

REMINDER:
Chamber of Commerce Breakfast Meeting 7:30 A.M. WALKING EAGLE INN

CLEARWATER COUNTY COUNCIL AGENDA
December 09, 2014
9:30 A.M.
Council Chambers
4340 – 47 Avenue, Rocky Mountain House AB

DELEGATIONS:

9:35 A.M. Kevin Leitch
11:00 A.M. Doug Bolin

PUBLIC HEARING:

1:15 P.M. Bylaw 999/14 LUA

A. CALL TO ORDER

B. AGENDA ADOPTION

C. CONFIRMATION OF MINUTES

1. November 25, 2014 Regular Meeting Minutes

D. PUBLIC WORKS

1. 9:35 A.M. *TABLED ITEM*: Range Road 5-3A Access Road – Kevin Leitch

E. COMMUNITY & PROTECTIVE SERVICES

1. Alberta Rural Economic Development Action Plan
2. RCMP Service Areas Within Clearwater County
3. Request For Additional Funds: Physician Recruitment & Retention Society
4. *TABLED ITEM*: Arbutus Hall Funding Request

F. MUNICIPAL

1. 2014 Clearwater County External Safety Audit
2. Organizational Health and Safety Statement of Commitment
3. Proposed Date for Strategic Plan 2015-2018 Discussion
4. Brownlee LLP “Emerging Trends” Municipal Law 2015 Educational Session

G. DELEGATIONS

1. 11:00 A.M. Doug Bolin – Discussion Regarding Municipal Development Plan

H. IN CAMERA*

1. 11:15 Delegation – Doug Bolin

* For discussions relating to and in accordance with: a) the Municipal Government Act, Section 197 (2) and b) the Freedom of Information and Protection of Privacy Act, Sections 21 (1)(ii); 24 (1)(a)(c); 25 (1)(c)iii; and 27 (1)(a)

I. PLANNING

1. 1:15 P.M. Public Hearing Bylaw 999/14 LUA SW 09 40 06 W5M

J. COPORATE SERVICES

1. Interim 2015 Budget

K. INFORMATION

1. CAO's Report
2. Public Works Director's Report
3. Accounts Payable Listing

L. ADJOURNMENT

TABLED ITEMS

<u>Date</u>	<u>Item, Reason and Status</u>
04/10/12	Arbutus Hall Funding Request <ul style="list-style-type: none">• To allow applicant to provide a complete capital projects plan. STATUS: Pending Information, Community and Protective Services

<u>Date</u>	<u>Item, Reason and Status</u>
11/12/14	E.3. Kevin Leitch – Range Road 5-3A Access Road <ul style="list-style-type: none">• To obtain further information from applicant and Public Works. STATUS: Pending Information, Public Works



Agenda Item

Project: Range Road 5-3A Access Road / Delegation	
Presentation Date: December 9, 2014	
Department: Public Works	Author: Marshall Morton
Budget Implication: <input checked="" type="checkbox"/> N/A <input type="checkbox"/> Funded by Dept. <input type="checkbox"/> Reallocation	
Strategic Area: Infrastructure & Asset Management	Goal: To effectively manage the financial and physical assets of the County in order to support the growth and development of the County while obtaining maximum value from County owned infrastructure and structures.
Legislative Direction: <input type="checkbox"/> None <input type="checkbox"/> Provincial Legislation (cite) _____ <input checked="" type="checkbox"/> County Policy - <u>Isolated Access Roads on Right-of- Way Policy</u>	
Recommendation: That Council reviews the information provided and endorse the current condition of Range Road 5-3A as an Isolated Access Road on Right- of- Way.	
Attachments List: Air Photo, Kevin Leitch Letter, Isolated Access Roads Policy	

Background: As Council will recall Kevin and Amy Leitch are the registered owners of the SE 9 – 38- 5 W5M. This property is currently accessed by a forced road (RR 5-3A) which proceeds south of Township Road 38-2 for approximately 800m. The forced road plan was registered in 1968 as a 33ft (10M) right-of- way. It is speculated that this forced road was created to provide access to the SE 9 -38-5 W5M as Horse Guard Creek hindered economical access to the property from Range Road 5-3.

At their November 12 meeting Council tabled this item to allow Mr. Leitch and the administration to attempt to find additional information regarding the history of this road.

The administration contacted the former Councilor for this area to enquire as to any information he may recall regarding past gravelling of the roadway. This former Council indicated that he had limited memories of this roadway, however, did seem to recall approving a one time gravelling of the road.

No further information has been identified by either Mr. Leitch or the administration.



Agenda Item

Project: Range Road 5-3A Access Road / Delegation	
Presentation Date: November 12, 2014	
Department: Public Works	Author: Erik Hansen/ Marshall Morton
Budget Implication: <input checked="" type="checkbox"/> N/A <input type="checkbox"/> Funded by Dept. <input type="checkbox"/> Reallocation	
Strategic Area: Infrastructure & Asset Management	Goal: To effectively manage the financial and physical assets of the County in order to support the growth and development of the County while obtaining maximum value from County owned infrastructure and structures.
Legislative Direction: <input type="checkbox"/> None <input type="checkbox"/> Provincial Legislation (cite) _____ <input checked="" type="checkbox"/> County Policy - <u>Isolated Access Roads on Right-of- Way Policy</u>	
Recommendation: That Council reviews the information provided and endorse the current condition of Range Road 5-3A as an Isolated Access Road on Right- of- Way.	
Attachments List: Air Photo, Kevin Leitch Letter, Isolated Access Roads Policy	

Background: Kevin and Amy Leitch are the registered owners of the SE 9 – 38- 5 W5M. This property is currently accessed by a forced road (RR 5-3A) which proceeds south of Township Road 38-2 for approximately 800m. The forced road plan was registered in 1968 as a 33ft (10M) right-of- way. It is speculated that this forced road was created to provide access to the SE 9 -38-5 W5M as Horse Guard Creek hindered economical access to the property from Range Road 5-3.

Clearwater County does not currently maintain this road as a public roadway and the Administration currently categorizes this road as an Isolated Access Road or an Unimproved Road on a municipal road allowance. Paragraph 10 of the Isolated Access Road Policy states “The Maintenance of Isolated Access Roads will be the sole responsibility and cost of the applicants.(e.g.: grading, snow removal, graveling etc.)”.

In June of 2013 a development permit was issued to Kevin and Amy Leitch where a note to the applicant stated “Access is via an unimproved forced road (range Road 5-3a). In Accordance with Public Works policy, this road will therefore not be maintained by the County.”

Mr. Leitch has requested the opportunity to discuss the ownership and maintenance responsibility of the described road with Council.

See Attached

Clearwater County...

In regards to RR 5-3a and Twp-rd 38-2

I am looking for clarification on the ownership of this road.

It is my understanding, after having conversation with Marshal Morton that if this is a county road then in order for them to maintain it. The road would have to be brought up to a county standard. If it is owned by the county that they would put it into their future budget and have the road upgraded.

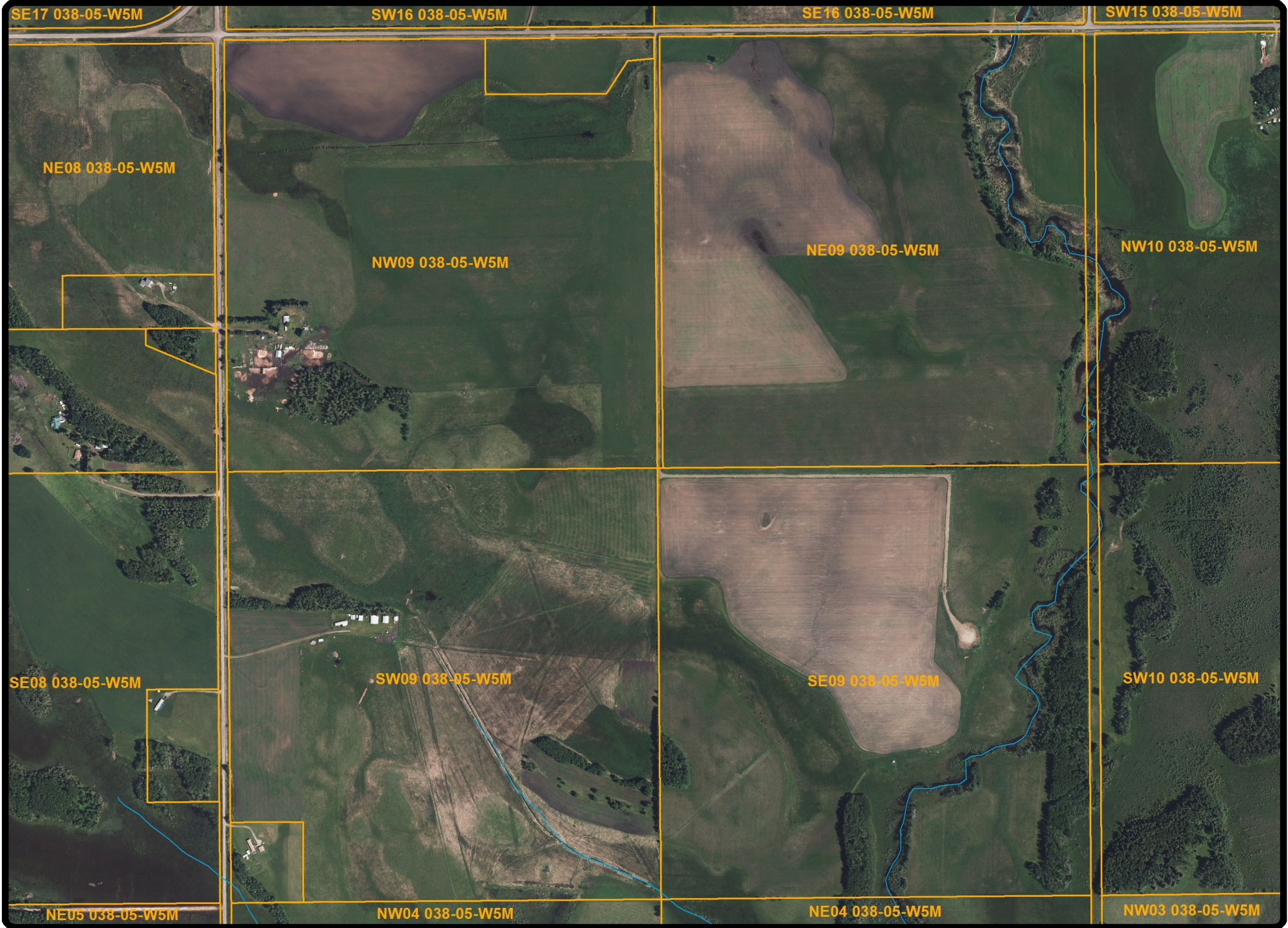
In the meantime if this road is proven to be a county road I would like to see snow fence put up on the west side of the road.

Also when the township road was rebuilt two years ago the approach into RR5-3a was not graveled. This is something that should have been taken care of when the road was finished. When talking to Marshal he had no problem doing that if it was something that was overlooked.

This Range Road 5-3a has some poor areas on it, if this is a county road I would like to see some gravel put on the road until it is upgraded. It would make it much safer and easier to travel on.

Thanks... Kevin Leitch





Sec 9-38-5 W5



Clearwater County

ISOLATED ACCESS ROADS ON RIGHT-OF-WAY

EFFECTIVE DATE: June 1999

Revised: May 8, 2012

SECTION: Public Works

POLICY STATEMENT:

The purpose of this policy is to outline the specifications and considerations required by the Municipality on Isolated Access roads that are to be constructed to a reduced Municipal standard and built on public right-of-way. The primary use of this type of road is to achieve economical physical access to a single parcel in isolated locations with the potential of very limited traffic volumes or where the intended use is not necessarily a benefit to the public as a whole.

PROCEDURE:

All reduced standard access roads must comply with the following specifications.

1. The maximum grade that would be allowed on a reduced standard road will be 14%.
2. In fill sections that exceed 2m's the Municipality requires that the applicants ensure that the road has sufficient sideslopes or guardrails as determined by the Director of Public Works or his designate.
3. In areas where Vertical and Horizontal sight lines are less than 200m's the applicants will be expected to increase the width of road to a minimum of 7.3m(24feet) driving surface to accommodate for two way traffic.
4. Right-of-way on most public road allowances is 20.12m's (66feet). All access roads are to be built in the center of the right-of-way unless otherwise approved by the Director of Public Works or his designate.
5. Water drainage shall not be impeded by the road development. Sufficient culverts or crossings shall be installed to maintain natural drainage. If required the applicants will be responsible to obtain all Alberta Environmental Protection permits required.
6. Posted speed for Isolated Access roads will be 50KM's per hour.
7. The applicants will be responsible for supplying "Max50KM/hr" and "Isolated Access Road No Municipal Maintenance" signs at their own cost. The municipality will pass necessary by-laws to implement the 50KM/hr Maximum speed.

8. All Isolated Access Roads that enter on to an existing developed "Municipal Road" must enter at a 90 degree angle and have a minimum of 150m's of sight lines in both directions from the point where it enters the municipal road.
9. Additional construction, reclamation, erosion mitigation or brushing requirements will be determined on a site specific basis by the Director of Public Works or his designate. All costs associated will be the responsibility of the applicant.
10. The Maintenance of Isolated Access Roads will be the sole responsibility and cost of the applicants.(e.g.: grading, snow removal, graveling etc.)
11. The applicants of Isolated Access Roads cannot restrict access to public traffic in any way.
12. The sole cost of construction of these roads will be the responsibility of the applicants.
13. All applicants that apply for an Isolated Access Road will be required to sign an agreement with the Municipality acknowledging the aforementioned requirements.
14. It is the responsibility of the applicants to notify any prospective buyers of this property that the above-mentioned agreement exists.
15. The Isolated Access Road policy is intended to compliment and work in conjunction with (but is not limited to) the Clearwater County Access Road Policy, Residential Subdivision Standards Policy, Road Standards Policy, Approach Construction Guidelines Policy and the Fencing Policy.



Agenda Item

Project: Rural Economic Development Action Plan	
Presentation Date: December 9, 2014	
Department: Community & Protective Services	Author: Ted Hickey
Budget Implication: <input checked="" type="checkbox"/> N/A <input type="checkbox"/> Funded by Dept. <input type="checkbox"/> Reallocation	
Strategic Area: Land and Economic Development	Goal: Council will continue to support regional service delivery and will continue to investigate opportunities to develop further regional partnerships with the Town of RMH and the Village of Caroline or other municipal governments or with the Wildrose School Division, adjacent municipalities or other non-government agencies.
Legislative Direction: <input checked="" type="checkbox"/> None <input type="checkbox"/> Provincial Legislation (cite) _____ <input type="checkbox"/> County Bylaw or Policy (cite) _____	
Recommendation: 1. That Council accepts the report as information.	
Attachments List: Rural Economic Development Action Plan - GOA	

Background:

The Government of Alberta Ministry of Agriculture and Rural Development has created and published the Rural Economic Development Action Plan. This plan outlines the steps that governments, industries, businesses and communities can take to increase economic development capacity, improve on the current suite of initiatives and orchestrate new opportunities to enable rural Alberta's continued success.

Focuses are on areas outside of Calgary and Edmonton, primarily in communities with populations less than 25,000 people, rural communities with specific actions detailed to focus on how to grow and develop rural regions and communities.

"Rural Alberta leaves a \$77-billion economic footprint in this province and across Canada, benefitting every man, woman and child who calls Alberta their home. While our rural economy is strong, there is always room for improvement. As the province prepares to welcome another million new Albertans in the next decade,



maintaining a thriving rural economy is vital.” *Rural Economic Development Action Plan – GOA*

The Rural Economic Development Action Plan states there are three guiding principles:

1. Empowering
2. Regional
3. Collaborative

The 5 areas of focus within the Rural Economic Development Action Plan:

1. Industry and Business Development – 3 specific strategies are identified.

- *Enhance the capacity in rural Alberta to establish and grow innovative, next-generation and value-added industries.*
- *Assist rural businesses with capitalizing on opportunities in new local, domestic and international markets.*
- *Increase tourism and culture-based business opportunities in rural communities.*

2. Financial and Capital Access – 1 specific strategy is identified.

- *Improve access to capital for rural entrepreneurs and businesses.*

3. Attraction, Retention and Entrepreneurial Development - 2 specific strategies are identified.

- *Implement policies and programs that attract and retain families, skilled workers, new graduates, immigrants and Aboriginal people to rural Alberta.*
- *Expand business coaching services that help connect emerging and established entrepreneurs and business leaders through mentorship, leadership and skill development programs.*

4. Rural Business Infrastructure Capacity - 3 specific strategies are identified.

- *Increase the capacity of industry to efficiently capitalize on value-added processing and manufacturing opportunities.*
- *Enhance innovation and technology infrastructure to ensure rural businesses are positioned to be effective, efficient and competitive.*
- *Create alignment with the Water for Life Action Plan for a sustainable water supply to support economic activity.*

5. Regional and Cross-Regional Collaboration – 1 specific strategy is identified.

- *Enable collaboration within and between regions in Alberta to better focus planning, service delivery and project development.*

The GOA reports that a solid base of programs and services already exists or are currently being developed to support rural economic development, and the action plan intends to leverage that work. These include:



- Economic Development Framework: Building on Alberta's Strengths
- Alberta's Transportation Strategy
- Alberta's Tourism Framework: A Pathway to Growth
- Alberta's Small Business Strategy
- Alberta's International Strategy
- Alberta's Plan for Parks
- Alberta Research and Innovation Plan
- Aboriginal Economic Partnerships Program
- Economic Opportunities Initiative
- Social Policy Framework
- Water for Life
- Other initiatives intended to support the continued vitality of rural Alberta include:
 - a review of the Municipal Government Act,
 - Alberta's Cultural Policy,
 - and Workforce Partnerships Program, among others.

Areas of focus within the Rural Economic Development Action Plan may be beneficial to further advancement of specific local economic development endeavors and/or regional economic development endeavors and/or quality of life improvements to Clearwater County residents.

Rural based projects may also be considered eligible for funding by the organizations listed below.

- [Final Mile Rural Community Program](#)
- [Rural Connections: Community Broadband Infrastructure Pilot Program Approved Projects](#)
- [Rural Community Adaptation Grant Program Approved projects](#)
- [Community and Regional Economic Development Funding Programs](#)
- [Alberta Lottery Fund](#)
- [Alberta Municipal Financial Assistance Database](#)
- [AVAC Ltd.](#)
- [Community Futures Network of Alberta](#)

Further review and investigation is planned to commence to confirm funding opportunities for Clearwater County or inter-municipal initiatives as well as for other area stakeholders.

RURAL ECONOMIC DEVELOPMENT ACTION PLAN



An economic pathway for rural Alberta

MINISTER'S MESSAGE


Alberta's rural history is inextricably tied to pioneers. They are the men and women who founded farms, built businesses and put their hearts and souls into communities for the promise of prosperity and quality of life unequalled in other frontiers.

Today, that spirit remains. We see the advent of new-age pioneers who look beyond our borders for markets, look outside the conventional for enterprises and look inside their communities for strength of purpose.

Our much-lauded entrepreneurial nature is exploring business and industry opportunities never imagined in recent decades. It is tackling the challenge of bolstering community services and economic infrastructure. It is shaping value-added opportunities for markets at home and abroad. And, it is exploring ways to attract workers and capital to Alberta's rural communities.

With such a driving force of development underway, it is incumbent upon the Government of Alberta and its partners to tackle the barriers that are holding back this new generation of pioneers. We need to make doubly sure the right programs and services are in place and working efficiently. Rural Alberta is building success stories every day; the Rural Economic Development Action Plan will help turn the page on the next chapter.

Hands down, Alberta is the best place in Canada to live, work and raise a family. We continue to be a magnet for the ambitious, the hard-working and the talented. That is why Alberta always has been, and always will be, a province of opportunity.



The Honourable Verlyn Olson, Q.C.
Alberta Minister of Agriculture and Rural Development
Member of the Legislative Assembly of Alberta, Wetaskiwin-Camrose



Hands down,
Alberta is the best place in Canada to
live, work and raise a family.

The Honourable Verlyn Olson, Q.C.

INTRODUCTION AND EXECUTIVE SUMMARY

A strong rural economy means a strong Alberta.

Rural Alberta leaves a \$77-billion economic footprint in this province and across Canada, benefitting every man, woman and child who calls Alberta their home. While our rural economy is strong, there is always room for improvement. As the province prepares to welcome another million new Albertans in the next decade, maintaining a thriving rural economy is vital.

The Government of Alberta, seeking ways to ensure our rural economy continues to flourish, created a Rural Economic Development Task Force in early 2014, chaired by the Minister of Agriculture and Rural Development and supported by a team of rural MLAs. The task force held eight in-person roundtable discussions in Athabasca, Fairview, Edson, Olds, Medicine Hat, Lethbridge, Vermilion and Camrose. The engagement sessions were attended by more than 230 participants, representing a variety of stakeholders such as municipalities, post-secondary institutions, chambers of commerce, regional development entities and industry associations. Stakeholders were asked for their input on rural economic development strategies, conditions for success and their ideas for innovation.

They spoke, we listened.

Stakeholders stressed the importance of governments, industries and communities working together to make sure the right programs and services are in place to strengthen rural economic vitality. Stakeholders also said they want the plan to recognize the unique character and circumstance of different regions across the province.

Stakeholders were clear that economic development alone does not create sustainable and vibrant communities. They pointed to key social infrastructure such as hospitals, schools, culture and

entertainment as contributors to quality of life. They readily see the interconnection between developing the economy and ensuring communities have the social support and infrastructure base for continued success.

Stakeholders also noted that some rural communities face unique circumstances in terms of remoteness, transportation and infrastructure issues, limited access to regional economic development opportunities and limited information about government programs and services. This plan recognizes that some of these communities may require additional strategies to facilitate economic development.

A Path for Rural Alberta

The **Rural Economic Development Action Plan – an economic pathway for rural Alberta** outlines the steps that governments, industries, businesses and communities can take to increase economic development capacity, improve on the current suite of initiatives and orchestrate new opportunities to enable rural Alberta's continued success.

The action plan is intended to:

- identify key opportunities to improve the Government of Alberta's current programs and services in response to evolving rural and Aboriginal communities;

- outline how provincial ministries can better work together to reduce duplication and improve the quality of service for stakeholders; and
- identify new and innovative ways to address common challenges, including regional approaches and partnerships.

This **Rural Economic Development Action Plan** focuses on areas outside of Calgary and Edmonton, primarily in communities with populations less than 25,000 people. While Alberta's urban centres are key drivers of economic growth across Alberta, including outlying rural communities, the specific actions detailed here focus on how to grow and develop rural regions and communities.

A solid base of programs and services already exists to support rural economic development, and the action plan intends to leverage and enhance that work. Complementing the action plan are a number of government initiatives and strategies that will help support the plan's successful delivery. These are listed in the appendix of this document.

Building on these initiatives, the **Rural Economic Development Action Plan** sets out five Areas of Focus to further advance the health of economies and the sustainability of communities in rural Alberta.

Guiding these five Areas of Focus are three principles:

1. **Empowering:** Sustained rural economic development has to be driven at the grassroots level. Our role together is to empower, connect and create a positive environment for rural businesses and communities to be successful.
2. **Regional:** Actions need to recognize the unique needs and characteristics of different regions of the province and should be coordinated at local and regional levels to exponentially increase results.
3. **Collaborative:** Actions must be based on cooperation and partnership among communities, regions, non-profit organizations and across all levels of government to take advantage of existing experience and ensure effective delivery of services to clients.

The **Rural Economic Development Action Plan** is not intended to capture the entire spectrum of services provided by the Government of Alberta that enable strong economic development in rural Alberta; rather, it identifies priorities. The following Areas of Focus and accompanying strategies were validated by stakeholders as priority areas to pursue to further advance economic development in rural Alberta.



AREAS OF FOCUS

1. Industry and Business Development

- Enhance the capacity in rural Alberta to establish and grow innovative, next-generation and value-added industries.
- Assist rural businesses with capitalizing on opportunities in new local, domestic and international markets.
- Increase tourism and culture-based business opportunities in rural communities.

2. Financial and Capital Access

- Improve access to capital for rural entrepreneurs and businesses.

3. Attraction, Retention and Entrepreneurial Development

- Implement policies and programs that attract and retain families, skilled workers, new graduates, immigrants and Aboriginal people to rural Alberta.
- Expand business coaching services that help connect emerging and established entrepreneurs and business leaders through mentorship, leadership and skill development programs.

4. Rural Business Infrastructure Capacity

- Increase the capacity of industry to efficiently capitalize on value-added processing and manufacturing opportunities.
- Enhance innovation and technology infrastructure to ensure rural businesses are positioned to be effective, efficient and competitive.
- Create alignment with the Water for Life Action Plan for a sustainable water supply to support economic activity.

5. Regional and Cross-Regional Collaboration

- Enable collaboration within and between regions in Alberta to better focus planning, service delivery and project development.



**Developing
new food and
industrial crop options.**

THE PLAN

Area of Focus 1: Industry and Business Development

The spirit of entrepreneurship runs deep in the province. Albertans are innovators who love the work they do and love to work hard at it. The Alberta government's role in industry and business development is a unique one. The province aims to support the 'can do' attitude of new business developers and owners of already thriving industries to grow and prosper in rural Alberta.

Strategy 1.1: Enhance the capacity in rural Alberta to establish and grow innovative, next-generation and value-added industries.

Alberta's rural economy has traditionally focused on the production of natural resource commodities. Transitioning to a broader economic base will require strategies to spark and fuel diversity. The province will support Alberta entrepreneurs to explore next-generation industries. It will help clear the clutter of regulatory barriers that threaten to slow the growth of economic diversity.

Actions:

- Develop options for planting, storing, processing and transporting new food and industrial crops.
- Pinpoint regulatory barriers that inhibit economic diversity in rural Alberta and implement ways to reduce or eliminate those barriers.
- Empower environmental entrepreneurship by enabling commercialization of "green" technologies and implementing improved waste-management practices.
- Partner with post-secondary institutions to develop skilled business leaders and entrepreneurs in emerging industries.

"While Morinville may be home base for Champion Petfoods, our marketplace is the world,"

Peter Muhlenfeld, Champion Petfoods, www.championpetfoods.com

"Rather than commodities, we now raise and grow food."

Don Ruzicka, Sunrise Farm, www.sunrisefarm.com

GROWING VALUE-ADDED INDUSTRIES

Morinville pet food company markets to the world

Peter Muhlenfeld points to the world map dominating his office wall. “We sell a third in Canada, a third in the U.S. and a third overseas.”

While Morinville, AB may be home base for Champion Petfoods, its marketplace is the world. It’s a shining example of what a value-added industry focused on local agricultural inputs can accomplish when combined with a penchant for international niche marketing. Key to its success is the ability to understand what it is...and what it isn’t.

“We’re focused on developing innovative foods that lead our industry and command a top price in the market,” says Muhlenfeld. “We are passionate about our foods, so we never outsource. We don’t make food for anyone else and they don’t make it for us.”

Champion makes pet food that is biologically appropriate – how nature intended dogs and cats to be fully nourished before humans came along. The company is stridently regional in its ingredient list: fresh bison from Trochu; fresh wild boar from Mayerthorpe; or fresh laid eggs from Camrose. If items can’t be sourced locally, Champion branches

Today, one in six people living and working in Morinville goes to work for Champion Petfoods. As the largest private sector employer in the town, the company’s direct economic impact is tens of millions of dollars to Morinville and hundreds of millions to the Alberta economy.

out to regions such as the west coast for salmon and flounder, the Okanagan for fruit or northern Canada for walleye and Northern Pike.

“We’re a niche player...but a niche player with scale,” says Muhlenfeld. “The big pet food companies can’t do what we do. We are the maker of unconventional and authentic foods in the pet food industry.”

The company specifically chose the Town of Morinville as the location for its ‘kitchen’. Muhlenfeld said the small town of 8,600 people had the industrial area it needed and the labour force and community supports that Champion requires.

Today, one in six people living and working in Morinville goes to work for Champion Petfoods. As the largest private sector employer in the town, the company’s direct economic

impact is tens of millions of dollars to Morinville and hundreds of millions to the Alberta economy.

Muhlenfeld says the company’s overseas success is due in no small part to the image of Canada. “There are lots of pet food manufacturers in Europe. But we aren’t selling a commodity; we’re building authentic brands that are trusted by pet lovers worldwide.”

Canada is regarded as clean and pure, modern and regulated, with the capability to produce high-quality food that is safe and trusted.

Understanding the customer base is also critical, says Muhlenfeld. “We aren’t in the business of making commodity foods...we’re in the business of building trust with pet lovers worldwide.”

Strategy 1.2: Assist rural businesses in capitalizing on opportunities in new local, domestic and international markets.

The provincial and federal governments, working with business and industry, have seen recent successes on the trade front. Impending new trade agreements, like the Canada-European Union Comprehensive Economic and Trade Agreement (CETA), the Trans-Pacific Partnership (TPP), as well as the development of interprovincial networks, such as the New West Partnership among Alberta, Saskatchewan and British Columbia, present a widening window of opportunity for Alberta producers to explore the global marketplace. Closer to home, local markets are also expanding, keeping local producers agile as they scan the horizon of market prospects and adjust to meet demand.

The province will augment a strong suite of services to help businesses capture the potential of expanded trade networks.

Actions:

- Implement programs to coach companies on business acumen, awareness of global markets, risk management and revenue growth to better prepare organizations to capitalize on new opportunities.
- Support business development and expansion to new markets by developing key relationships, securing agreements and ensuring proper assurance systems are in place.
- Leverage government organizations and partners, such as the Small Medium Enterprise (SME) Export Council and the Asia Advisory Council, to promote

rural Alberta abroad and ensure strategic business information gets to rural businesses on a regular basis.

- Work with partners to develop and implement strategies that address rural transportation needs and the timely and efficient transport of goods by rail and other means to domestic and international markets.
- Increase awareness and promote the opportunities to invest and partner with Aboriginal communities by international investment interests.

Strategy 1.3: Increase tourism and culture-based business opportunities in rural communities.

Alberta's tourism industry boasts multi-billion dollar revenues and creates jobs for people province-wide. It tallies more than 35 million visits a year from people all over the world who revel in our natural beauty and enjoy our cultural offerings.

A significant number of Alberta's tourism operators are small and medium-sized. Many are family

owned and operated. Other businesses in the food and beverage, lodging and retail sectors count on welcoming visitors as part of their revenue stream.

Many rural communities see the potential to grow tourism to help diversify their local economy. Festivals and events, ag-tourism and nature-based tourism offer great potential to not only attract visitors, but also to bring new residents to rural regions.

Actions:

- Develop and implement integrated regional destination management plans that coordinate planning, development, marketing and investment at a regional and sectorial level.
- Spark tourism-focused development and marketing, including new tourism experiences and products.
- Support economic opportunities resulting from cultural industries such as film and television, arts, festivals and heritage facilities.
- Support Aboriginal communities in developing cultural and tourism-related businesses and projects.

“The Town of Cochrane and surrounding area has built and marketed a cluster of businesses, heritage sites and cultural amenities to make a half-hour ice cream stop stretch into a day-long adventure.”

Meghan Tayfel, MacKay's Ice Cream
www.mackaysicecream.com

CAPITALIZING ON NEW MARKETS

Sunrise Farm couple nurture their land while they raise and grow food

Don Ruzicka admits he's in a love triangle. And his wife condones it.

"I truly believe the new model of agriculture is based on a three-way relationship," says Ruzicka, a third-generation farmer near Killam, AB. "There's the farmer. There's the land. And there's the consumer."

Ruzicka and his wife, Marie, morph theory into practice at Sunrise Farm, an 800-acre holistic operation that includes 200 acres of native prairie, wetlands, sloughs trees and bush. They nurture the land as much as their livestock...as concerned with the health of the dragonfly population and the quality of their water as they are with the chickens and cattle they raise and sell.

"Rather than commodities, we now raise and grow 'food'," says Ruzicka.

It was a course in 1995 that turned Ruzicka's mind from industrial agriculture to holistic farm management. Health issues had challenged him to eat more wholesome foods. At the same time, the couple's farming operation was \$250,000 in debt with no change in sight.

The Ruzickas started their journey with a small organic operation.

"I found I was already dabbling in organics," Ruzicka says. "Like many farmers, I was intent on clearing more land for production and I had ploughed under seven acres of native prairie." They began using grain from that untainted piece of

land to feed their chickens and hogs as well as milling the flour for their own consumption.

But Ruzicka says he soon realized their operation needed to shift from primary production to niche marketing. "We were turning the whole idea of how we eat and how we farm upside down."

land to feed their chickens and hogs as well as milling the flour for their own consumption.

But Ruzicka says he soon realized their operation needed to shift from primary production to niche marketing. "We were turning the whole idea of how we eat and how we farm upside down."

That meant establishing relationships with the consumers who were buying their products so they, too, could learn the story behind how their food was grown and produced.

It also developed into a passion for biodiversity on the Sunrise Farm. For instance, Ruzicka says they wanted to nurture the bird population, so he installed 30 bird houses on each quarter section of land.

The Ruzicka's also turned their attention to their water supplies and the riparian areas bordering them. They built 10 dugouts and fenced them off from their cattle to improve the quality and quantity of water. Vegetation such as cattails, grasses, shrubs and trees began sprouting up and soon the Ruzicka's noticed a huge increase in the dragonfly population, helping control pests such as grasshoppers.

"These wetlands and sloughs are important habitats as food for wildlife, but also for pollinators like honeybees, bumble bees, beetles, butterflies and moths," says Ruzicka. "It is a very interesting journey, trying to understand nature and to bring back a partnership with her."

They have planted over 60,000 trees of 16 different species to increase the diversity of their flora and fauna.

The Ruzickas are happy to share their story. In fact, they insist on it if you are buying their products. They want consumers to understand how the chicken on their Sunday dinner table was fed and housed. They proudly point out their certification of Animal Welfare Approved Grassfed – the first food label in Canada that guarantees animals are fed 100 per cent grass and forage and are raised outdoors on pasture or range for their entire lives.

They host 150 to 200 people a year from as far away as Australia, Pakistan, Mexico and China to see their operation and admire the solar-powered portable water pumping system. Along with that, they have delivered hundreds of presentations on their farming methods and experience.

"I sincerely believe our health and happiness depends on the food we eat and how the land is cared for," says Ruzicka.

"Rather than commodities, we now raise and grow 'food'," says Ruzicka.

AREA OF FOCUS 2: FINANCIAL AND CAPITAL ACCESS

Albertans' entrepreneurial spirit and innovative outlook is a major chapter in the economic success story of the province. However, spirit and drive alone do not translate to strong, thriving business and industry development. Rural Alberta requires reliable and efficient access to capital through financial institutions or community-driven initiatives. Increased capital translates to greater innovation, productivity and prosperity at the local, regional and provincial levels.

Strategy 2.1: Improve access to capital for rural entrepreneurs and businesses.

The Agriculture Financial Services Corporation (AFSC) provides a wide variety of risk management products and financial services to fit the business needs of the agriculture industry and commercial enterprises in Alberta. Improving access to capital and financial services can enable new businesses to emerge and help existing businesses to flourish.

Actions:

- Increase existing AFSC lending limits to allow greater investment and, in turn, increase the ability to leverage additional investment from other sources.
- Improve existing programs to reduce barriers to accessing capital for rural Albertans.
- Strengthen access to capital for rural entrepreneurs from domestic and international investors.
- Examine how to expand community-driven funding models, which pool local funds to finance community or entrepreneurial projects.
- Improve existing programs to support the next generation of entrants into agriculture.
- Increase individual loan limits to address the new price advancements in the feeder cattle market.
- Support new and enhance existing lending, debt capital and venture capital programs for Aboriginal communities.

“New industries are being created in rural Alberta, but not without some difficulties. Initiatives outside of the resource sector can mean risky research and development costs, which are difficult to finance.”

Diane Szumlas, Community Future East Parkland
www.eastparkland.albertacf.com

AREA OF FOCUS 3: ATTRACTION, RETENTION AND ENTREPRENEURIAL DEVELOPMENT

Rural Albertans work hard. But there are not enough workers to meet job demand and not enough workers with the right skills in rural Alberta.

Qualified, talented workers and their families are key to ensuring rural Alberta is a first-rate place to live, invest and do business. The Alberta government, working with provincial and federal counterparts, will focus on strategies for attracting, developing and retaining this workforce.

Strategy 3.1: Implement policies and programs that attract and retain families, skilled workers, new graduates, immigrants and Aboriginal people to rural Alberta.

Alberta's rural population has continued to grow, reaching more than 615,000 people in 2011. However, the population has not grown in all communities and regions. And rural population growth continues to be outpaced by growth in urban centres. As a result, the percentage of rural Albertans as a share of the total Alberta population continues to trend downward. As well, rural Alberta is proportionally older on average than urban Alberta and struggles to attract immigrants.

The Alberta government will explore policies and programs focused on attracting and retaining youth, families and industry leaders to rural Alberta to support community-based approaches that increase the vitality and economic sustainability of rural communities.

Actions:

- Provide incentives, such as scholarships and bursaries, to youth and new graduates to bring their skills to rural communities.
- Increase coordination of labour attraction programs and initiatives to more effectively promote opportunities across Alberta.
- Provide information and tools for employers in rural regions to help address labour requirements.
- Increase employer engagement and investment in workplace-based training through developing new government-sponsored training programs.
- Develop and implement targeted entrepreneurial and small business workforce programs tailored to rural communities and underrepresented populations.
- Encourage municipalities to implement initiatives to welcome and include Aboriginals and newcomers from diverse ethnic and cultural backgrounds to their communities.
- Work with municipalities, regions and Aboriginal communities to increase housing in growing areas.



Strategy 3.2: Expand business coaching services that help connect emerging and established entrepreneurs and business leaders through mentorship, leadership and skill development programs.

4-H. Junior Achievement. Business Link. Community Futures. FarmOn. Green Hectares. University of Alberta Centre for Entrepreneurship and Family Enterprise. These are a few of the organizations that provide expertise in connecting entrepreneurs with mentorship and leadership programs. Many financial institutions also support business start-ups with information.

Encouraging networking among these organizations would ensure all players know what each offers – from services for youth and new entrepreneurs to those contemplating expansion – and allow simplified access for clients.

Actions:

- Strengthen connections among existing mentorship networks and enable the establishment of additional mentoring opportunities for small businesses in rural Alberta.
- Foster collaboration among regional businesses by enabling the creation of matchmaking forums and leadership groups.
- Establish a one-window service provider network connecting entrepreneurs and business leaders to development services for their individual needs.
- Expand targeted entrepreneurial and training programs for First Nations and Metis youth in rural regions.

“The real opportunity in rural Alberta is for new-age pioneers who live local and think global.”

Christie Dick, Return to Rural
www.returntorural.ca

EXPANDING BUSINESS COACHING SERVICES

Rural development initiative builds ‘the new rural’ in southeastern Alberta

They’re turning the ‘wild west’ into the ‘wired west’ in southeastern Alberta.

“It’s the new rural,” says Christie Dick, Project Manager of Return to Rural.

“We’re telling young people they can have it all – live local and think global.”

Their welcome mats suddenly grew a whole lot bigger.

That’s an extreme advantage for young, savvy entrepreneurs who want to grow a traditional business or germinate a new one, says Larae Pierson, R2R’s Special Media Manager. “We want them to think about mapping out their future in the new rural frontier.”

shopping.

Closing the digital divide between urban and rural is critical, says Andrea Thornton, R2R Project Coordinator. So R2R has offered training sessions for community leaders to become comfortable with new technologies and take advantage of tools that can close the gap between large rural distances.

“We’re telling young people they can have it all – live local and think global.”

“Sharing what we have learned is a really big part of what we do,” adds Thornton.

Dick is a major force behind Return to Rural (R2R), a one-of-a-kind rural development strategy that sets its sights on young Albertans, enticing them to migrate back to their roots, set up shop and build their lives in a group of communities in the Special Areas region. It’s helping stem the demographic tide of rural Alberta, growing greyer as youth seek post-secondary education in larger centres and never look back. R2R wants to turn them around.

“The real opportunity is for new-age pioneers,” says Dick. Enhanced broadband technology in the Special Areas and MD of Acadia No. 34 region has brought the world to the front doors of local businesses.

Using social media tools – Facebook, Twitter, YouTube – R2R targets well-educated young people from 21 to 45 years of age. There’s even a #WorkWednesday hashtag that offers new career postings.

But R2R support doesn’t end there. Backstopping new or expanding ventures is a whole range of group or one-on-one sessions on business tools or social media marketing. This support has: helped build a new web page for a local photographer to expand her business; provided assistance with a business plan to help an aspiring auto body shop owner return home to their community; and helped an Oyen clothing store venture into online

“We have touched base with tons of communities in rural Alberta as well as presented at conferences and community meetings and continue to develop toolkits, models and best practices.”

Dick adds that the collaboration of the communities involved in R2R is essential, pulling the project in the same direction. The partnership has meant access to government funding and successes that would not be possible without the collaborative regional approach.

“We’re all on board with the message that living in rural Alberta doesn’t mean you can’t reach out to larger markets because of technology,” she says.

AREA OF FOCUS 4: RURAL BUSINESS INFRASTRUCTURE CAPACITY

Give Albertans the right tools to work with and they will be the architects and builders of their own success. Enabling business development and the sustainability of commerce in rural communities relies on the province's commitment to increase the infrastructure capacity of value-added processing and manufacturing, innovation and technology, as well as water storage. These building blocks will give entrepreneurs the basics they need to turn their ingenuity into products and merchandise that can reach untold markets and achieve new levels of competitiveness, locally and beyond.

Strategy 4.1: Increase the capacity of industry to efficiently capitalize on value-added processing and manufacturing opportunities.

Value-added processing and manufacturing gives Alberta producers and agri-businesses exponential benefit from the raw products and services they produce. With the right production capacity, more value-added products can be introduced in the marketplace and more quickly, too. Encouraging and supporting rural businesses to develop and augment their capacity to manage, market and access capital will position them to capitalize on new opportunities.

Actions:

- Increase capacity at the Food Processing Development Centre in Leduc and expand operations into non-food value-added processing.
- Expand opportunities for entrepreneurs to use established facilities for value-added processing.
- Increase research and innovation to support commercialization and development of new products and solutions.

Strategy 4.2: Enhance innovation and technology infrastructure to ensure rural businesses are positioned to be effective, efficient and competitive.

Advanced information and telecommunications infrastructure has brought rural Albertans closer to people around the world and markets never before imagined. However, a digital divide between rural and urban continues to disconnect entrepreneurs, businesses and rural residents from technological applications and information communications technologies that would increase their productivity and competitiveness in a connected world.

Actions:

- Identify and reduce constraints to rural Internet speed and capacity.
- Approve additional projects through the Final Mile program to further expand connectivity in rural areas.
- Negotiate a new SuperNet contract upon expiration in 2018 to ensure the appropriate broadband services continue to be available to rural businesses and communities and that the SuperNet can further enhance community broadband infrastructure, with approval from Service Alberta.
- Advocate federal regulators for increased cellular coverage and capacity in rural areas, reducing the number of areas where service is unavailable.

ENHANCING RURAL TECHNOLOGY INFRASTRUCTURE

O-NET brings fast times to Olds

It's a fast crowd in Olds. Ten times faster than the rest of Canada, in fact.

That's because of O-NET, the community-owned fibre optic network providing up to one gigabit per second of bandwidth to businesses, organizations and residents across the community. The service is symmetrical, meaning upload speeds are the same as download speeds.

Why is this town of 8,500 leading the bandwagon on high-speed Internet? It's all about rural development, says Joe Gustafson, Chair of Olds Fibre Ltd., which operates as O-NET. In 2003, the town saw some businesses struggling from lack of bandwidth and began exploring how to hook on to the Alberta SuperNet, the ultra high-speed broadband network connecting government, learning, health, library and municipal locations.

"In our naivety, we imagined some kind of giant extension cord to plug into the SuperNet," laughs Gustafson. Many years later, what emerged was a fibre optic network that can connect to every property

in the community to bring a bundle of services to residents, businesses or institutions.

For an educational institute like Olds College, it has meant an exponential increase in speed for uploading or downloading files, allowing for video streaming and distance learning. Businesses enjoy uploading files of information rather than couriering chips of data. A dentist, for instance, can take an impression of a mouth, upload the data to a lab in another location where dentures can be built. Residents can take advantage of a package of TV, Internet and phone from one provider.

"We're trying to take the barriers away," says Gustafson. "There were limits before on how much data you could convey and when. A good comparison would be if Highway 2 were a two-lane highway – you'd have to decide when traffic was the lowest so you could travel to Calgary. It would likely be 3 a.m."

One of the stumbling blocks along the way has been access to capital. Olds town council recently agreed to loan up to \$8 million to the Olds

"We're trying to take the barriers away."

Institute for Community & Regional Development to complete the short hook-ups to each home and three remaining service areas. The Institute is a partnership among the Town of Olds, Olds College, Olds and District Chamber of Commerce and the Olds Regional Exhibition and is the only shareholder of Olds Fibre Ltd.

That governance model has been extremely effective, he says.

"We've had conversations with other communities interested in doing something similar," he says. "We always tell them as a starting point, you need a governance process in place that actually works."

Gustafson describes himself as "consciously incompetent" when it comes to technology.

"You just have to be aware of what you don't know and surround yourself with knowledgeable people with the technical skills to get the job done."

Strategy 4.3: Create alignment with the Water for Life Action Plan for a sustainable water supply to support economic activity.

Water is an essential resource for the economic development of rural communities. The continuous improvement of water management practices and technologies can help ensure the availability of reliable, quality water supplies over time.

Maintaining strong partnerships with landowners, farmers, ranchers, as well as local and regional organizations, is key to sustaining our rural economy.

Actions:

- Enable partnerships, regional-based solutions and information sharing to enhance effective water management practices and promote long-term sustainable water supplies.
- Empower collaborative planning for improved stability and predictability in response to water shortages such as droughts.
- Continue to improve productivity and efficiency of irrigation infrastructure to support additional economic activity without increased water consumption.



AREA OF FOCUS 5: REGIONAL AND CROSS-REGIONAL COLLABORATION

Regional economic development entities are located across the province to help position regions to compete more effectively in a global marketplace and improve investment attraction in rural Alberta. The province will help improve coordination and cooperation of those entities to share the knowledge of available programs, services and initiatives to further strengthen economic opportunities in rural communities.

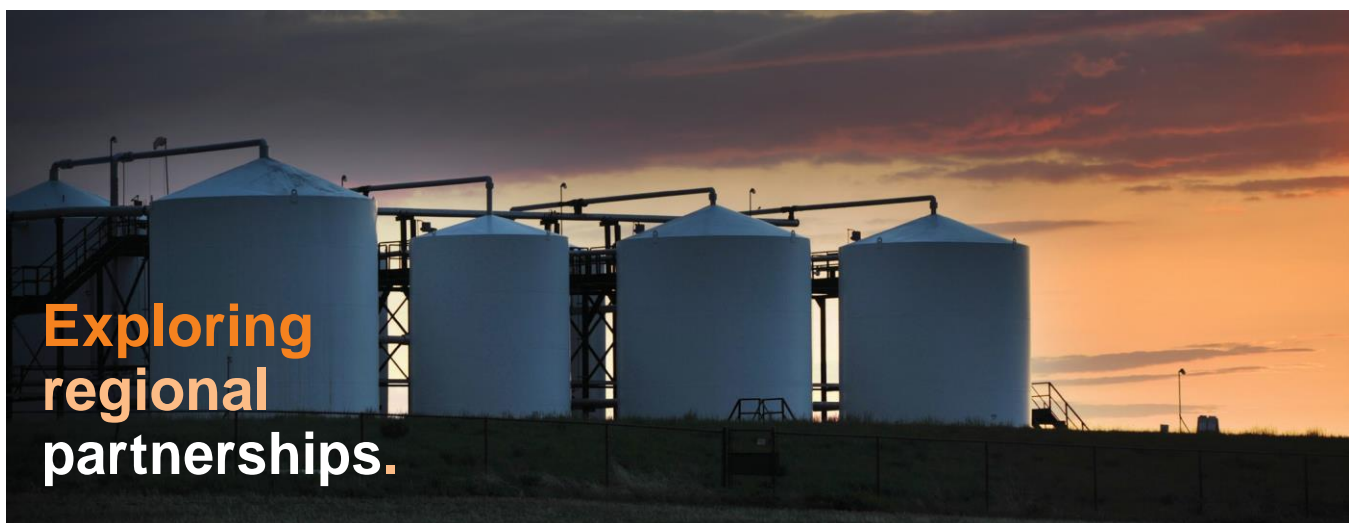
Supporting collaborative planning and projects within and between different regions will lead to more economically diverse and sustainable rural communities. Seeking opportunities to partner not only within Alberta, but also with other jurisdictions, will further enable government to ensure the best programs and services are available for rural communities.

Strategy 5.1: Enable collaboration within and between regions in Alberta to better focus planning, service delivery and project development.

Rural regions that work together under an economic development banner are magnets for investment attraction and global market access. Through successful cooperation between economic development entities, non-profit organizations, municipalities and government, rural communities and businesses will be better positioned to succeed.

Actions:

- Increase coordination and support in regional economic development planning, programs and services by clarifying roles, reducing existing inefficiencies and focusing on outcomes.
- Create greater awareness of existing regional economic development entities and the services they provide.
- Encourage and recognize partnerships between municipalities that collaboratively address regional needs.
- Support increased collaboration between Aboriginal communities and neighbouring counties and municipalities.
- Identify and pursue options for Rural Electrification Associations to diversify their business model and enterprise portfolios to improve their economic viability and long-term sustainability in rural areas.
- Create opportunities for discussion among economic development stakeholders to build relationships, encourage collaboration and share ideas.



Growing innovative industries.



CONCLUSION

The **Rural Economic Development Action Plan** provides strategies that will help rural communities continue to build on their economic development success, both in the near future and years down the road. Stakeholders were engaged to identify challenges and areas where the Government of Alberta could help rural Alberta flourish and grow. They identified several key issues for ongoing rural economic development:

- There are barriers to development for next-generation, value-added enterprises to capitalize on new markets and new growth opportunities.
- There are financial obstacles for those businesses seeking capital for new and expanding enterprises.
- There are demographic realities. The rural population is greying as youth migrate to larger city centres. Attracting skilled workers and their families is a hurdle faced by rural industries and businesses across Alberta.
- There are infrastructure challenges such as technological connectivity and value-added processing capacity.
- There is a need for regional and government coordination and cooperation to make effective use of resources.

a shared commitment between all stakeholders, the **Rural Economic Development Action Plan** will support rural Alberta as it continues down the path to a sustainable and vibrant future.

The actions laid out in the **Rural Economic Development Action Plan** directly respond to these barriers, and outline practical steps the Government of Alberta, in partnership with communities, can take to ensure rural Alberta continues to thrive. Through collaboration and



APPENDIX

Government of Alberta Initiatives

A solid base of programs and services already exists or are currently being developed to support rural economic development, and the action plan intends to leverage that work.

The following strategies and frameworks complement the **Rural Economic Development Action Plan**. These will help support the plan's successful delivery.

Economic Development Framework: Building on Alberta's Strengths

This framework was developed across government and identifies strategic goals, outcomes and performance measures for economic development in the province.

Alberta's Transportation Strategy

This 50-year strategy outlines the overarching vision for Alberta's transportation system, including all forms of transportation that ensure the safe and efficient movement of people, goods and services. For rural communities, a proper transportation system is key for economic diversification and success.

Alberta's Tourism Framework: A Pathway to Growth

This framework creates a common vision to grow Alberta's tourism industry and communicate the goals and priorities that will position Alberta for success. Rural Alberta has great potential to enhance tourism opportunities and grow its economic base.

Alberta's Small Business Strategy

This strategy acknowledges and responds to the needs of Alberta's small businesses and entrepreneurs. Rural Alberta has a strong foundation of small and medium-sized businesses that are prepared for growth and diversification.

Alberta's International Strategy

This strategy was developed to bolster market access for Alberta products, strengthen the province's reputation abroad and position Alberta as a safe and strong place for international investment.

Alberta's Plan for Parks

This plan introduces short- and long-term activities and a framework for decision-making to enable Alberta's parks to inspire people to discover, value, protect and enjoy the natural world and the benefits it provides for current and future generations. Rural regions are able to realize increased economic opportunities through tourism to Alberta parks.

Alberta Research and Innovation Plan

This plan reflects the role of research and innovation in advancing the Government of Alberta's long-term vision of focusing on families and communities, securing Alberta's future and advancing world-leading resource stewardship.

Aboriginal Economic Partnerships Program

The Aboriginal Economic Partnerships Program provides funds for economic development and capacity building in Aboriginal communities while building partnerships between First Nations, Métis settlements and organizations, governments (federal, provincial and municipal), industry and other stakeholders.

Economic Opportunities Initiative

This initiative is intended to increase Aboriginal participation in the economy and includes: preparing youth to participate in the economy; increasing the participation of Aboriginal women; promoting entrepreneurial participation; reducing social barriers to participation; and building organizational capacity to support economic participation.

Social Policy Framework

Alberta's Social Policy Framework provides broad, overall direction for social policy in Alberta, including housing, employment, safety, and child care. It is intended to guide collective efforts to meet the growing and diverse needs of Albertans, and it provides a common foundation to evaluate, measure, and report progress on achieving desired outcomes.

Water for Life

The Water for Life Action Plan addresses the management of the province's resources for the benefit of all Albertans. The action plan's three main goals include safe, secure drinking water; healthy aquatic ecosystems; and reliable, quality water supplies for a sustainable economy.

Other initiatives intended to support the continued vitality of rural Alberta include: a review of the Municipal Government Act, Alberta's Cultural Policy, and Workforce Partnerships Program, among others.

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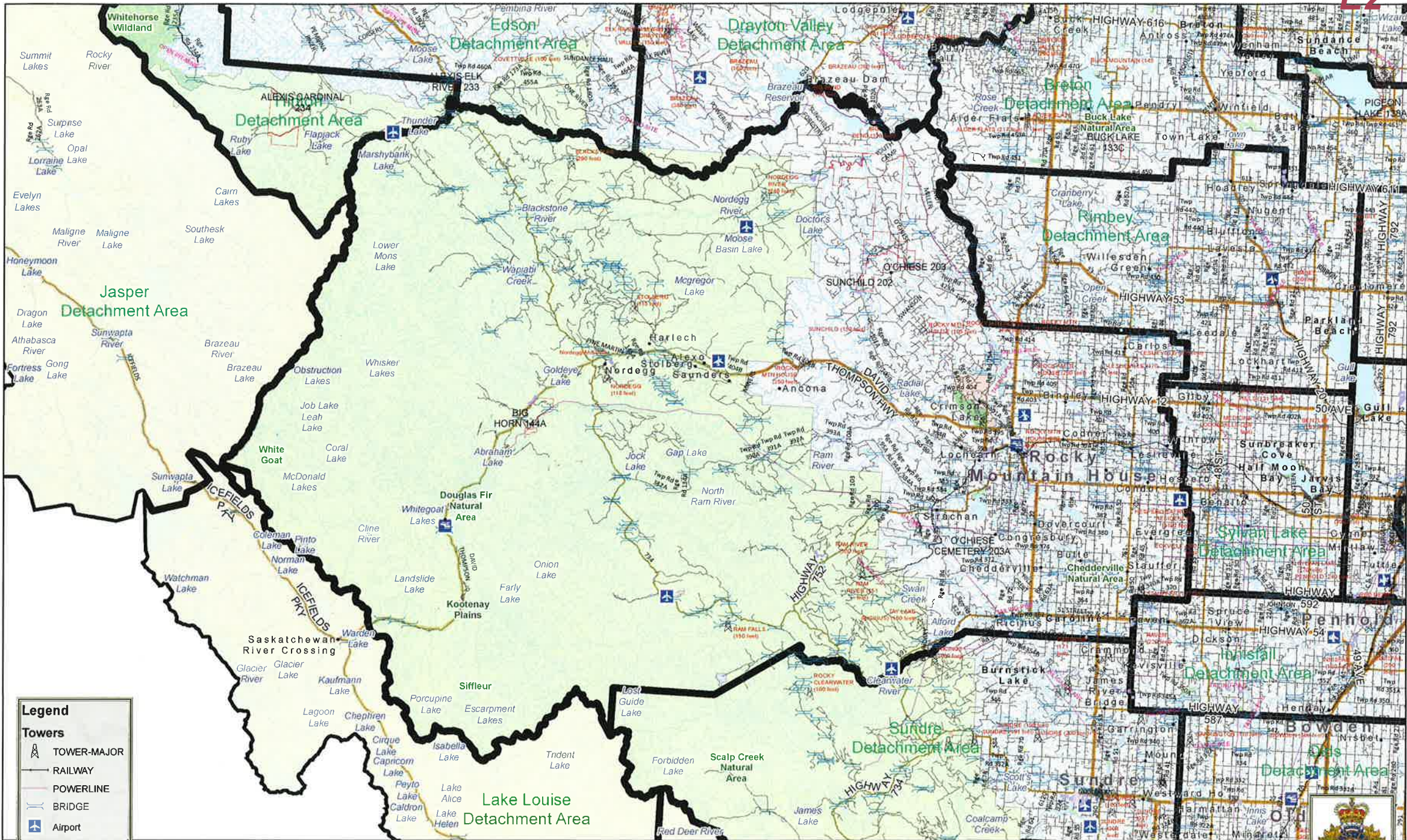
Agenda Item

Project: Royal Canadian Mounted Police Detachment Service Areas for Clearwater County	
Presentation Date: December 9, 2014	
Department: Community & Protective Services	Author: Ted Hickey
Budget Implication: <input checked="" type="checkbox"/> N/A <input type="checkbox"/> Funded by Dept. <input type="checkbox"/> Reallocation	
Strategic Area: Quality of Life	Goal 2: Evaluate and plan the current public safety and emergency services needs within the broader Rocky/Caroline/Clearwater community.
Legislative Direction: <input checked="" type="checkbox"/> None <input type="checkbox"/> Provincial Legislation (cite) _____ <input type="checkbox"/> County Bylaw or Policy (cite) _____	
Recommendation: Council receives this item as information.	
Attachments List: Map of Royal Canadian Mounted Police Detachment Service Areas for Clearwater County	

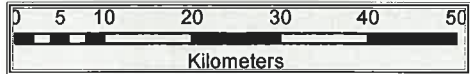
Background:

Council had requested additional information specific to the policing services provided by the Royal Canadian Mounted Police and detachments charged with serving areas within Clearwater County.

RCMP Detachments primarily serving Clearwater County include Rocky Mountain House, Sundre, and Rimbey but may also include Drayton Valley, Breton, Innisfail, Sylvan Lake, Edson, Jasper and Lake Louise Detachments.



Rocky Mountain House Detachment



Operations Strategy Branch 2013
 Data Source: DTMI; AltaLIS; RCMP
 Reference Scale: 1:230,000



Legend

Towers

- TOWER-MAJOR
- RAILWAY
- POWERLINE
- BRIDGE
- Airport
- Heliport
- Water Aerodrome



Agenda Item

Project: Physician Recruitment and Retention Society Request for Additional Funds	
Presentation Date: December 9, 2014	
Department: Community & Protective Services	Author: Katie Lutz
Budget Implication: <input type="checkbox"/> N/A <input checked="" type="checkbox"/> Funded by Dept. <input type="checkbox"/> Reallocation	
Strategic Area: Quality of Life	Goal: Ensure future needs of the community and an aging population (hospital, physician recruitment, EMS)
Legislative Direction: <input checked="" type="checkbox"/> None <input type="checkbox"/> Provincial Legislation (cite) _____ <input type="checkbox"/> County Bylaw or Policy (cite) _____	
Recommendation: That Council approves \$2,000 in additional funding for the Rocky/Clearwater/Caroline Physician Recruitment and Retention Society.	
Attachments List: Rocky Physician Recruitment & Retention Society 2015 Budget	

Background:

The Rocky/Clearwater/Caroline Physician Recruitment and Retention Society is seeking \$2,000 in additional funding from County Council, to compensate for a shortage of funds.

The Society is requesting from both the Town and County an additional \$2,000 each. Currently they have approx. \$2,300 on deposit with an estimated \$1,000 being spent December 12, 2014 for a Recruitment Lunch meeting with 50 Students at the Red Deer Hospital. Rent for the Society's Condo will be due on January 1, 2015 in the amount of \$1,500 and they have promised three month's rent free to tenants. The additional \$4,000 will provide them with a cushion of funds until they can request monies from the 2015 budgets.

Staff is recommending that Council approve funding for this request, which will come from the Community Services budget. Council currently commits \$12,000 annually towards physician recruitment for the region. The funding request is for an additional \$2,000.

**Rocky Physician Recruitment & Retention Society
2015 Budget**

	Budget	2014					
	2015	Estimated	2013	2012	2011	2010	
Income							
Condo Rent	9,600.00	10,033.00	11750.00	0	0	0	
Town of RMH	4,000.00	4,000.00	7500.00	8182.40	7000.00	2000.00	
Clearwater County	4,000.00	4,000.00	7500.00	6275.00	6000.00	2000.00	
Other	-	-	<u>6567.74</u>	900.00	6070.70	13960	(Other- AHS, RAPP, FCSS Misc donations)
Total Income	17,600.00	18,033.00	\$ 33,317.74	\$ 15,357.40	\$ 19,070.70	\$ 17,960.00	
Expenses							
Advertising	50.00	21.00	21.00	0.00	0.00	420.00	
Recruitment Activities	4,000.00	4,000.00	3566.03	1528.74	2592.61	4973.10	
Supplies	100.00	-	101.43	269.62	49.93		
Bank Charges	-	25.00	22.00	24.00	42.00		
Condo Rent	22,500.00	18,000.00	18000.00	6000.00	9450.00	13300.00	
Insurance	500.00	500.00	472.00	472.00	480.00	476.00	
Condo Cleaning	200.00	100.00	175.00	0.00	435.00	410.00	
Conferences	-	-	7350.00	0.00	479.32		
FCSS Grant			0.00	2615.74	3764.16		
RPAP Grant			0.00	3866.29	2628.73		
Telephone			0.00	0.00	0.00	1621.13	
Total Expenses	27,350.00	22,646.00	\$ 29,707.46	\$ 14,776.39	\$ 19,921.75	\$ 21,200.23	
Net Income	- 9,750.00	- 4,613.00	\$ 3,610.28	\$ 581.01	-\$ 851.05	-\$ 3,240.23	

Notes to 2015 Budget

Condo Rent income is estimated at 6 months empty on a worst case scenario.

2014 the condo sat empty for 5 months

2015 require extra 3 months rent for additional doctor - Total \$4,500



Agenda Item

Project: Arbutus Hall Funding Request (Tabled Item 04/10/12)	
Presentation Date: December 9, 2014	
Department: Corporate Services	Author: Rudy Huisman/ Katie Lutz
Budget Implication: <input checked="" type="checkbox"/> N/A <input type="checkbox"/> Funded by Dept. <input type="checkbox"/> Reallocation	
Strategic Area: Governance	Goal:
Legislative Direction: <input checked="" type="checkbox"/> None <input type="checkbox"/> Provincial Legislation (cite) _____ <input type="checkbox"/> County Bylaw or Policy (cite) _____	
Recommendation: That Tabled Item – 04/10/12 Arbutus Hall Funding Request be removed from the list of tabled items.	
Attachments List: None	

Background:

In 2012 the Arbutus Community Hall Association applied for a grant to fund bathroom upgrades. Council tabled the request until a complete capital projects plan was submitted.

Since that time, the bathrooms have been upgraded with alternative funding. Community Services staff indicate that a new application is expected in 2015.

Given the above circumstances the tabled item can be removed from the list of tabled items.



Agenda Item

Project: 2014 Clearwater County External Safety Audit	
Presentation Date: December 9, 2014	
Department: Health and Safety	Author: Steve Maki
Budget Implication: <input checked="" type="checkbox"/> N/A <input type="checkbox"/> Funded by Dept. <input type="checkbox"/> Reallocation	
Strategic Area: #5 – Human Resource Development	Goal: #1 To maintain a high quality health and safety program that complies with AB Health & Safety legislation through the continued development or improvement of the County's Health & Safety program and development or implementation of recognized best practices.
Legislative Direction: <input type="checkbox"/> None <input checked="" type="checkbox"/> Provincial Legislation: <u>Occupational Health & Safety Act / Code</u> <input type="checkbox"/> County Bylaw or Policy (cite) _____	
Recommendation: That Council reviews the results of the 2014 external safety audit and accepts the information as presented.	
Attachments List:	

Background:

In order to renew a Certificate of Recognition (COR), a municipality must pass an external audit of their health and safety management system every three years and two internal audits in between (i.e. - internal audit, internal audit, external audit, and repeat process). To pass the audit requires a minimum mark of 80% overall, while scoring at least 50% in each of the 8 system elements. The audit must be completed using the Alberta Municipal Health & Safety Association (AMHSA) Audit Tool.

The certified auditor submits the completed audit to AMHSA for a quality assurance review. If the audit meets the quality assurance standard, and the municipality has passed its audit, AMHSA will then process the audit by forwarding the information to the Workers Compensation Board (WCB) and Alberta Employment Insurance Agency

(AEI). A COR will then be issued by AEI, sent to AMHSA and then sent to the successful municipality.

A copy of the COR and related correspondence will be kept on file for 3 years. The COR must be maintained through the performance of an internal maintenance audit, in each of the following 2 calendar years, and expires 3 years from the date of issue.

Clearwater County scored a passing grade of 94% on the 2014 external audit. An action plan will be developed from this audit with recommended changes and improvements to be implemented during 2015. Items that are to be addressed in the action plan are Organizational Commitment and Formal Workplace Inspections.

In the auditors executive report summary it was stated that Clearwater County has a strong Health and Safety system. All recommended improvements are just fine tuning. Credits were given to the Health and Safety committee, and all employees were a pleasure to work with.

AMHSA Audit Tool

Summary Score Sheet

Municipality Evaluated:

Date of Audit:

Element	Total Points Possible	Points Awarded	Min. Points Required	%	Comments
1. Organizational Commitment	130	116	65	89%	
2. Hazard Identification and Assessment	190	184	95	97%	
3. Hazard Control	150	141	75	94%	
4. Formal Workplace Inspections	130	114	65	88%	
5. Orientation and Training	120	118	60	98%	
6. Emergency Response Planning	85	82	43	96%	
7. Incident Investigation	115	107	58	93%	
8. Program Administration	80	76	40	95%	
TOTAL	1000	938	800	94%	

Final Score: (TOTAL/1000) x 100% = **94%**

Did the municipality achieve:

At least 80% overall? **Yes**

A minimum score of at least 50% in each element? **Yes**

To pass the audit the municipality must achieve a minimum standard of at least 50% in each element AND at least 80% overall.

Did the municipality pass the audit? **Yes**

Auditor Signature *Cathy Tipler*

CAO Signature *[Signature]*



Agenda Item

Project: Organizational Health and Safety Statement of Commitment	
Presentation Date: December 9, 2014	
Department: Health and Safety	Author: Steve Maki
Budget Implication: <input checked="" type="checkbox"/> N/A <input type="checkbox"/> Funded by Dept. <input type="checkbox"/> Reallocation	
Strategic Area: #5 – Human Resource Development	Goal: #1 To maintain a high quality health and safety program that complies with AB Health & Safety legislation through the continued development or improvement of the County's Health & Safety program and development or implementation of recognized best practices.
Legislative Direction: <input type="checkbox"/> None <input checked="" type="checkbox"/> Provincial Legislation: <u>Occupational Health & Safety Act / Code</u> <input type="checkbox"/> County Bylaw or Policy (cite) _____	
Recommendation: That Council accepts the information as presented.	
Attachments List:	

Background:

The purpose of this agenda is to provide Council with a quick synopsis of Bill C-45 and reiterate Clearwater County's compliance with provincial and federal regulations. Clearwater County continues to comply with all legislative requirements and its program satisfies the responsibilities assigned to Council, management and staff.

What is Bill C-45?

Bill C-45 is federal legislation that amended the Canadian Criminal Code and became law on March 31, 2004. The Bill established new legal duties for workplace health and safety, and imposed serious penalties for violations that result in injuries or death. The Bill provided new

rules for attributing criminal liability to organizations, including corporations, their representatives and those who direct the work of others.

Why was Bill C-45 (Section 217.1 in the Criminal Code) created?

Bill C-45, also known as the "Westray Bill", was created as a result of the 1992 Westray coal mining disaster in Nova Scotia where 26 miners were killed after methane gas ignited causing an explosion. Despite serious safety concerns raised by employees, union officials and government inspectors at the time, the company instituted few changes. Eventually, the disaster occurred.

What are the main provisions of Bill C-45?

- Created rules for establishing criminal liability to organizations for the acts of their representatives.
- Establishes a legal duty for all persons "directing the work of others" to take reasonable steps to ensure the safety of workers and the public.
- Sets out the factors that courts must consider when sentencing an organization.
- Provides optional conditions of probation that a court may impose on an organization

Who do these provisions of the Criminal Code affect?

These provisions of the Criminal Code affect all organizations and individuals who direct the work of others, anywhere in Canada. These organizations include federal, provincial and **municipal governments**, corporations, private companies, charities and non-governmental organizations.

HEALTH AND SAFETY POLICY

Organizational Health & Safety Statement of Commitment

The personal health and safety of each employee of this County is of primary importance. The prevention of occupationally induced injuries and illness is of such consequence that it will be given priority over operating productivity where necessary. To the greatest degree possible, management & Council will provide all mechanical and physical facilities required for personal safety and health in keeping with the highest standards.

We will maintain a health and safety program conforming to the best practices of organizations of this type. To be successful, such a program must start with proper attitudes toward injury and illness prevention on the part of management, supervisors, and employees. It also requires cooperation in all safety and health matters, not only between supervisors and employees, but also between each employee and their co-workers. Only through such a cooperative effort can a safety program for all be established and preserved in the best interest of all.

Our objective is a health and safety program that will reduce the number of injuries and illnesses to zero, surpassing the best experience of operations similar to ours. Our goal is zero incidents and injuries.

Our health and safety program will involve:

- Adhering to all Provincial and Federal regulations.
- Providing mechanical and physical safeguards to the maximum extent possible.
- Conducting a program of safety and health inspections in order to find and eliminate any unsafe working conditions and practices, to control health hazards, and to comply fully with the safety and health standards for every job.
- Training all employees in good safety and health practices.
- Providing necessary personal protective equipment and instruction for its use and care.
- Developing and enforcing safety and health rules, and requiring all employees to cooperate with these rules as a condition of employment.
- Investigating every accident, promptly and thoroughly, to find out what caused it and to correct the problem so that it will not happen again.

We recognize that the responsibilities for health and safety are shared and that:

- The employer accepts the responsibility to provide a safe work environment and to provide adequate safety training to its workers.
- Employees are responsible for their own safety and that of their co-workers. It is their duty to halt and or remedy all unsafe work practices until that work can resume safely.

The safety information in this policy does not take precedence over OHS regulations. All employees should be familiar with the OHS regulations as they relate to each of their duties.

Clearwater County supports the Clearwater County Safety Committee, and the Clearwater County Safety Manual.

Signed: _____ *Ron Leaf* _____ Date: Sept. 25/14

County CAO

Signed: _____ *Pat Alexander* _____ Date: Sept. 25/14

Reeve



Agenda Item

Project: Proposed Date for Strategic Plan 2015-2018 Discussion	
Presentation Date: December 9, 2014	
Department: Municipal	Author: Tracy Haight/Ron Leaf
Budget Implication: <input checked="" type="checkbox"/> N/A <input type="checkbox"/> Funded by Dept. <input type="checkbox"/> Reallocation	
Strategic Area:	Goal:
Legislative Direction: <input checked="" type="checkbox"/> None <input type="checkbox"/> Provincial Legislation (cite) _____ <input type="checkbox"/> County Bylaw or Policy (cite) _____	
Recommendation: That Council schedules a meeting on December 15, 2014 to discuss proposed formatting changes to the Strategic Plan.	
Attachments List: N/A	

Background:

In consideration of Council's scheduled review of the draft Strategic Plan in January 2015, Administration would like to meet with Council on Monday, December 15 to discuss proposed changes to the format and the technical arrangement of the document.

The proposed changes do not affect the content or sentiment of the document, however Administration requests an opportunity to discuss the rationale for the proposed changes and provide Council with points to consider and contemplate prior to the anticipated approval in January.



Agenda Item

Project: Brownlee LLP “Emerging Trends” Municipal Law 2015 Educational Sessions	
Presentation Date: November 25, 2014	
Department: Municipal	Author: Ron Leaf
Budget Implication: <input checked="" type="checkbox"/> N/A <input type="checkbox"/> Funded by Dept. <input type="checkbox"/> Reallocation	
Strategic Area:	Goal:
Legislative Direction: <input checked="" type="checkbox"/> None <input type="checkbox"/> Provincial Legislation (cite) _____ <input type="checkbox"/> County Bylaw or Policy (cite) _____	
Recommendation: That Council authorizes all councillors to attend the 2015 Brownlee LLP Emerging Trends session in either Calgary or Edmonton and/or the Reynolds Mirth session in either Edmonton or Airdrie.	
Attachments List: Brownlee LLP session agenda and description	

Background:

Brownlee LLP is again holding their Emerging Trends legal sessions on Thursday, February 12 and 19 in Calgary and Edmonton, respectively (agenda attached).

The deadline for registration is January 16 for the Brownlee sessions.

Reynolds Mirth Richards & Farmer (RMRF) LLP will also host municipal law sessions in Edmonton and Airdrie. Further details on the RMRF sessions will be forwarded to Council as soon as they become available.

Assuming Council support for its members attending these events, I ask that individual Councillors advise Tracy Lynn of which session they wish to attend.

Dear Clearwater County Council,

Please see the attached invite to Brownlee LLP's annual Emerging Trends in Municipal Law Seminar. Our deadline for registrations is January 16th, 2015 and we look forward to your response. We would request that you circulate this invitation to any individuals in your municipality/organization that you feel would benefit from this seminar.

A more detailed summary of our Seminar Topics are here for your review:

Topic 1

Boost Your Budget

Effective budget boosting strategies that all municipalities can implement. From proper and enforceable cost recoveries, to cost of service rate setting, to regional cooperation and simple good contracting and beyond, there are better, smarter, and efficient ways to reduce costs, reverse expense flows, and get more bang for the municipal buck.

Topic 2

What's Hot – or Not in Employment Law?

Family Ties- that bind

Several years ago Human Rights Commissions across the country commenced permitting human rights complaints based on the needs of an employee's family members. This new and evolving ground has been the subject of much discussion, confusion, panic, and case law in recent times. This topic will explain an employer's duty to accommodate in this area; where the line is drawn and practical lessons for employers arising from recent cases.

Over the Legal Limit!

Unfortunately issues of drug and alcohol addiction arise in all workplaces and can cause severe damage not only to the addict but coworkers and your municipality. This is a rapidly evolving area of employment law with many recent important cases. What is your duty to accommodate? What are the key strategies to dealing effectively with this issue and protecting your employees and business while ensuring compliance with Human Rights? What are the key proactive steps to minimize this issue from arising and maximize your options as an employer in dealing with employee addicts effectively? Should you have a testing program? What tests are allowed and in what circumstances?

Ounce of Prevention worth a pound of Cure

Over the years we have presented on various tremendously effective and important proactive tools that every employer should be aware of. This session will serve as a reminder on the top tools and techniques for minimizing costly legal disputes with employees including: Effective hire letters and effective discipline and performance management.

Breakout Session #1

Risky Business

A refresher on municipal exposures and available defenses and discussion of recent case law of interest to Alberta municipalities

Breakout Session #2

Off-Site Levy – A Checklist to Optimize Recovery

Recent cases on off-site levy bylaws of Alberta municipalities have clarified what is required to justify and support valid off-site levies. Brownlee will present a checklist to assist your municipality with reviewing and updating your municipality's off-site levy regime, with the end goal of ensuring optimal recovery.

Should you have any questions please don't hesitate to contact our office.

Regards,

Brownlee LLP

This email was sent by Brownlee LLP. Please note that your email was found on the Municipal Affairs website, our personal contact list and/or an online directory. If you would like to update your information or would like to unsubscribe to any future Brownlee LLP emails, please reply to this email address. To be removed from our email list, please type "unsubscribed" into the subject line of the email. Thank you.

If you have any questions, you may send them to brownleellp@brownleelaw.com or to 2200 Commerce Place, 10155-102 Street, Edmonton, AB T5J 4G8.



B R O W N L E E
L L P
Barristers & Solicitors

Emerging Trends

In Municipal Law 2015

THE LATEST ISSUES IMPACTING MUNICIPALITIES

Boost your Budget

Effective budget boosting strategies that all
Municipalities can implement

What's Hot or Not in Employment Law

Family status human rights accommodation; Over the
legal limit! Drugs and alcohol; Top proactive risk
management techniques

Risky Business

(Breakout Session – Topic 1)

A refresher on Municipal liability exposures, available
defenses and discussion of recent case law

Off-Site Levy – A Checklist to Optimize

Recovery

(Breakout Session – Topic 2)

Recent case law and checklists to ensure optimal recovery

Bear Pit Session

Your Questions Answered

Calgary

Thursday, February 12, 2015

Coast Plaza Hotel & Conference Centre

1316 – 33rd Street, NE

Phone: 403.248.8888

8:00AM – 3:30PM (Reception to follow)

**Registration and Continental Breakfast
at 8:00AM**

Edmonton

Thursday, February 19, 2015

Northlands EXPO Centre

7300-116 Avenue

8:00AM – 3:30PM (Reception to follow)

**Registration and Continental Breakfast
at 8:00AM**

SEE REVERSE SIDE FOR REGISTRATION DETAILS

Practitioners in the following practice areas will be present throughout the day to answer your questions:

Administrative Law, Construction & Procurement, Employment & Labour, Environmental, Expropriations, Municipal
Corporations, Municipal Enforcement, Municipal Utilities & Utility Regulation,
Planning & Development, Privacy & Access to Information, Property Taxation and Assessment, Real Estate



Agenda Item

Project: 11:00 A.M. Delegation: Doug Bolin	
Presentation Date: December 09, 2014	
Department: Delegations	Author: Tracy Haight
Budget Implication: <input checked="" type="checkbox"/> N/A <input type="checkbox"/> Funded by Dept. <input type="checkbox"/> Reallocation	
Strategic Area:	Goal:
Legislative Direction: <input checked="" type="checkbox"/> None <input type="checkbox"/> Provincial Legislation (cite) _____ <input type="checkbox"/> County Bylaw or Policy (cite) _____	
Recommendation: That Council accepts the information as presented.	
Attachments List: email from Doug Bolin	

Background:

Mr. Doug Bolin will be in attendance to present his concerns to Council as outlined in the attached email.

From: Doug Bolin
Sent: Wednesday, December 03, 2014 2:57 PM
To: Tracy Haight
Subject: Dec 9/2014 Council meeting

Tracy,

As per our earlier discussion, i would like to give this brief outline for a discussion with council members.

The Municipal Development plan regarding Growth Hamlets, and not having the infrastructure in place for development. The ability for growth within these hamlets for residential development, or light commercial development

The requirements of Council regarding Area Structure Plans for a quarter section, when all we want to develop is approximately 16 acres for our business. Not wanting to become a developer for future lot sales or development other than our own usage.

The lack of controls on residential parcels being developed, then turn into full blown commercial business operations

In summary we are asking direction on how council wants us to proceed with the construction of a facility, that will diversify and enhance the tax base, and provide full time employment to residents of the county.

We want to do this in a manner ,that is within the spirit of the Municipal Development Plan. However it remains unclear as to what the standards are, and what will be acceptable to allow us to proceed with a Development Permit and Subdivision Request.

Doug



Agenda Item

Project: Bylaw 999/14 for Application No. 06/14 to amend the Land Use Bylaw – Public Hearing	
Presentation Date: December 9, 2014	
Department: Planning and Development	Author: Kim Jakowski
Budget Implication: <input checked="" type="checkbox"/> N/A <input type="checkbox"/> Funded by Dept. <input type="checkbox"/> Reallocation	
Strategic Area: Land & Economic Development	Goal: Ensure the statutory land use and land development documents of the County properly direct land development and human settlement within the County with consideration on impacts to neighbouring municipalities, in particular the Town of Rocky Mountain House and Village of Caroline.
Legislative Direction: <input type="checkbox"/> None <input type="checkbox"/> Provincial Legislation (cite) _____ <input checked="" type="checkbox"/> County Bylaw or Policy (cite) <u>Land Use Bylaw & MDP</u>	
Recommendation: Pending the results of the public hearing, it is recommended Council grant 2 nd and 3 rd readings to Bylaw 999/14	
Attachments List: Application to Amend Land Use Bylaw, Site Plan, Bylaw 999/14 with Schedule “A”, Intensive Agriculture District “IA”, Aerial Photo	

Background:

The subject land is located approximately 6 miles northeast of the Town of Rocky Mountain House. Donald McPhee holds title to the SW 09-40-06-W5 containing a 152.54 acre Agriculture District “A” parcel. The land proposed to be rezoned and subdivided is located in the northwest corner of the quarter section. There is an existing 5.46 acre Country Residence Agricultural District “CRA” parcel approved in 2006 by Clearwater County and was subdivided out of the west central portion of the quarter section.

The application is to create a 13.5 +/- acre Intensive Agriculture parcel adjacent to Range Road 6-4 and Township Road 40-1A. The proposed rezoned land would then be subdivided from the SW 09-40-06-W5 and become a separate title. The remainder of land in title would then be 135.04 acres. The proposed parcel would be surrounded on two sides by the remaining agricultural land in title. The north and west property boundaries border municipal road allowances and the south boundary is near the existing subdivision

out of the quarter. Schedule "A" indicates the portion of land to be redesignated and subdivided. The landowner's reasons in support of the application are *"to accommodate facilities which are used in their primary agricultural interest and endeavour; the breeding, training and sale of "warm-blood" horses for use in various equestrian events. Said facilities include a residence, barn and veterinary facility, training arena, hay shed, office and paddocks."*

Planning Direction:

The application is subject to the provisions of the Municipal Development Plan (2010) and Land Use Bylaw.

The applicable sections of the Municipal Development Plan (2010) adopted in July 2010 are:

MDP Policy 4.2.3

An application to create a parcel for intensive agricultural purposes shall be evaluated by Clearwater County based on the considerations in Policy 4.2.4 and the following criteria:

- (a) the minimum parcel size is 8.1 hectares (20 acres);
- (b) applicant demonstrates to the satisfaction of the County that the proposed operation will result in lands being intensively used for commercial agricultural pursuits;
- (c) the applicant demonstrates the long term viability of the proposed operation to the satisfaction of the County;
- (d) the applicant demonstrates to the satisfaction of the County that existing farming operations around the proposed parcel will not be restricted; and
- (e) legal and physical access is available.

MDP Policy 4.2.4

In evaluating subdivision and development proposals that affect agricultural land, the agricultural quality of the land is one of a number of factors that Clearwater County shall consider. These factors are as follows:

- (a) the nature and extent of farming activities in the local area, with a focus on the immediate area;
- (b) the location, number and type of existing and planned non-farm land uses located and proposed to be located in the local area;
- (c) the predicted impact on sustainable agricultural production in the local area resulting from the proposal;
- (d) the Farmland Assessment Rating of the land within the title to be subdivided or developed;

- (e) the Farmland Assessment Rating of adjacent lands;
- (f) the proposed use of land; and
- (g) the reasonable availability of optional locations for the proposed subdivision or development.

MDP Policy 8.2.3

Clearwater County encourages the development of agri-business within the County where the following criteria are met to the satisfaction of the County:

- (a) legal and year-round physical access is available and can be developed to meet the County's road standards;
- (b) the proposed subdivision or development can be serviced on-site in accordance with provincial regulations;
- (c) the proposed subdivision or development is located in a manner that minimizes any potential impacts on natural capital lands and agricultural operations; and
- (d) all other applicable provisions of this Plan.

MDP Policy 12.2.4

Clearwater County will consider, where applicable, the following when evaluating an application to redesignate, subdivide or develop land:

- (a) impact on adjoining and nearby land uses;
- (b) impact on natural capital, including agricultural land;
- (c) impact on the environment;
- (d) scale and density;
- (e) site suitability and capacity;
- (f) road requirements and traffic impacts, including access and egress considerations, including Subdivision and Development Regulations related to land in the vicinity of a highway;
- (g) utility requirements and impacts;
- (h) open space needs;
- (i) availability of protective and emergency services;
- (j) FireSmart provisions;
- (k) impacts on school and health care systems;
- (l) measures to mitigate effects;
- (m) County responsibilities that may result from the development or subdivision; and
- (n) any other matters the County considers relevant.

The Clearwater County Land Use Bylaw addresses the uses allowed in the Intensive Agriculture District "IA" as follows:

The purpose of the Intensive Agriculture District "IA" is to accommodate intensive agricultural uses on parcels less than 32 hectares (80 Acres).

The Permitted and Discretionary uses listed that would apply to this application would include Farming and non-residential farm buildings, first residence, ancillary buildings, and riding or roping and livestock showing stable or arena.

Development, including any storage areas, would be required to meet the minimum yard setbacks, including a minimum of no development or storage within 50 metres (165 feet) from the centreline of the municipal road allowances. Screening may also be a requirement of any approved use.

First Reading:

At the regular Council meeting held on October 28, 2014, Council reviewed and gave first reading to Bylaw 999/14. As required by legislation, comments were invited from the adjacent landowners. Upon consideration of the representations made at the Public Hearing, Council may consider whether or not to grant second and third readings to the bylaw.



CLEARWATER COUNTY

Application for Amendment to the Land Use Bylaw

Application No. 06/14
Bylaw 999/14

I / We hereby make application to amend the Land Use Bylaw.

APPLICANT: VIC MAXWELL

ADDRESS & PHONE: UNIT G, 2085, 50 AVE, RED DEER, AB. 403-846-1242

REGISTERED OWNER: Donald McPhee

ADDRESS & PHONE: R.R. 1, Rocky Mountain House, Ab. 403-845-7369

AMENDMENT REQUESTED:

1. CHANGE OF LAND USE DISTRICT FROM: Agriculture TO: Intensive Agriculture

LEGAL DESCRIPTION OF PROPERTY: ptn. SW 1/4 Sec. 9 Twp. 40 Rge. 6 W5M

OR: LOT: BLOCK REGISTERED PLAN NO.:

OR: CERTIFICATE OF TITLE NO.: 062-434-664 + 1 (Site Plan is attached)

SIZE OF AREA TO BE REDESIGNATED: 13.5 acres ^{ML} (Hectares / Acres) (Orig. 150.54)

2. REVISION TO THE WORDING OF THE LAND USE BYLAW AS FOLLOWS:

Change "agriculture" designation for 13.5 ac. ^{ML}
to: "Intensive Agriculture", "IA".

3. REASONS IN SUPPORT OF APPLICATION FOR AMENDMENT:

The 13.5 acres described presently accomodate facilities which are used by the McPhee's in their primary agricultural interest and endeavor; the breeding, training, and sale of "warm-blood" horses for use in various equestrian events. Said facilities include a residence, barn and veterinary facility, training arena, hay shed, office, and paddocks.

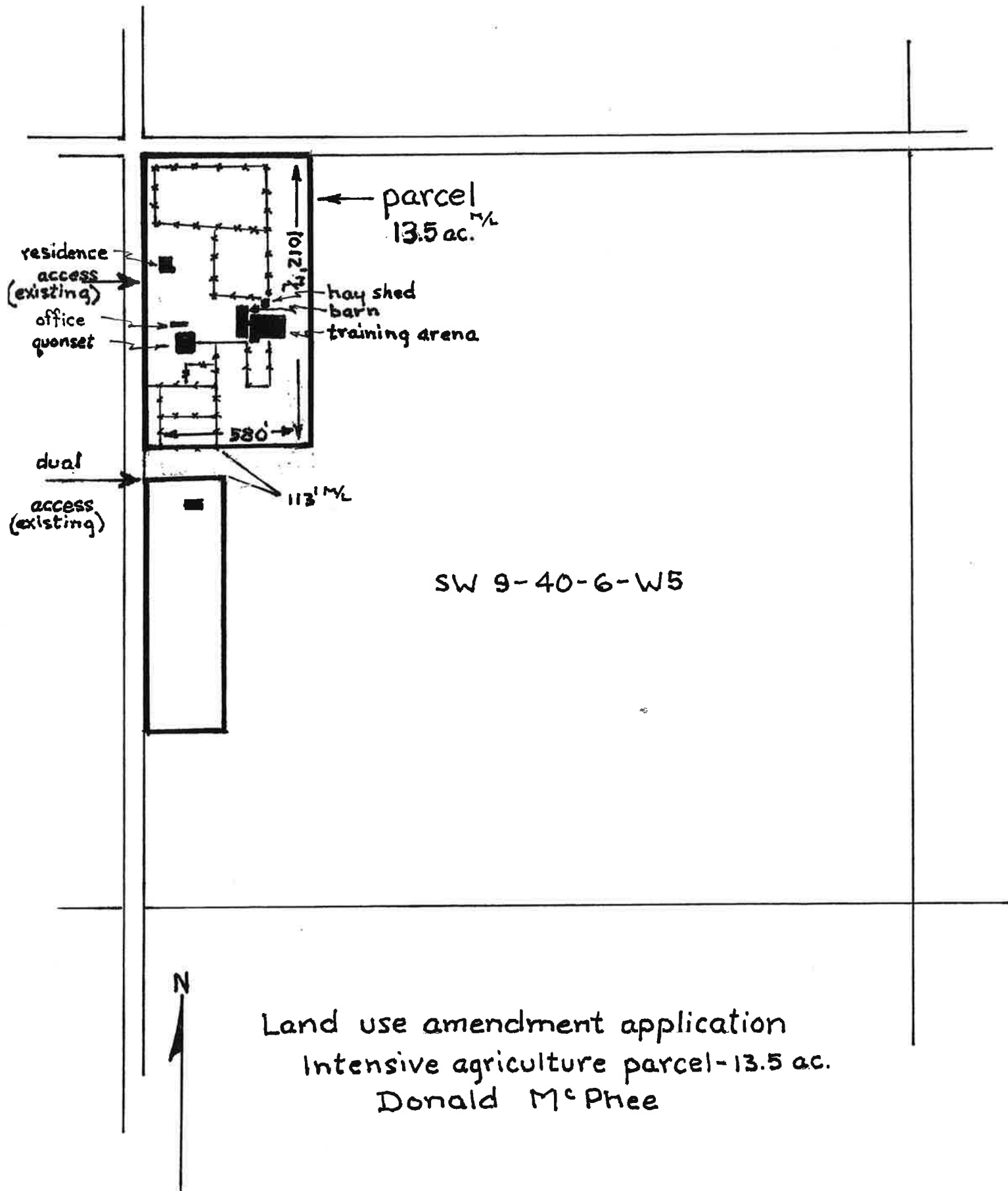
DATE: October 16, 20 14 APPLICANT'S SIGNATURE [Signature]

This personal information is being collected under the authority of the Municipal Government Act, Being Chapter M-26, R.S.A. 2000 and will be used to process the Land Use Bylaw amendment application. It is protected by the privacy provisions of the Freedom of Information and Protection of Privacy Act, Chapter F-25, RSA, 2006. If you have any questions about the collection of this personal information, please contact Clearwater County, P.O. Box 550, Rocky Mountain House AB T4T 1A4.

APPLICATION FEE OF 972.⁵⁰ DATE PAID: Oct 16, 2014 RECEIPT NO. 105476
8500 + 472.52 (35/ac)

[Signature]
SIGNATURE OF DEVELOPMENT OFFICER
IF APPLICATION COMPLETE

IMPORTANT NOTES ON REVERSE SIDE





Township Road 40-1A

Range Road 6-4

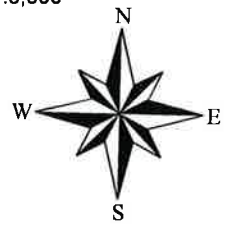
Redistrict +/-13.5 acres from Agriculture "A" to Intensive Agriculture "IA"

SW-09-40-06-W5M



Application #06/14 to Amend the Land Use Bylaw
Redistrict a 13.5 acre parcel
in SW 09-40-06 W5M
From Agriculture "A" to Intensive Agriculture "IA"
Vic Maxwell on behalf of Donald McPhee

1:5,000



BYLAW NO. 999/14

A Bylaw of Clearwater County, in the Province of Alberta, for the purpose of amending the Land Use Bylaw, being Bylaw No. 714/01.

PURSUANT to the Authority conferred upon it by the Municipal Government Act, Statutes of Alberta, 2000, Chapter M-26.1 and amendments thereto, and;

WHEREAS, a Council is authorized to prepare, to adopt, and to amend a Land Use Bylaw to regulate and control the use and development of land and buildings within the Municipality;

WHEREAS, the general purpose of the Intensive Agriculture District "IA" is to accommodate intensive agricultural uses on parcels of less than 32 hectares (80 acres);

NOW, THEREFORE, upon compliance with the relevant requirements of the Municipal Government Act, the Council of the Clearwater County, Province of Alberta, duly assembled, enacts as follows:

That +/- 13.5 acres of the SW 09-40-06-W5M as outlined in red on the attached Schedule "A" be redesignated from the Agriculture District "A" to the Intensive Agriculture District "IA".

READ A FIRST TIME this _____ day of _____ A.D., 2014.

REEVE

MUNICIPAL MANAGER

PUBLIC HEARING held this _____ day of _____ A.D., 2014.

READ A SECOND TIME this _____ day of _____ A.D., 2014.

READ A THIRD AND FINAL TIME this _____ day of _____ A.D., 2014.

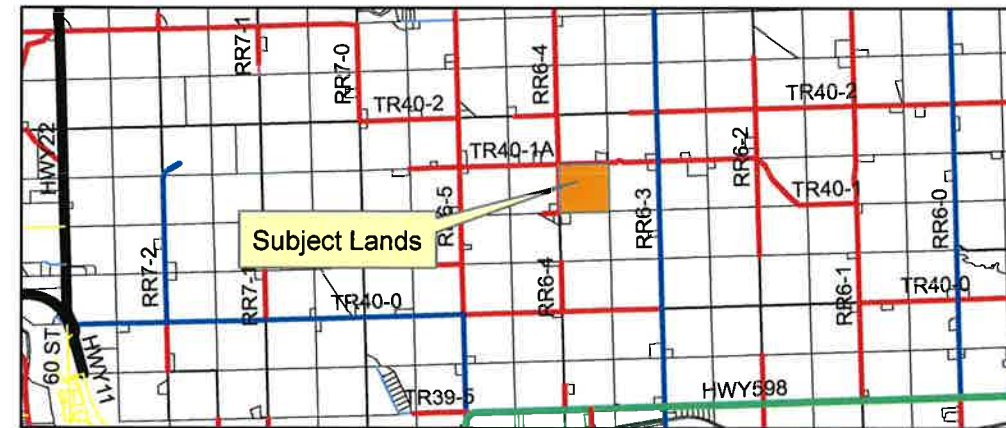
REEVE

MUNICIPAL MANAGER

Township Road 40-1A

Redistrict +/- 13.5 acres
from Agriculture "A"
to Intensive Agriculture "IA"

Range Road 6-4



**Bylaw No. 999/14
Schedule "A"**



**Application #06/14 to Amend the Land Use Bylaw
Redistrict a 13.5 acre parcel
in SW 09-40-06 W5M
From Agriculture "A" to Intensive Agriculture "IA"
Vic Maxwell on behalf of Donald McPhee**





Agenda Item

Project: Interim Budget 2015	
Presentation Date: December 9, 2014	
Department: Corporate Services	Author: Rhonda Serhan
Budget Implication: <input checked="" type="checkbox"/> N/A <input type="checkbox"/> Funded by Dept. <input type="checkbox"/> Reallocation	
Strategic Area:	Goal:
Legislative Direction: <input type="checkbox"/> None <input checked="" type="checkbox"/> Provincial Legislation (cite) <u>MGA Section 242 (1&2) & 248 (1a)</u> <input type="checkbox"/> County Bylaw or Policy (cite) _____	
Recommendation: <ol style="list-style-type: none"> 1. That council pass an interim operating budget that would allow staff to pay salaries and operate normal programming as set out in the current 2014 operating budget until such a time that the final 2015 budget is presented and passed by council. 2. In addition to normal operations of 2014 budget the following items be approved: <ol style="list-style-type: none"> i) The Assessment Department could go ahead with the search and hire of an additional senior assessor. ii) The Community and Protective Services Department hire a permanent administrative support position. iii) That salaries be increased by 2.5% effective the first pay run in January iv) The purchase of capital equipment as identified below. 	
Attachments List: 2014 Operating Budget	

Background:

Budget deliberations were scheduled, and went ahead, on November 26, 27 and 28th. At the close of the deliberations there were a number of projects still being debated as well as the funding sources of these projects.

The above resolution would give council the time required to debate and have consensus on the programming and capital projects for 2015, 2016 and 2017 and still give staff the ability to pay for the day to day operations beginning January 1, 2015.



In addition to the operating additions, it is also noted that Clearwater County would like permission to go forward with the capital equipment purchases that were noted in budget deliberations. The following is a list of budgets for such purposes.

Public Works	\$ 970,000
Agricultural Services	\$ 406,000
Regional Fire Services	\$ 179,791
Community Peace Officers	\$ 105,000

**Clearwater County
Operating**

	Budget 2014	Preliminary Budget 2015	Preliminary Budget 2016
Operating Revenue			
Net municipal taxes	\$38,364,733	\$39,857,843	\$39,857,843
User fees and sales of goods	832,000	828,500	714,500
Government transfers for operating	3,115,398	2,686,525	247,641
Investment income	455,000	710,000	660,000
Penalties and costs of taxes	80,000	100,000	100,000
Development levies	55,000	55,000	55,000
Permits and licenses	58,600	45,600	45,600
Oil Well Drilling Taxes	2,000,000	2,000,000	1,500,000
Other	336,000	348,000	360,000
Total Operating Revenue	<u>45,296,731</u>	<u>46,631,468</u>	<u>43,540,584</u>

**Clearwater County
Operating**

	Budget 2014	Preliminary Budget 2015	Preliminary Budget 2016
Operating Expenses by Department			
Agriculture Services			
ASB General	\$388,070	\$425,950	\$439,550
ASB Landcare & Other Environmental	168,148	234,000	241,500
ASB Vehicle & Equipment Pool	93,500	103,700	104,400
ASB Vegetation Management	702,415	748,770	771,150
ASB Weed & Pest Control	215,785	223,900	233,450
ASB Public Relations	6,450	8,450	8,450
	1,574,368	1,744,770	1,798,500
Community & Protective Services			
Community Services	1,583,770	2,037,481	2,374,393
Culture	274,036	289,126	293,426
Emergency Services	2,796,351	2,632,860	277,660
Economic Development	893,640	1,595,419	1,524,074
Peace Officers	665,245	808,800	834,900
Recreation	5,164,697	5,792,362	1,091,489
Regional Fire Services	1,559,053	1,264,805	1,318,130
	12,936,792	14,420,853	7,714,072

**Clearwater County
Operating**

	Budget 2014	Preliminary Budget 2015	Preliminary Budget 2016
Corporate Services			
Assessment	\$683,360	\$815,497	\$837,620
Finance	440,970	581,000	513,500
General	1,172,860	1,259,100	1,296,100
Human Resources	256,850	302,500	317,350
Legislative	445,110	484,750	481,750
Technology & Information Management Services	708,150	748,683	725,525
	3,707,300	4,191,530	4,171,845
Planning & Nordegg			
Planning	745,830	1,614,273	1,214,319
Safety	143,550	201,881	250,545
Nordegg	786,247	1,371,214	591,390
Nordegg Historic Society.	235,113	177,364	178,714
	1,910,740	3,364,732	2,234,968
PUBLIC WORKS			
General	902,740	1,052,300	1,076,950
Facilities	526,595	581,133	600,071
Gravel Activities	2,114,700	2,175,400	2,202,190
GIS Mapping	360,775	178,510	179,862
Road Maintenance	3,610,834	3,863,453	3,951,933
PW Shop	508,800	525,850	542,800
Vehicles & Equipment	3,646,500	3,710,850	3,749,700
Water & Sewer	169,820	145,571	290,207
	11,840,764	12,233,067	12,593,713

**Clearwater County
Operating**

	<u>Budget 2014</u>	<u>Preliminary Budget 2015</u>	<u>Preliminary Budget 2016</u>
Contingency	<u>\$720,685</u>	<u>\$750,000</u>	<u>\$750,000</u>
Total Operating Expenses	<u>32,690,649</u>	<u>36,704,952</u>	<u>29,263,098</u>
Excess of Revenue over Expens	<u>12,606,082</u>	<u>9,926,516</u>	<u>14,277,486</u>