Alberta Chambers of Commerce states access to the Temporary Foreign Worker Program is critical to Alberta as it fills a labour shortage and allows restaurants to fully staff their operations. They also state that the moratorium will adversely affect the economy, both provincially and nationally, and that the food services sector, as a whole, should not be jeopardized because of a few businesses in violation of the program.

The Rocky Mountain House Chamber of Commerce requests Council send a letter of support in favour of ending the moratorium so that the Alberta food services sector will not suffer a loss, or lack of access to, temporary foreign workers.



June 10, 2014

Reeve Pat Alexander Reeve Pat Alexander Box 550 Rocky Mountain House, AB T4T 1A4

RE:

Temporary Foreign Worker Program

Dear Mr. Alexander:

As you are aware, Minister Jason Kenney issued a moratorium on the food services sector's access to the Temporary Foreign Worker Program. The Ministry will not process any new or pending applications for temporary foreign workers from restaurant operators. Any unfilled positions tied to previous approvals will be suspended as well.

The Temporary Foreign Worker Program is critical to our community and province because it allows Alberta business to operate in a region chronically short of workers. The negative impact that a lack of access to foreign workers will have on the food industry will cause many of these small and medium sized businesses to suffer. We have already seen the impact of this in our community, as some of our local foreign workers have had to return home. Businesses violating the program should be investigated and reprimanded instead of punishing the entire food industry sector.

The Rocky Mountain House and District Chamber of Commerce respectfully requests, that the Clearwater County Council send a letter of support to Minister Kenney in favour of lifting the moratorium on the Temporary Foreign Worker Program.

Thank you for your consideration in this matter.

Regards,

Jerry Pratt

Box 1374, 5406–48th Street (Highway 11) Rocky Mountain House, AB T4T 1B1
Telephone (403) 845-5450 Fax (403) 845-7764
Website: rmhcofc@rockychamber.org – Email: rmhcofc@rockychamber.org

May 15, 2014

Chamber Members,

The Temporary Foreign Workers Program is critical to our province because it allows Alberta business to operate in a region chronically short of workers. Over the last year, we have been working on counteracting changes to the Program which reduce businesses' access to this important labour source.

On April 24, 2014, Minister Jason Kenney announced a moratorium on the Food Services Sector's access to the Temporary Foreign Worker Program. This announcement is only the most recent of many restrictive policies regarding the Program. If the Government's trajectory vis-à-vis temporary foreign workers does not change, many businesses across Canada will be devastated.

Next week, Members of Parliament will be on a break from the House of Commerce. This period of time creates an opportunity for local chambers to meet with their MP's to discuss the importance of this program and the consequences that these changes will have.

Some important points to discuss include:

- The negative impact that a lack of access to temporary foreign workers will have on the food services industry, which will cause many of these small and mediumsized businesses to suffer.
- > The effect that the moratorium on the food services sector will have on the whole of the Albertan economy as food/hospitality services is integral parts of the overall Alberta economy.
- > The reality that while the government has created a widespread policy across a whole industry sector, they cite only 6 violations of the program on their website, thereby punishing the all honest businesses for the misdoings of a few.
- > The real failure in regards to the Program is that of enforcement; businesses violating the program have not been properly investigated and reprimanded.
- > Temporary foreign workers fill vital positions in our national economy which allow businesses to hire Canadians; without these workers, businesses will close and more jobs will be lost
- > The overall moratorium fails to recognize the regional disparities between the different parts of Canada in regards to unemployment rates. We recognize that it should be somewhat easier to attract labour in a province with an 8% unemployment rate in comparison to Alberta's 4.7% rate, which is nearly full employment.

In connecting with your MPs, the Alberta Chambers of Commerce suggests that you partner with other chambers in your riding to increase the effectiveness of our message. Moreover, we encourage you to invite member businesses who employ temporary foreign workers to provide first-hand examples of businesses which are threatened by these changes.

A common misconception regarding foreign workers is that they in a lower cost than their Canadian counterparts. In fact, these workers cost between \$11,000 and \$14,000 each, beyond their standard wages. Take a look at our infographic sheet which helps to illustrate the true costs of hiring a foreign worker.

The CSST to Business when Hiring Temporary Foreign Workers

temporary foreign worker

advertising

\$200 - \$1,000

government processing fee

\$275

agency fees

\$700

health care premiums

\$180

return airfare to/from country of origin



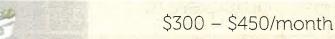
\$3,400 - \$6,000

housing



\$500/month

settlement costs



Cost of Hiring Per Worker:1

\$11,055 - \$14,605

Based on 12 months of housing subsidy

canadian worker

advertising



\$200 - \$1,000

Cost of Hiring Per Worker:

\$200 -\$1,000

Businesses face much higher costs when hiring temporary foreign workers than when they hire Canadian workers.

Obviously, businesses prefer to hire Canadians whenever available.







Understanding the Costs

The law requires that temporary foreign workers **must** be provided the same wages as their Canadian counterparts.

In addition to this, temporary foreign workers also incur other costs equivalent to their Canadian counterparts including equal coverage through collective bargaining agreements and unionization; training costs; employer CPP and EI contributions; and others

advertising

To hire a temporary foreign worker, employers must first prove that no qualified Canadian is available and so, must advertise for a minimum of 4 weeks.

government processing fee

Businesses must pay a processing fee for each worker they need to hire. This fee is for a temporary foreign worker application whether approved or not.

agency fees

Businesses must often hire agencies to find workers willing to come to Canada and make arrangements for their contracts. If no agency is used, businesses must go to the country of origin themselves, making expenses even greater.

private health care premiums

Provincial health care does not provide coverage for workers during their first three months in Canada and, as such, employers are required to fill this gap with private insurance.

return airfare to/from country of origin

Airfare for worker to come to Canada and return.

housing

Employers of temporary foreign workers are also required to ensure that workers have access to affordable housing. This cost varies from city to city and is, in many instances, subsidized by the employer.

settlement costs

Finally, there are distinct elements to the hiring of temporary foreign workers which are difficult to monetize, these include employer and supervisor time lost to;

- · Cultural education and settlement
- Climate education and related clothing
- Addressing barriers for workers with minimal English/French language skills²
- Filing applications and taking time talking to Service Canada

OPTIONAL



July 08, 2014

The Honourable Jason Kenney Minister of Employment and Social Development House of Commons Ottawa, ON K1A 0A6

Dear Honourable Jason Kenney,

On behalf of Clearwater County Council, I wish to indicate our support for Rocky Mountain House Chamber of Commerce's request to end the moratorium on the Food Services Sector's access to the Temporary Foreign Workers Program.

Access to temporary foreign workers is beneficial to the food services sector in the Town of Rocky Mountain House as it has allowed many businesses to remain fully operational while enhancing the area's economy during the on-going labour shortage. Without access to temporary foreign workers these businesses may be forced to close their doors, which will negatively impact the entire region.

Council recognizes that the program has helped many employers in Alberta address true critical labour shortages, and that many employers are committed to ensuring the integrity and responsible use of the program, therefore Council encourages ending the moratorium on this valuable program.

Sincerely,

Pat Alexander Reeve, Clearwater County

cc: Honourable Blaine Calkins Honourable Rob Merrifield Mr. Joe Anglin, MLA

Rocky Mountain House Chamber of Commerce

Mayor Fred Nash



| Project: Delegation – Central Alberta Economic Partnership Ltd., Dale Barr | | |
|--|--|--|
| Presentation Date: July 08, 2014 | | |
| Department: CPS | Author: Tracy Haight | |
| Budget Implication: ⊠ N/A □ Fund | ed by Dept. Reallocation | |
| Strategic Area: Land & Economic Development | Goal: The County will develop an economic development plan which supports and promotes industry, business and agribusiness and tourism opportunities in the County. | |
| Legislative Direction: ⊠None | | |
| ☐ Provincial Legislation (cite) | | |
| □ County Bylaw or Policy (cite) | | |
| Recommendation: That Council accepts the report as information. | | |
| Attachments List: 2013 Economic Indicators Report | | |

Background:

On January 28, 2014 at Council's regular meeting, Council reviewed the Clearwater County CAEP Economic Indicators 2013 report as released by Central Alberta Economic Partnership Ltd. (CAEP).

Dale Barr, CAEP Manager, will be available to answer any questions that Council may have regarding this report.

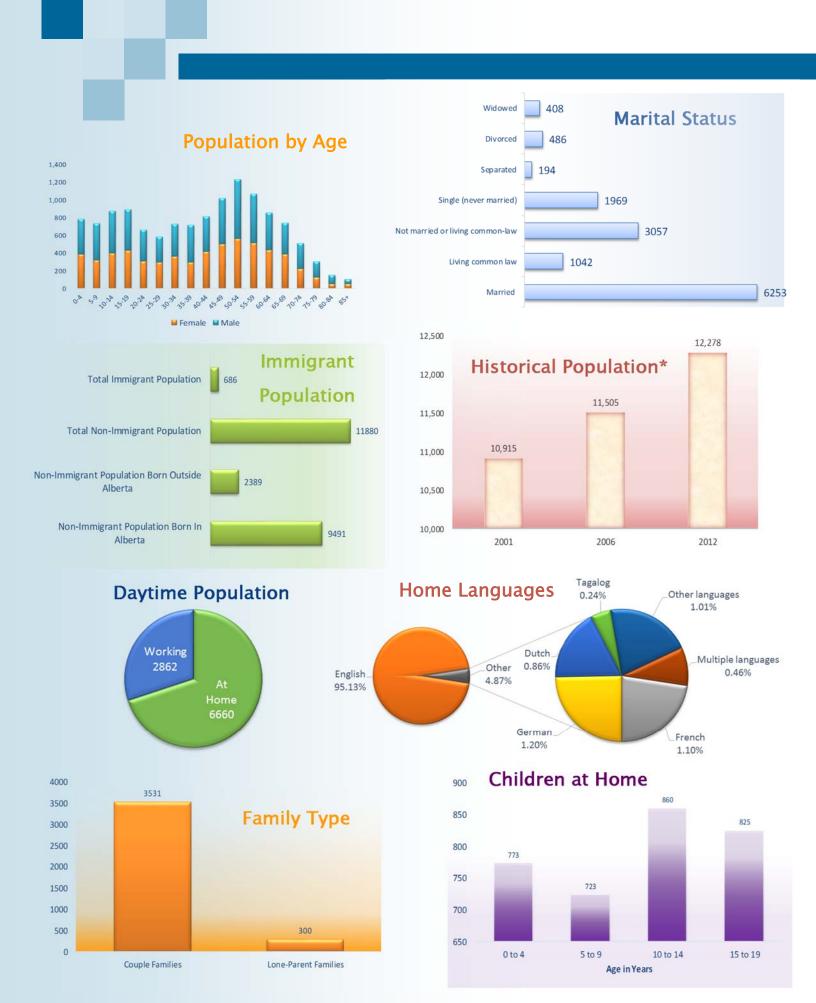


Clearwater County Economic Indicators 2013

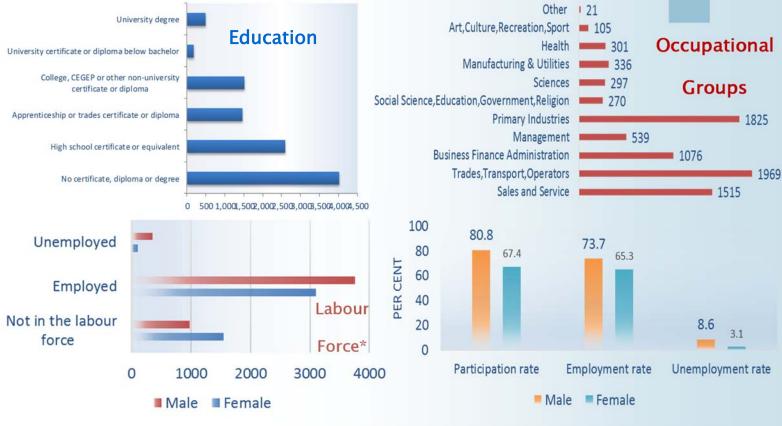




| Census Division | | 9 |
|----------------------|--------------------------------|-----|
| Census Subdivision | | 2 |
| Economic Region | Banff-Jasper-Rocky Mountain Ho | use |
| Economic Region Code | | 40 |
| Province Code | | 48 |

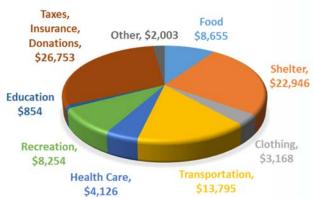




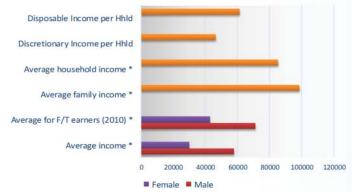


Fotal Household

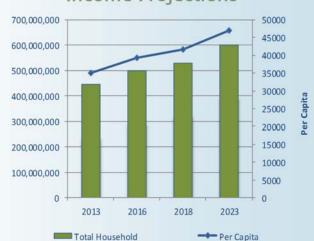
Average Household Expenditures





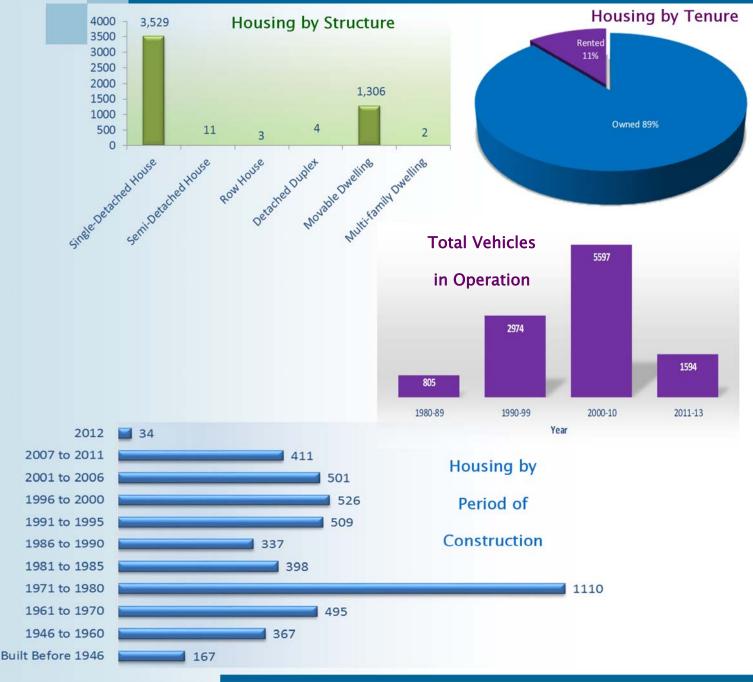


Income Projections



Income - Households Over 100K/yr







Central Alberta Economic Partnership Ltd. Phone: 403.357.2237 Fax: 403.357.2288

For toll free 1.888.508.2237

B102, Suite 354, 5212 48 Street, Red Deer, AB T4N 7C3

E-Mail: info@centralalberta.ab.ca

Web: www.centralalberta.ab.ca



Data Developed by Environics Analytics

Data are extracted from the 2013 DemoStats, DaytimePop, HouseholdSpend, WealthScapes, and R.L. Polk Canada datasets developed by Environics Analytics. The report uses an Environics Analytics' forecasting process to determine current year and future projections based on 2011 Stats Canada information.

* Numbers marked with an asterisk are based on data supplied by Municipalities, Alberta Municipal Affairs, or the National Household Survey. This report is for information purposes only and CAEP does not assume any responsibility or liability by providing it.



| Project: Budget Amendment and Operating as at June 30 th , 2014 | g and Capital Budget vs Actual Reporting | | |
|--|--|--|--|
| Presentation Date: July 8 th , 2014 | | | |
| Department: Corporate Services | Author: Rhonda Serhan | | |
| Budget Implication: ⊠ N/A ☐ Fund | led by Dept. Reallocation | | |
| Strategic Area: | Goal: | | |
| Legislative Direction: ⊠None | | | |
| ☐ Provincial Legislation (cite) | | | |
| ☐ County Bylaw or Policy (cite) | | | |
| Recommendation: 1. That Council approve and the budget for contingency to reflect cand 2. That Council receive for information | changes approved in the tax rate bylaw; | | |
| Attachments List: Operating and Capital B | udget vs Actual Reporting | | |

On January 13, 2014, Council approved the 2014 Operating and Capital Budgets. At that time, final assessment numbers and tax rates were not known and the tax revenue in the budget was estimated. On April 22, 2014 final reading was given to By-law 985-14 approving the 2014 tax rates and firming up the total anticipated revenue from taxes. As a result of increases in the rates approved by Council as well as assessment growth, the estimated revenue from taxation increased by \$657,000. Staff recommends that the budget be amended to increase budgeted tax revenue by \$657,000 and increase the provision for contingency by an equal and offsetting amount.

Please find attached the operating and capital variance reports for the six months ending June 30th, 2014.

Starting with operating revenue:

- Tax revenue is above what was budgeted in December, but landed where discussions during the tax rate bylaw preparation thought it would be. As noted in the recommendation, there should be an amendment to the tax revenue budget line and a corresponding change in contingency of \$657,000.
- There was a credit given for penalties issued in error in 2013 and the credit was given in 2014.

- Development permit revenue is up both in the number of permits and because of the permit rates the planning department adjusted.
- Oil well drilling tax revenue is healthy due to the oil activity seen in our county. There is no renewal for this regulation for 2015 yet.

Operating expense variances are as follows:

- Ag Services spring and summer programming are really getting into full swing.
 Chemical sales are up slightly over previous years.
- Community and protective services include the completion of the 2013 flood repairs and the arena project, both of which haven't seen any invoices as of yet.
- Corporate Services have some annual costs that haven't been billed yet, for example, insurance.
- Planning and Nordegg have some facility repairs in Nordegg that are just about to start.
- Public Works Water and Sewer is still contributing to the town lagoon upgrades that are being funded from the sewer reserve.

Capital Revenues are mostly grants coming from the province, and we haven't seen the majority of these yet. The MSI amending agreement was signed recently and once municipal affairs processes everything it could be anywhere from 2 to 8 weeks before we see the MSI funds.

Capital expenditure variances are as follows:

- Community and Protective Services is over budget due to winter construction costs associated with the completion of the South East Rec Grounds. Once final costs are in, funding option(s) will be brought to Council for review and approval.
- Planning and Nordegg has some costs budgeted here for the water project in Nordegg and these haven't started yet.
- Public Works has just started on their capital project work and we will see an increase in expenditures here over the next several months.

Overall the county seems to be on track with their projects and the 2014 work plan.

| | Year to date | Budget | Variance | % |
|--|--------------|--------------|-----------|------|
| | 2014 | 2014 | 2014 | 2014 |
| Operating Revenue | | | | |
| Net municipal taxes User fees and sales of goods Government transfers for operating Investment income Penalties and costs of taxes Development levies Permits and licenses Oil Well Drilling Taxes Other | \$39,008,193 | \$38,364,733 | \$643,460 | 102% |
| | 192,168 | 832,000 | (639,832) | 23% |
| | 2,452,825 | 3,115,398 | (662,573) | 79% |
| | 149,058 | 455,000 | (305,942) | 33% |
| | (356) | 80,000 | (80,356) | 0% |
| | 22,338 | 55,000 | (32,662) | 41% |
| | 40,640 | 58,600 | (17,960) | 69% |
| | 2,303,708 | 2,000,000 | 303,708 | 115% |
| | 166,582 | 336,000 | (169,418) | 50% |
| Total Operating Revenue | 44,335,156 | 45,296,731 | (961,575) | 98% |

| | Year to date 2014 | Budget 2014 | Variance 2014 | % 2014 |
|---|-------------------|----------------|------------------|------------|
| Operating Expenses by Department Agriculture Services | | | | |
| ASB General | \$199,707 | \$388,070 | \$188,363 | 51% |
| ASB AESA | 100,152 | 168,148 | 67.996 | 60% |
| ASB Vehicle & Equipment Pool | 36,851 | 93,500 | 56,649 | 39% |
| ASB Vegetation Management | 78,430 | 702,415 | 623,985 | 11% |
| ASB Weed & Pest Control | 47,426 | 215,785 | 168,359 | 22% |
| ASB Public Relations | 1,198 | 6,450 | 5,252 | 19% |
| | 463,764 | 1,574,368 | 1,110,604 | 29% |
| Community & Protective Services | | | | |
| Community Services | 478,025 | 1,583,770 | 1,105,745 | 30% |
| Culture | 111,064 | 274,036 | 162,972 | 41% |
| Emergency Services | 107,894 | 2,796,351 | 2,688,457 | 4% |
| Economic Development | 84,482 | 893,640 | 809,158 | 9% |
| Peace Officers | 292,187 | 665,245 | 373,058 | 44% |
| Recreation | 1,406,968 | 5,164,697 | 3,757,729 | 27% |
| Regional Fire Services | 738,374 | 1,344,175 | 605,801 | <u>55%</u> |
| | 3,218,994 | 12,721,914 | 9,502,920 | 25% |

| | Year to date 2014 | Budget 2014 | Variance 2014 | % 2014 |
|--|----------------------|----------------------|------------------------|-------------|
| Corporate Services | | | | |
| Assessment | \$241,986 | \$683,360 | \$441,374 | 35% |
| Finance | 267,735 | 440,970 | 173,235 | 61% |
| General | 361,646 | 1,172,860 | 811,214 | 31% |
| Human Resources | 109,884 | 256,850 | 146,966 | 43% |
| Legislative | 165,515 | 445,110 | 279,595 | 37% |
| Technology & Information Management Services | 309,644 | 708,150 | 398,506 | 44% |
| | 1,456,410 | 3,707,300 | 2,250,890 | 39% |
| Planning & Nordegg | | | | |
| Planning | 258,990 | 745,830 | 486,840 | 35% |
| Safety | 70,405 | 143,550 | 73,145 | 49% |
| Nordegg | 69,758 | 786,247 | 716,489 | 9% |
| Nordegg Historic Society. | 95,576 | 235,113 | 139,537 | 41% |
| | 494,729 | 1,910,740 | 1,416,011 | 26% |
| PUBLIC WORKS | | | | |
| General | 386,671 | 902,740 | 516,069 | 43% |
| Facilities | 205,914 | 526,595 | 320,681 | 39% |
| Gravel Activities | 1,277,190 | 2,114,700 | 837,510 | 60% |
| GIS Mapping | 69,639 | 360,775 | 291,136 | 19% |
| Road Maintenance | 1,443,255 | 3,610,834 | 2,167,579 | 40% |
| PW Shop | 199,646 | 508,800 | 309,154 | 39% |
| Vehicles & Equipment Water & Sewer | 1,425,848 862,162 | 3,646,500 169,820 | 2,220,652 (692,342) | 39% 508% |
| | 5,870,325 | 11,840,764 | 5,970,439 | 50% |

| | Year to date2014 | Budget 2014 | Variance 2014 | % 2014 |
|--|------------------|----------------|------------------|-----------|
| Contingency | | \$720,685 | \$720,685 | 0% |
| Total Operating Expenses | 11,504,222 | 32,475,771 | 20,971,549 | 35% |
| Excess of Revenue over Expenses | 32,830,934 | 12,820,960 | 20,009,974 | 256% |

Clearwater County Capital 3 Year Budget

| | Year to date 2014 | Budget 2014 | Variance 2014 | % 2014 |
|-----------------------|----------------------|----------------|------------------|-----------|
| Capital Revenue | | | | |
| Grants | \$103,723 | \$5,416,000 | (\$5,312,277) | 2% |
| Total Capital Revenue | 103,723 | 5,416,000 | (5,312,277) | 2% |

Clearwater County Capital 3 Year Budget

| | Year to date 2014 | Budget 2014 | Variance 2014 | % 2014 | |
|--|------------------------------|-------------------------------|-------------------------------|--------------------|--|
| Capital Expenditures by Department | | | | | |
| Agriculture Services | ¢171 F40 | ¢278.000 | ¢106.460 | 609/ | |
| ASB - Equipment | \$171,540 171,540 | \$278,000 278,000 | \$106,460 106,460 | 62% 62% | |
| Community & Protective Services | | | | | |
| Community Peace Officers Regional Fire Services Parks & Recreation | 139,394 81,477 310,724 | 165,000 244,724 275,000 | 25,606 163,247 (35,724) | 84% 33% 113% | |
| | 531,595 | 684,724 | 153,129 | 78% | |
| Corporate Services | | | | | |
| TIMS Capital | 166,549 | 479,000 | 312,451 | 35% | |
| | 166,549 | 479,000 | 312,451 | <u>35%</u> | |

Clearwater County Capital 3 Year Budget

| | Year to date 2014 | Budget 2014 | Variance 2014 | % 2014 |
|--|---|--|--|--------------------------------|
| Planning & Nordegg Vehicles & Equipment | \$57,095 | \$107,000 | \$49,905 | 53% |
| Nordegg Project Development | 125,947 183,042 | 1,644,500 1,751,500 | 1,518,553 1,568,458 | |
| PUBLIC WORKS Heavy Equipment Local Road Construction Asphalt Overlay Bridge Rehab Base Pave Facilities Water Sewer Nordegg Infrastructure | 152,979 656,606 253,129 129,624 72,787 1,924 283,422 1,020 | 765,000 5,474,981 5,328,000 1,371,470 80,000 2,417,500 1,280,000 200,000 581,000 | 612,021 4,818,375 5,074,871 1,241,846 7,213 2,415,576 996,578 198,980 581,000 15,946,460 | 20% 12% 5% 9% 91% 0% 22% 1% 0% |
| Total Capital Expenditures | 2,604,217 | 20,691,175 | 18,086,958 | 13% |
| Excess of Expenditures over Revenues | (2,500,494) | (15,275,175) | 12,774,681 | 16% |



| Project: Well Drilling Equipment Tax – Letter to Minister of Municipal Affairs | | | | |
|---|---|--|--|--|
| Presentation Date: July 8, 2014 | | | | |
| Department: Corporate Services | Author: Rudy Huisman | | | |
| Budget Implication: ⊠ N/A □ Fund | ed by Dept. Reallocation | | | |
| Strategic Area: Governance and Goal: Intergovernmental Relations | | | | |
| Legislative Direction: □None | | | | |
| ⊠ Provincial Legislatio | n (cite) MGA Part 10 Division 6 Sec 388 | | | |
| ☐ County Bylaw or Po | licy (cite) | | | |
| Recommendation: That Council approve the Reeve to sign the attached letter to the Minister of Municipal Affairs in connection with the WDET | | | | |
| Attachments List: Letter to Minister | | | | |
| Deelsenesses | | | | |

Background:

At the June 24, 2014 regular meeting of County Council, staff brought forward an information report indicating that the Minister of Municipal Affairs will decide on whether the Well Drilling Equipment Tax regulation 233/2013 will be allowed to expire and what if any regulation will replace it. Staff indicated that it would be in the best interests of the County to communicate the concerns of Council.

Attached is a draft letter for Council's consideration.



July 8, 2014

Honourable Greg Weadick Minister of Municipal Affairs

Legislature Office 404 Legislature Building 10800 97 Avenue Edmonton, AB Canada T5K 2B6 Dear Minister,

RE: Well Drilling Equipment Tax Regulation 233/2013

Since 1948 the Municipal Government Act (Part 10 Division 6 Sections 388-390) has authorized municipalities to pass a Well Drilling Equipment Tax (WDET) bylaw. The purpose of the tax is to offset the cost to municipalities of repairing damage to roads and bridges resulting from well drilling activity. The transportation infrastructure was not built with the structural capacity to accommodate the weight and intensity of today's industrial traffic and the impact of well drilling activity within the context of all users is significant.

In passing regulation 233/2013 setting the rates for 2014, the current government established an expiry date of December 31, 2014 for the tax. It was originally anticipated that the review of the WDET would coincide with the review of the MGA. In response to this earlier than expected expiry date, stakeholder meetings were held and a stakeholder consultation report was published in June 2013 which set out the views of both the municipal and industry representatives.

There was significant common ground in that both the municipalities and the industry desire a fair and equitable solution. Also, both parties recognize the complexity of the relationship between drilling activity and the impact of this activity on the transportation systems within municipalities. A conclusion reached was that the timeframe provided has been insufficient to conduct a quality review of this issue.

The primary recommendation of the municipal stakeholder group was that the current Well Drilling Equipment Tax regulation be extended so that a more comprehensive review can be undertaken preferably by a qualified independent third party. Clearwater County would be seriously impaired without the WDET in place. The Council of Clearwater County is in full agreement with the recommendation expressed by the municipal stakeholder and requests that the Minister give full consideration to extending the regulation.

Thank you for your attention to this very important matter.

Yours Truly,

Patrick Alexander Reeve Clearwater County





| Project: 1:00 Delegation - Ram River Coal Corp. – Robert Bell, President; Lloyd Metz, VP Mining; Ken Brophy, Director | | | | | | |
|---|-----------------------------|--|--|--|--|--|
| Presentation Date: July 08, 2014 | | | | | | |
| Department: Municipal | Author: Tracy Haight | | | | | |
| Budget Implication: ⊠ N/A □ Fund | led by Dept. Reallocation | | | | | |
| Strategic Area: | Goal: | | | | | |
| Legislative Direction: ⊠None | | | | | | |
| ☐ Provincial Legislation (cite) | | | | | | |
| ☐ County Bylaw or Policy (cite) | | | | | | |
| Recommendation: That Council accepts the information as presented. | | | | | | |
| Attachments List: N/A | | | | | | |

Background:

Representatives from Ram River Coal Corp (Ram Coal) will introduce themselves and provide background information on the company.

The information below is an excerpt as taken from Ram Coal's website.

Ram Coal is currently developing the Ram and Scurry Ram Projects located in the Alberta Rocky Mountain foothills. The projects are strategically located with access to road, rail, port, power and labour. The Ram Properties are one of few remaining large, untapped and well-defined premium quality deposits.

The company is currently private with major shareholders including Liberty Metals & Mining Holdings, LLC, Lundin family trusts and CD Capital Natural Resources Fund. Management is made up of a team of professionals with a proven track record who have already developed and built several mines.

Clearwater County

Councilor and Board Member Remuneration Statement

| For the Year of | 2014 |
|-----------------|------|
|-----------------|------|

Name of Councilor / Board Member Pat Alexander **Payment Periods** May June January February

March **April** July August

September

October November **December**

Supervision Rate – \$550.00 Monthly Reeve Supervision Rate - \$850.00 Monthly

| Date | Type of Meeting Attended | First 4 Hours \$152.00 | Next 4 Hours \$121.00 | Next 4 Hours \$121.00 | Regular Council Meeting \$276.00 | Lunch \$16.00 | Mileage @ \$0.54 / km |
|--------|--------------------------|---------------------------|--------------------------|--------------------------|-------------------------------------|---------------|--------------------------|
| May 6 | Land Use | X | \$121.00 | Ψ121.00 | Moeting #270.00 | X | 392 |
| May 7 | Land use | X | X | | | X | |
| May 8 | Land Use | X | X | X | | | |
| May 9 | ICC+Nordegg | X | X | | | | 74 |
| May 12 | Nordegg | X | X | X | | | 74 |
| May 13 | Council+ Adult learn | | | | × | | 74 |
| May 14 | NSWA Conf. Call | X | | | | | |
| May 14 | Sea Cadets | | X | | | X | 74 |
| May 21 | NSWA | X | X | X | | X | 392 |
| May 22 | Ag Field House | X | | | | | 74 |
| May27 | Council | | | | X | | 74 |
| May 28 | Reg Fire | X | | | | | 74 |
| May 29 | FCM | | | | X | | 211 |
| May 30 | FCM | | | | X | | |
| May 31 | FCM | | | | X | | |

{more Space on Back of Page}

Remuneration Calculation

| Meetings @ \$152.00= Meetings @ \$121.00= Meetings @ \$276.00= Supervision= TOTAL= Meetings @ \$276.00= 1380.00 1580.00 | 1513 Kms@\$0.54= 817.02 Lunch@\$16.00= 64.00 - |
|---|---|
|---|---|

Signature (Councilor / Board Member)

Clearwater County ৴লন্<u>্</u>নির্বি<mark>H4</mark>

Councilor and Board Member Remuneration Statement

| | Year of21 | 11 4 D 0a1 014 | - WICH | 6 | 9 | | otaton | 10110 | | |
|-------------------|----------------|--------------------------|---------------------------|--|--------------------------|-------------------------------------|----------------------|-----------------------|--|--|
| Name of | Councilor / Bo | oard Member | CAI | PC G | RAHA | m | | K*(*) | | |
| | | | <u>Payme</u> | ent Periods | | | | | | |
| Jan | uary | February | | May | Ju | ne | | | | |
| Ma | arch | April | | July | Aug | August | | | | |
| September October | | No | vember | Decei | mber | | | | | |
| | | Su | pervision Ra | ate – \$550.0 | 0 Monthly | | | | | |
| | | | Supervision | 1 Rate - \$85 | 50.00 Monthl | | | 1 | | |
| Date | Type of Meet | ting Attended | First 4 Hours \$152.00 | Next 4 Hours \$121.00 | Next 4 Hours \$121.00 | Regular Council Meeting \$276.00 | Lunch \$16.00 | Mileage \$0.54 / k | | |
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| por 19/14 | | VI MINISER | | | | | 1/ | 195 | | |
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GRAHAM June - Page 2 -Next 4 Hours \$121.00 Mileage @ \$0.54/ km First 4 Hours \$152.00 Next 4 Hours Regular Council Lunch \$16.00 Type of Meeting Attended Date Meeting \$276.00 \$121.00 50

Clearwater County

Councilor and Board Member Remuneration Statement

| For the Y | Year of2 | 014 | | | | | | |
|-------------|----------------------------------|----------------------------|---------------------------|--------------------------|--------------------------|--|---------------|-------------|
| Name of | Councilor / B | oard Member | | ent Periods | Lains | Ŏ | | •• |
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| May 15 | mre | | i' | | | | | 14.0 |
| May14 | PAMZ | Sundre) | I | | | | | 164 |
| May 21 | Senior F. | tousing | | | | | | 14.0 |
| May27 | Council | | | | * | V | | 14.0 |
| May 28 | Library | | V | | | | | 14.0 |
| May 29 | Fcm | | | V | V | | | 198 |
| Muy 30 | FCM | | V | ~ | | | | |
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| FCM- | Viajana | - Hotel | 100m. (| See al | Hacked) | - \$675 | / | |
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| Signatu | re {Councile | or / Board N | Member} | Thu | oa Teu | -4 | | |